



THE MUNICIPALITY OF

LAMBTON SHORES

Financial Services

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2026

Operating

& Capital

Budget



vibrant - diverse - sustainable



THE MUNICIPALITY OF

LAMBTON SHORES

2026 OPERATING BUDGET OVERVIEW

The Lambton Shores 2026 Budget is presented with established Business Units funded by both tax and user rate support. The tax supported component reflects a net levy increase of 2.75% (\$431,613).

The Median/Typical Residential property has an assessment of \$252,000. As shown in the graph below, this property will see an increase of \$38.66 in property taxes in 2026. In addition, over a 5-year period between 2021 and 2026, this same property incurred a total property tax increase of \$185.00, an average annual increase of \$30.83.

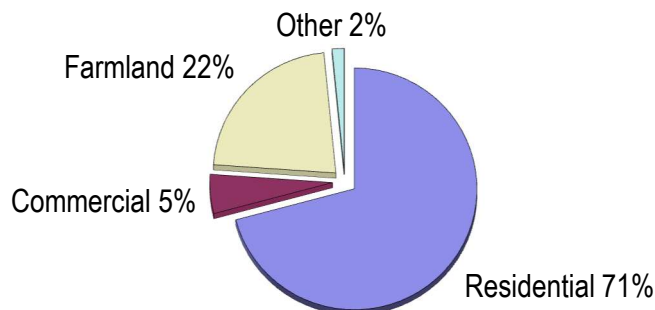
Residential Tax Class							
Median Assessed Home	\$	2021	2022	2023	2024	2025	2026
Assessment	\$	252,000	\$ 252,000	\$ 252,000	\$ 252,000	\$ 252,000	\$ 252,000
Tax Rate		0.00503064	0.00503064	0.00515136	0.00536829	0.00561195	
Taxes	\$	1,267.72	\$ 1,267.72	\$ 1,298.14	\$ 1,352.81	\$ 1,414.21	\$ 1,452.87
Annual Change \$	\$	(0.15)	\$ -	\$ 30.42	\$ 54.67	\$ 61.40	\$ 38.66
Annual Change %		-0.01%	0.00%	2.40%	4.21%	4.54%	2.73%

There are a total of 7,918 Residential properties in Lambton Shores and 87% of these properties would realize a property tax increase between \$0 - \$100, with an average increase of \$49 on their tax bill, excluding the impact of Lambton County and Education taxes.

The Municipal Property Assessment Corporation (MPAC); as directed by the province, has carried on the moratorium on reassessment and any change in assessment is due to a change in use or a change to the property or structure. Lambton Shores is fortunate to have growth in the various communities in both the residential and commercial sector. The 2025 taxable assessment has increased 1.33% over 2024.

Current Value Assessment Breakdown

2026 Assessment Distribution (Taxable & PIL) Lambton Shores Municipality



Other Includes Multi-Residential, Industrial, Pipeline

The Municipal Act requires that Council must prepare and adopt an annual budget that includes estimates of all financial needs during the year. Although a three-year budget has been prepared, Council is only being asked to approve the budget for 2026.

Staff begin the budget process in the fall by gathering information and referencing studies such as the Asset Management Plan (AMP), Roads Needs Study, Bridge Inspections and other Master Plans as well as considering the day-to-day operational needs.

This budget provides the resources required to maintain the operations and infrastructure for Lambton Shores at the same level as last year. Any reference to tax impact is related to the Lambton Shores portion only and does not include the impacts of Lambton County or the School Board taxes.

Detailed information on significant changes to the Business Units is outlined on the description pages provided in the budget binder. The budget was prepared using the 2025 budget, historic spending with a 3-year average, planned projects, inflationary adjustments as necessary, and any legislation changes.



Administration

Administrative functions in Lambton Shores are shared between the CAO's office and the operating departments being Corporate Services, Financial Services, Fire, Public Works and Community Services.

The CAO is appointed by Council with responsibility to exercise general control and management of municipal operations; including oversight of corporate initiatives that include Corporate Policy and Planning, Human Resources, Economic Development, Intergovernmental Affairs, Property Management, Legal and Insurance.

