

# THE MUNICIPALITY OF LAMBTON SHORES

TR Report No. 28-2012

Friday April 27, 2012

**TO:** Mayor Weber and Members of Council

**FROM:** Janet Ferguson, Treasurer

**RE:** 2012 Operating and Capital Budget

## RECOMMENDATION:

That Council accepts the 2012 Operating and Capital Budget as presented and outlined in Treasurer's report TR-28-2012 and that By-law # 42 of 2012 be passed.

## REPORT

At the April 16, 2012 Budget review, Council was satisfied that the operating and capital budgets have been thoroughly considered and they were prepared to move forward and pass the 2012 budget by-law.

Attached to this report is By-law 42 of 2012 and pertinent schedules for Council's approval of the 2012 Operating and Capital Budget for Lambton Shores. Detailed backup will be provided under separate cover for you to update your budget binder.

The 2012 Operating budget reflects a 3.53% increase in expenditures over the 2011 level. This is down from the 2011 increase of 5.76%. The increase in expenditures can primarily be attributed to the increase in costs associated with two constantly rising expenses that are somewhat out of Council's control: policing and insurance.

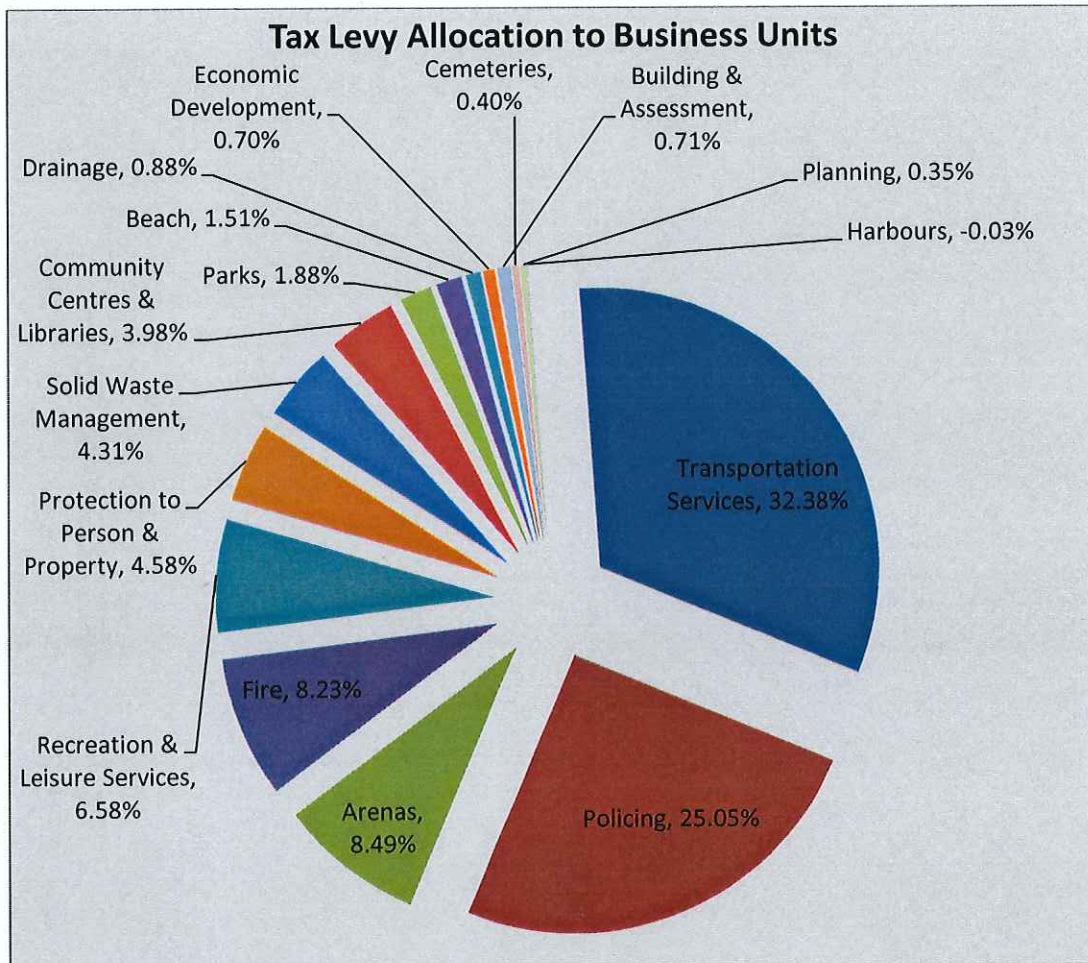
Also, playing a key factor in the increase of expenses and the increase in the levy requirement is the increased allocation to reserve funds. The reserve fund allocation to tax funded business units has increased \$289,685.00 over the 2011 or 14%. This increase is a favourable one which allows Council to plan for capital projects and infrastructure replacement in the future.