The Corporate Services Department is responsible for Council and committee support, corporate communications, records management, vital statistics, draft agreements, policies and by-laws, as well as undertaking the administrative functions for the municipal cemeteries, drainage and licensing. Corporate Services also processes all Freedom of Information requests, Integrity Commissioner inquiries and complaints, and calls from the Office of the Ombudsman.

The Financial Services Department is responsible for financial management and reporting for the municipality. This includes but not limited to audits, budget development administration, accounts payable, banking, grants, utility billing and collection, tax billing and collection, drainage and miscellaneous billing and collection, as well as the seasonal financial administration for the beach, parking and harbours. Additionally, the Corporation's IT needs are managed through the Finance Department.

This section of the budget reflects costs associated with Council, CAO, Clerk, Finance and IT administration. Additionally, this area reflects revenues from municipal taxation and the recovery of administrative costs associated with the Building, Water and Wastewater Departments.

Also included here is the annual unconditional grant from the Ontario Municipal Partnership Fund (OMPF).

Summary of Operating Budget Changes

- There is an increase in the Ontario Municipal Partnership Fund (OMPF) funding for 2026 of \$258,200.
- The interest revenue has been increased to reflect the higher interest rates we are experiencing.
- Funding has been included for the 2026 Municipal and School Board elections.
- IT software licensing and support has been increased to reflect actual costs. Contracted services have decreased to reflect historical spending amounts.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
100 TAXATION										
TAXATION LEVY										
REVENUE										
TAXATION	(15,695,010)	(16,221,783)	(526,773)	3%	(16,221,783)			(16,908,645)	(686,862)	4%
Total REVENUE	(15,695,010)	(16,221,783)	(526,773)	3%	(16,221,783)			(16,908,645)	(686,862)	4%
Total TAXATION LEVY	(15,695,010)	(16,221,783)	(526,773)	3%	(16,221,783)			(16,908,645)	(686,862)	4%
MUNICIPAL P.I.L										
REVENUE										
TAXATION	(451,013)	(501,013)	(50,000)	11%	(501,013)			(501,013)		
Total REVENUE	(451,013)	(501,013)	(50,000)	11%	(501,013)			(501,013)		
Total MUNICIPAL P.I.L	(451,013)	(501,013)	(50,000)	11%	(501,013)			(501,013)		
MUNICIPAL SUPPLEMENTARY										
REVENUE										
TAXATION	(160,000)	(180,000)	(20,000)	13%	(180,000)			(180,000)		
Total REVENUE	(160,000)	(180,000)	(20,000)	13%	(180,000)			(180,000)		
Total MUNICIPAL SUPPLEMENTARY	(160,000)	(180,000)	(20,000)	13%	(180,000)			(180,000)		
MUNICIPAL WRITE OFF										
EXPENSE										
TAXATION	190,000	205,000	15,000	8%	205,000			205,000		
Total EXPENSE	190,000	205,000	15,000	8%	205,000			205,000		
Total MUNICIPAL WRITE OFF	190,000	205,000	15,000	8%	205,000			205,000		

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	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
110 GENERAL GOVERNMENT										
COUNCIL										
EXPENSE										
PERSONNEL COSTS	280,069	289,711	9,642	3%	287,711	(2,000)	(1%)	287,711		
CONTRACTED SERVICES	5,000	1,000	(4,000)	(80%)	1,000			1,000		
MATERIALS & SUPPLIES	873	500	(373)	(43%)	500			500		
ADMINSTRATIVE OTHER	11,570	17,300	5,730	50%	11,000	(6,300)	(36%)	11,000		
Total EXPENSE	297,512	308,511	10,999	4%	300,211	(8,300)	(3%)	300,211		
Total COUNCIL	297,512	308,511	10,999	4%	300,211	(8,300)	(3%)	300,211		
GENERAL ADMINISTRATION										
REVENUE										
GRANTS	(2,048,600)	(2,306,800)	(258,200)	13%	(2,306,800)			(2,306,800)		
USER FEES	(51,000)	(66,750)	(15,750)	31%	(66,750)			(66,750)		
LICENCES, PERMITS, RENTS	(6,000)	(6,500)	(500)	8%	(6,500)			(6,500)		
FINES AND PENALTIES	(160,000)	(215,000)	(55,000)	34%	(215,000)			(215,000)		
OTHER REVENUE	(155,000)	(205,000)	(50,000)	32%	(205,000)			(205,000)		
TRANSFER FROM RESERVE FUND		(409,360)	(409,360)			409,360	(100%)			
Total REVENUE	(2,420,600)	(3,209,410)	(788,810)	33%	(2,800,050)	409,360	(13%)	(2,800,050)		
EXPENSE										
PERSONNEL COSTS	1,562,938	1,631,429	68,491	4%	1,631,429			1,631,429		
UTILITIES	30,933	64,533	33,600	109%	64,552	19		64,571	19	
CONTRACTED SERVICES	254,644	236,330	(18,314)	(7%)	238,091	1,761	1%	238,091		
LEGAL	50,000	50,000			50,000			50,000		
PRINCIPAL & INTEREST	292,763	292,764	1		292,764			292,763	(1)	
INSURANCE	214,192	224,902	10,710	5%	236,147	11,245	5%	236,147		
MATERIALS & SUPPLIES	102,200	98,800	(3,400)	(3%)	98,800			98,800		
MAINTENANCE & REPAIRS	2,000	2,000			2,000			2,000		
ADMINSTRATIVE OTHER	27,500	50,500	23,000	84%	50,500			50,500		
TRANSFER TO RESERVE FUND	66,579		(66,579)	(100%)						
Total EXPENSE	2,603,749	2,651,258	47,509	2%	2,664,283	13,025		2,664,301	18	

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	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
Total GENERAL ADMINISTRATION	183,149	(558,152)	(741,301)	(405%)	(135,767)	422,385	(76%)	(135,749)	18	
HUMAN RESOURCES										
EXPENSE										
PERSONNEL COSTS	3,500	4,460	960	27%	4,460			4,460		
CONTRACTED SERVICES	6,000	3,700	(2,300)	(38%)	3,700			3,700		
MATERIALS & SUPPLIES	1,000	1,000			1,000			1,000		
ADMINSTRATIVE OTHER	1,500	3,800	2,300	153%	3,800			3,800		
Total EXPENSE	12,000	12,960	960	8%	12,960			12,960		
Total HUMAN RESOURCES	12,000	12,960	960	8%	12,960			12,960		
HEALTH AND SAFETY										
EXPENSE										
PERSONNEL COSTS	3,500	3,500			3,500			3,500		
CONTRACTED SERVICES	3,500	3,500			3,500			3,500		
MATERIALS & SUPPLIES	1,000	1,000			1,000			1,000		
ADMINSTRATIVE OTHER	1,500	1,500			1,500			1,500		
Total EXPENSE	9,500	9,500			9,500			9,500		
Total HEALTH AND SAFETY	9,500	9,500			9,500			9,500		
ELECTION										
REVENUE										
TRANSFER FROM RESERVE FUND		(68,153)	(68,153)			68,153	(100%)			
Total REVENUE		(68,153)	(68,153)			68,153	(100%)			
EXPENSE										
CONTRACTED SERVICES		58,153	58,153			(58,153)	(100%)			
ADMINSTRATIVE OTHER		10,000	10,000			(10,000)	(100%)			
TRANSFER TO RESERVE FUND	15,865	16,182	317	2%	17,000	818	5%	17,340	340	2%
Total EXPENSE	15,865	84,335	68,470	432%	17,000	(67,335)	(80%)	17,340	340	2%
Total ELECTION	15,865	16,182	317	2%	17,000	818	5%	17,340	340	2%
INFORMATION TECHNOLOGY										
EXPENSE										
CONTRACTED SERVICES	250,150	299,410	49,260	20%	299,410			299,410		

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VEHICLE OR EQUIPMENT	6,500	6,500			6,500			6,500		
TRANSFER TO RESERVE FUND	49,255	150,240	100,985	205%	51,245	(98,995)	(66%)	52,270	1,025	2%
Total EXPENSE	305,905	456,150	150,245	49%	357,155	(98,995)	(22%)	358,180	1,025	
Total INFORMATION TECHNOLOGY	305,905	456,150	150,245	49%	357,155	(98,995)	(22%)	358,180	1,025	
ADMINISTRATION RECOVERY										
REVENUE										
OTHER REVENUE	(686,655)	(700,405)	(13,750)	2%	(700,405)			(700,405)		
Total REVENUE	(686,655)	(700,405)	(13,750)	2%	(700,405)			(700,405)		
Total ADMINISTRATION RECOVERY	(686,655)	(700,405)	(13,750)	2%	(700,405)			(700,405)		



Fire Services

Lambton Shores Fire and Emergency Services, provides services to our municipality as outlined in the Department's Establishing and Regulating By-law.