We are not able to provide tax rate calculations at this time as the County of Lambton is just starting the tax policy process. Although there are no tax ratio changes proposed at this time, we have to wait until they are set before calculating the tax rates. Once the County wide process is complete we will calculate the rates and bring the tax rate by-law forward.

To illustrate the impact of the budget we used the 2011 ratios to show estimated rates. The following shows the impacts of the 2012 budget with an estimated 1.98% tax rate increase.

	2011	2012	Annual	Installment	Month	Day
<b>\$100,000</b>	\$495.23	\$505.01	\$9.78	\$2.45	\$0.82	\$0.03
<b>Avg Assess</b>	\$203,500	\$214,000				
<b>Taxation</b>	\$1,007.78	\$1,080.72	\$72.93	\$18.23	\$6.08	\$0.20

To further illustrate the impacts of where the tax dollars are spent, the following shows the tax levy allocation to the various Business Units in Lambton Shores.



As in the past several years, Transportation Services and Policing make up 2/3rds of the allocation.

The Capital budget is slightly less than the 2011 budget but still a sizeable amount. Although the Grand Bend and Area Sewage Treatment Plant is incorporated at the original scope, we will make any necessary changes when decisions move forward. The Recreation capital allocation is quite large; however, almost 2/3rds of that is funded from fundraising, grants and partners.

Lambton Shores continues to be a growing municipality with varied operations throughout. The 2012 Budget reflects the ever increasing demands for service and projects to provide a pleasant quality of life for the residents and visitors of Lambton Shores. By-law 42 of 2012 has been prepared for Council's review and adoption for the 2012 Budget.

Respectfully submitted,

Janet Ferguson,  
Treasurer

**THE CORPORATION OF THE MUNICIPALITY OF LAMBTON SHORES**

**BY-LAW 42 OF 2012**

Being a By-law to adopt the 2012 Budget for the Municipality of Lambton Shores

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**WHEREAS:**

Pursuant to the Municipal Act 2001, c. 25, s. 290 (1); 2006, c. 32, Schedule. A, s. 120 (1) as amended, a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality including:

- (a) Amounts sufficient to pay all debts of the municipality falling due within the year;
- (b) Amounts required to be raised for sinking funds or retirement funds; and
- (c) Amounts required for any board, commission or other body.

**THEREFORE:**

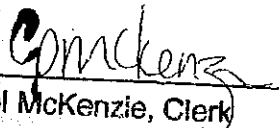
The Council of the Corporation of the Municipality of Lambton Shores enacts as follows:

1. THAT the attached Schedule "A", being a summary of the budget, be adopted for the year 2012 for the Municipality of Lambton Shores.
2. THAT this by-law shall come into force and effect as of the date of the final passing.