Through Fire Service Agreements, the Municipality continues to provide consistent fire services to several adjacent municipalities including Bluewater, South Huron, Warwick, North Middlesex and Plympton-Wyoming.

Currently the department has 5 main business lines:

1. Public Education
2. Fire Prevention, Inspection and Enforcement
3. Emergency response
4. Firefighter training
5. Firefighter Health / Safety programs

On entering 2026, the Fire Department continues to follow identified strategies and recommendations of the strategic Master Fire Plan as was presented to Council to address both short-term and long-term planning horizons for the municipality. The 2026 operational budget continues to address the results of the Master Fire Plan while maintaining the core business lines.

SUMMARY OF OPERATING BUDGET CHANGES

Continuing to address the recommendations of the Fire Master Plan and continuation to standardization of service delivery across the fire service continues to be a priority in the year 2026. Notable changes include:

1. It is expected that the final Fire Protection Agreement will be in place with Bluewater
2. Increase within personnel cost resulting from:
 - a. Continued training due to Provincial Government Regulations
 - b. An increase to accommodate the cost-of-living increase
 - c. Training and Uniform costs for new recruits (14ish)
3. There is a continued training need/cost this year to ensure that firefighters are trained in pump operations and driver training, Incident Safety Officer Training, Fire Officer and a Fire Instructor. As delegated through our Establishing and Regulating By-law all firefighters are required to be trained appropriately.
4. Increase in maintenance and repair of equipment and vehicles to align with actual expenditures.
5. We are continuing to replace the rear tires on three apparatus which will bring us in line with the NFPA 1911 standard for fire apparatus tires.
6. 2025 provided issues in acquiring vehicles for required auto extrication training. Currently we are unable to have access to vehicles without having to cover costs on these vehicles.
7. Increase in communication expense to allow for periodic and unexpected overall radio system repairs.
8. In 2025 we continued looking at Fire Prevention within Restaurants and Multi Unit Residential. We have also responded to complaints as required. Of 86 inspections, only 27% were found to meet the Ontario Fire Code. There were significant issues noted and remedied this year. Nonfunctional fire alarm systems, deadbolted emergency exits, students deep frying with no suppression systems, missing smoke alarms...etc. Preventing these issues from putting the public, or our firefighters at risk through



suppression activities is a strong investment. There is an increase in staffing costs to allow for these continued inspections and the mentoring of firefighters who have shown interest in education on this line of defense.

Capital

9. Replacement of the Rescue in Thedford with a 4x4 Wildland/Mini Engine. This will provide a platform that will allow responses into campgrounds, in tight cottage road areas and allow for rated pump flow where needed. It will also increase our abilities with wildland fire issues.
10. Transitioning from FirePro to the FirstDue platform will significantly enhance the Fire Department's operational readiness and situational awareness across its five stations. FirstDue provides real-time, map-based access to pre-incident plans, water supply locations, target hazards, and critical infrastructure, directly supporting rural response challenges such as long travel distances, limited staffing, and reliance on tanker operations. The platform is designed for mobile use and interoperability, allowing automatic and mutual aid partners to access the same operational intelligence, improving coordination and command effectiveness on multi-agency incidents. Adoption of FirstDue aligns with risk-based service delivery, strengthens emergency management capabilities, and supports defensible decision-making for Council.