Read a FIRST and SECOND time this 7<sup>th</sup> day of May, 2012


Read a THIRD time and finally passed this 7<sup>th</sup> DAY OF MAY, 2012

**Certified true copy**

  
Carol McKenzie, Clerk

May 11/12  
Date

  
MAYOR – Bill Weber

  
CLERK – Carol McKenzie

## Schedule "A"

**MUNICIPALITY OF LAMBTON SHORES**  
**2012 Operating Budget Summary Comparison**

	2011 Final Budget	2012 Final Budget	Percent Change
<b>Taxation Levy</b>	8,344,369.15	9,004,465.73	7.91%
<b>Base Assessment</b>		210,335.08	2.52%
<b>Phased in Assessment</b>		401,364.16	4.81%
<b>Growth Assessment</b>		48,397.34	0.58%
<b><u>Policing</u></b>			
<i>Revenue</i>			
Policing	899,041.83	908,872.22	1.09%
Community Police Group			
Sub Total	899,041.83	908,872.22	1.09%
<i>Expense</i>			
Policing	3,020,055.59	3,164,422.69	4.78%
Community Police Group	331.50	338.13	2.00%
Sub Total	3,020,387.09	3,164,760.82	4.78%
<b>Policing Total</b>	<b>2,121,345.26</b>	<b>2,255,888.60</b>	<b>6.34%</b>
<b><u>Planning</u></b>			
<i>Revenue</i>			
Planning and Zoning	147,538.45	142,844.74	-3.18%
<i>Expense</i>			
Planning and Zoning	180,107.25	174,369.90	-3.19%
<b>Planning Total</b>	<b>32,568.80</b>	<b>31,525.16</b>	<b>-3.20%</b>
<b><u>Building &amp; Assessment</u></b>			
<i>Revenue</i>			
Building and Assessment Admin	235,630.87	217,051.77	-7.88%
<i>Expense</i>			
Building and Assessment Admin	272,105.93	281,371.87	3.41%
<b>Building Total</b>	<b>36,475.06</b>	<b>64,320.11</b>	<b>76.34%</b>
<b><u>Protection to Person &amp; Property</u></b>			
<i>Revenue</i>			
Bylaw / Parking / Prop. Stnds Enforce.	152,162.56	144,301.14	-5.17%
Animal Control	13,429.48	11,557.89	-13.94%
Weed Inspection	835.14	639.23	-23.46%
Crossing Guards	10,652.65	8,033.12	-24.59%
Emergency Management	946.50	711.29	-24.85%
Conservation Authority			
Sub Total	178,026.33	165,242.68	-7.18%
<i>Expense</i>			
Bylaw / Parking / Prop. Stnds Enforce.	228,213.86	214,246.22	-6.12%
Animal Control	44,062.56	39,048.58	-11.38%
Weed Inspection	3,791.91	3,432.31	-9.48%
Crossing Guards	48,367.64	43,133.25	-10.82%
Emergency Management	4,297.50	3,819.22	-11.13%
Conservation Authority	263,421.00	274,049.00	4.03%
Sub Total	592,154.47	577,728.58	-2.44%
<b>Protection to Person &amp; Property Total</b>	<b>414,128.14</b>	<b>412,485.89</b>	<b>-0.40%</b>

**MUNICIPALITY OF LAMBTON SHORES**  
**2012 Operating Budget Summary Comparison**

	2011 Final Budget	2012 Final Budget	Percent Change
<b><u>Fire Services</u></b>			
<i>Revenue</i>			
Fire Prevention and Inspection			
Arkona FD	55,367.36	57,711.89	4.23%
Northville FD	8,851.43	9,778.83	10.48%
Forest FD	55,878.28	58,114.85	4.00%
Grand Bend FD	69,975.73	68,031.65	-2.78%
Theford FD	8,919.93	9,880.65	10.77%
Sub Total	198,992.73	203,517.87	2.27%
<i>Expense</i>			
Fire Prevention and Inspection	5,100.00	5,202.00	2.00%
Arkona FD	143,465.42	164,678.45	14.79%
Northville FD	152,470.53	172,926.12	13.42%
Forest FD	183,259.10	204,115.26	11.38%
Grand Bend FD	180,349.66	201,088.54	11.50%
Theford FD	175,051.26	196,957.72	12.51%
Sub Total	839,695.97	944,968.09	12.54%
<b>Fire Services Total</b>	<b>640,703.24</b>	<b>741,450.22</b>	<b>15.72%</b>
<b><u>Transportation Services</u></b>			
<i>Revenue</i>			
TRF to Equipment Replacement RF			
TRF to Road Purposes RF			
Roadways	992,755.46	912,599.41	-8.07%
Winter Control	246,153.82	277,776.38	12.85%
Street Light / Traffic Control	107,539.34	111,304.60	3.50%
Sub Total	1,346,448.62	1,301,680.40	-3.32%
<i>Expense</i>			
TRF to Equipment Replacement RF	312,084.30	318,325.99	2.00%
TRF to Road Purposes RF	1,086,511.33	1,208,241.56	11.20%
Roadways	1,943,186.64	1,873,894.35	-3.57%
Winter Control	516,808.19	583,263.52	12.86%
Street Light / Traffic Control	225,782.45	233,712.87	3.51%
Sub Total	4,084,372.91	4,217,438.28	3.26%
<b>Transportation Services Total</b>	<b>2,737,924.29</b>	<b>2,915,757.89</b>	<b>6.50%</b>
<b><u>Harbours</u></b>			
<i>Revenue</i>			
Grand Bend	367,718.55	368,032.80	0.09%
Port Franks	200,633.66	193,500.04	-3.56%
Sub Total	568,352.21	561,532.84	-1.20%
<i>Expense</i>			
Grand Bend	342,226.64	348,109.62	1.72%
Port Franks	185,590.29	210,941.94	13.66%
Sub Total	527,816.93	559,051.56	5.92%
<b>Harbours Total</b>	<b>(40,535.28)</b>	<b>(2,481.28)</b>	<b>-93.88%</b>

## Schedule "A"

<b>MUNICIPALITY OF LAMBTON SHORES</b>			
<b>2012 Operating Budget Summary Comparison</b>			
	<b>2011 Final Budget</b>	<b>2012 Final Budget</b>	<b>Percent Change</b>
<b><u>Arenas</u></b>			
<b><i>Revenue</i></b>			
Legacy Recreation Centre	113,760.46	215,955.83	89.83%
Shores Recreation Centre	294,406.40	367,278.07	24.75%
Forest Arena			
Sub Total	408,166.86	583,233.90	42.89%
<b><i>Expense</i></b>			
Legacy Recreation Centre	388,719.27	606,564.00	56.04%
Shores Recreation Centre	716,307.53	713,883.80	-0.34%
Forest Arena	21,900.00	26,883.00	22.75%
Sub Total	1,126,926.80	1,347,330.80	19.56%
<b>Arenas Total</b>	<b>718,759.94</b>	<b>764,096.90</b>	<b>6.31%</b>
<b><u>Solid Waste Management</u></b>			
<b><i>Revenue</i></b>			
Solid Waste Management	415,139.70	464,725.44	11.94%
<b><i>Expense</i></b>			
Solid Waste Management	813,286.19	852,743.20	4.85%
<b>Solid Waste Management Total</b>	<b>398,146.49</b>	<b>388,017.75</b>	<b>-2.54%</b>
<b><u>Cemeteries</u></b>			
<b><i>Revenue</i></b>			
Forest - Beechwood	48,327.34	48,146.55	-0.37%
Arkona	22,979.24	32,258.66	40.38%
Pinery, Ward & Baptist / Misc.	2,248.61	2,090.48	-7.03%
Sub Total	73,555.19	82,495.70	12.15%
<b><i>Expense</i></b>			
Forest - Beechwood	52,570.55	56,770.45	7.99%
Arkona	41,401.44	48,917.49	18.15%
Pinery, Ward & Baptist / Misc.	10,472.84	12,705.35	21.32%
Sub Total	104,444.83	118,393.29	13.35%
<b>Cemeteries Total</b>	<b>30,889.64</b>	<b>35,897.59</b>	<b>16.21%</b>
<b><u>Recreation &amp; Leisure Services</u></b>			
<b><i>Revenue</i></b>			
Gen Admin, Fitness Area, Gymnasium	309,118.50	292,331.42	-5.43%
<b><i>Expense</i></b>			
Gen Admin, Fitness Area, Gymnasium	837,358.50	884,502.31	5.63%
<b>Recreation &amp; Leisure Services Total</b>	<b>528,240.00</b>	<b>592,170.90</b>	<b>12.10%</b>
<b><u>Recreation Parks</u></b>			
<b><i>Revenue</i></b>			
Parks, Ball Diamonds, Pavillions	28,799.45	28,930.37	0.45%
<b><i>Expense</i></b>			
Parks, Ball Diamonds, Pavillions	173,433.49	198,080.60	14.21%
<b>Recreation - Parks Total</b>	<b>144,634.04</b>	<b>169,150.23</b>	<b>16.95%</b>

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<b>MUNICIPALITY OF LAMBTON SHORES</b>			
<b>2012 Operating Budget Summary Comparison</b>			
	<b>2011</b>	<b>2012</b>	<b>Percent</b>
	<b>Final</b>	<b>Final</b>	<b>Change</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>
<b><u>Recreation - Beach</u></b>			
<i>Revenue</i>			
Beach, Beach House, Patrol, P.Lot	682,395.67	720,110.69	5.53%
<i>Expense</i>			
Beach, Beach House, Patrol, P.Lot	854,895.05	855,855.33	0.11%
<b>Recreation - Beach Total</b>	<b>172,499.38</b>	<b>135,744.64</b>	<b>-21.31%</b>
<b><u>Community Centres &amp; Libraries</u></b>			
<i>Revenue</i>			
Community Centres	78,798.59	73,246.04	-7.05%
Libraries	6,361.21	9,085.75	42.83%
Sub Total	85,159.80	82,331.79	-3.32%
<i>Expense</i>			
Community Centres	296,990.85	360,800.89	21.49%
Libraries	51,439.31	79,944.23	55.41%
Sub Total	348,430.16	440,745.12	26.49%
<b>Community Centres &amp; Libraries Total</b>	<b>263,270.36</b>	<b>358,413.33</b>	<b>36.14%</b>
<b><u>Drainage</u></b>			
<i>Revenue</i>			
Drainage	154,999.06	166,031.89	7.12%
<i>Expense</i>			
Drainage	229,198.21	245,026.49	6.91%
<b>Drainage Total</b>	<b>74,199.15</b>	<b>78,994.59</b>	<b>6.46%</b>
<b><u>Economic Development</u></b>			
<i>Revenue</i>			
Industry Trade amd Tourism	27,291.95	27,274.10	-0.07%
<i>Expense</i>			
Industry Trade amd Tourism	98,412.56	90,307.29	-8.24%
<b>Economic Development Total</b>	<b>71,120.61</b>	<b>63,033.19</b>	<b>-11.37%</b>
<b><u>Water</u></b>			
<i>Revenue</i>			
Water	3,976,963.00	3,862,047.26	-2.89%
<i>Expense</i>			
Water	3,976,963.00	3,862,047.26	-2.89%
<b>Water Total</b>	<b>-</b>	<b>0.00</b>	
<b><u>Wastewater</u></b>			
<i>Revenue</i>			
Wastewater	1,477,567.50	1,432,793.96	-3.03%
<i>Expense</i>			
Wastewater	1,477,567.50	1,432,793.96	-3.03%
<b>Wastewater Total</b>	<b>-</b>	<b>(0.00)</b>	
Revenue Total	19,557,556.85	20,247,514.76	
Expense Total	19,557,556.85	20,247,514.76	
<b>Increase over previous year</b>		<b>3.53%</b>	

MUNICIPALITY OF LAMBTON SHORES					
2012 CAPITAL BUDGET SUMMARY					
DESCRIPTION	EXPENSE	FINANCED FROM			Balance
		General Levy	Reserve - Reserve Fund	Finance / Funding / Other	
<u>General Government</u>					
IT Equipment	\$ 57,932.27		\$ 57,932.27		-
Sub Total General	\$ 57,932.27	\$ -	\$ 57,932.27	\$ -	-
<u>Protection to Persons</u>					
<u>Fire Departments</u>					
AR - Radios/Pagers/Bunker Gear	\$ 7,774.37		\$ 7,774.37		-
GB - Radios/Pagers	\$ 1,639.50		\$ 1,639.50		-
NV - Radios/Pagers/Bunker Gear	\$ 4,706.94		\$ 4,706.94		-
FO - Air Packs	\$ 15,866.06		\$ 15,866.06		-
FO - Floor Drain	\$ 11,106.24		\$ 11,106.24		-
FO - Pagers	\$ 1,480.83		\$ 1,480.83		-
FO - Antenna	\$ 16,100.00		\$ 16,100.00		-
TH - Radios/Pagers/Bunker Gear	\$ 7,774.37		\$ 7,774.37		-
TH - Breathing Gear	\$ 4,759.82		\$ 4,759.82		-
Portable Emergency Lighting	\$ 10,000.00		\$ 10,000.00		-
Sub total PPP	\$ 81,208.13	\$ -	\$ 81,208.13	\$ -	-
<u>Community Services</u>					
<u>Road Program</u>					
- Re-Construction	\$ 892,028.35		\$ 892,028.35		-
- Re-surface	\$ 470,606.83		\$ 470,606.83		-
- Bridge & Culvert	\$ 127,478.15		\$ 127,478.15		-
- Sidewalk / Walkway	\$ 247,346.42		\$ 247,346.42		-
- Streetlights	\$ 13,071.82		\$ 13,071.82		-
Transportation Depot & Land	\$ 1,327,897.38			\$ 1,327,897.38	-
Vehicle & Equipment	\$ 197,796.85		\$ 197,796.85		-
Recreation & Leisure	\$ 1,073,901.58		\$ 577,001.58	\$ 496,900.00	-
Sub total CS	\$ 4,350,127.38	\$ -	\$ 2,525,330.00	\$ 1,824,797.38	-
<u>Offices &amp; Depots</u>					
GB Office	\$ 26,443.43		\$ 26,443.43		-
Sub Total O&D	\$ 26,443.43		\$ 26,443.43		\$ -
<u>Waterworks System</u>					
General	\$ 305,421.61		\$ 305,421.61		-
Water Mains	\$ 96,042.54		\$ 96,042.54		-
Miscellaneous	\$ 58,704.41		\$ 58,704.41		-
LAWSS	\$ 54,215.00		\$ 54,215.00		-
Sub Total Water	\$ 514,383.56	\$ -	\$ 514,383.56	\$ -	-
<u>Waste Water System</u>					
Collection System	\$ 79,330.29		\$ 79,330.29		-
Miscellaneous	\$ 131,688.27		\$ 131,688.27		-
GB STP	\$ 12,720,812.00			\$ 12,720,812.00	-
Sub Total Sewer	\$ 12,931,830.56	\$ -	\$ 211,018.56	\$ 12,720,812.00	-
<b>2012 TOTAL</b>	<b>\$ 17,961,925.33</b>	<b>\$ -</b>	<b>\$ 3,416,315.95</b>	<b>\$ 14,545,609.38</b>	<b>\$ -</b>
2011 Capital	\$ 15,330,148.40				