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240 PROTECTION SERVICES										
FIRE SERVICES										
REVENUE										
GRANTS	(180,000)	(210,745)	(30,745)	17%	(179,048)	31,697	(15%)	(182,416)	(3,368)	2%
USER FEES	(10,000)	(10,000)			(10,000)			(10,000)		
LICENCES, PERMITS, RENTS	(6,300)	(6,300)			(6,300)			(6,300)		
Total REVENUE	(196,300)	(227,045)	(30,745)	16%	(195,348)	31,697	(14%)	(198,716)	(3,368)	2%
EXPENSE										
PERSONNEL COSTS	917,385	1,072,437	155,052	17%	1,069,437	(3,000)		1,069,437		
UTILITIES	38,271	38,857	586	2%	39,472	615	2%	40,082	610	2%
CONTRACTED SERVICES	106,000	157,000	51,000	48%	177,000	20,000	13%	177,000		
INSURANCE	106,219	111,530	5,311	5%	117,107	5,577	5%	117,107		
VEHICLE OR EQUIPMENT	151,000	141,000	(10,000)	(7%)	141,000			141,000		
MATERIALS & SUPPLIES	12,250	12,250			12,250			12,250		
MAINTENANCE & REPAIRS	10,500	10,500			10,500			10,500		
ADMINSTRATIVE OTHER	18,350	15,800	(2,550)	(14%)	15,800			15,800		
TRANSFER TO RESERVE FUND	722,483	840,164	117,681	16%	840,164			840,164		
Total EXPENSE	2,082,458	2,399,538	317,080	15%	2,422,730	23,192	1%	2,423,340	610	
Total FIRE SERVICES	1,886,158	2,172,493	286,335	15%	2,227,382	54,889	3%	2,224,624	(2,758)	

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240 PROTECTION SERVICES										
POLICING										
REVENUE										
GRANTS	(65,513)	(73,513)	(8,000)	12%	(73,513)			(73,513)		
USER FEES	(1,000)	(9,200)	(8,200)	820%	(9,200)			(9,200)		
TRANSFER FROM RESERVE FUND		(31,463)	(31,463)			31,463	(100%)			
Total REVENUE	(66,513)	(114,176)	(47,663)	72%	(82,713)	31,463	(28%)	(82,713)		
EXPENSE										
CONTRACTED SERVICES	3,049,940	3,413,053	363,113	12%	3,683,888	270,835	8%	3,976,389	292,501	8%
Total EXPENSE	3,049,940	3,413,053	363,113	12%	3,683,888	270,835	8%	3,976,389	292,501	8%
Total POLICING	2,983,427	3,298,877	315,450	11%	3,601,175	302,298	9%	3,893,676	292,501	8%

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240 PROTECTION SERVICES										
CONSERVATION AUTHORITY										
REVENUE										
USER FEES		(9,810)	(9,810)		(9,810)			(9,810)		
Total REVENUE		(9,810)	(9,810)		(9,810)			(9,810)		
EXPENSE										
ADMINSTRATIVE OTHER	382,855	366,570	(16,285)	(4%)	375,269	8,699	2%	385,956	10,687	3%
Total EXPENSE	382,855	366,570	(16,285)	(4%)	375,269	8,699	2%	385,956	10,687	3%
Total CONSERVATION AUTHORITY	382,855	356,760	(26,095)	(7%)	365,459	8,699	2%	376,146	10,687	3%



By-Law Enforcement Services

By-Law Enforcement Services handle the enforcement and management of municipal by-laws and certain Provincial Acts in our Municipality. They aim to support residents, businesses, and visitors through education and enforcement, focusing on regulations that impact public health and safety, nuisance control, and consumer protection. By-Law Officers work towards ensuring compliance with legislation covering a wide array of issues like parking, animal control, property standards, public nuisances, fencing, business permits, and park facilities. During the off-season months, enforcement is generally reactive, triggered by service requests. However, from May to September, in the beach areas, enforcement levels rise to meet seasonal demand.

The department is staffed with two full-time By-Law Enforcement Officers, plus approximately 12 seasonal officers from May to October. These additional officers bolster proactive compliance and enforcement efforts specifically in high-traffic areas like Grand Bend, Ipperwash, and Port Franks during the busy summer season.

SUMMARY OF OPERATING BUDGET CHANGES

Revenues have increased significantly to better reflect the 3-year average. The increase in revenue is primarily due to infractions.

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240 PROTECTION SERVICES										
PROTECTIVE INSPECTION & CONTROL										
REVENUE										
GRANTS	(9,535)	(75,000)	(65,465)	687%	(75,000)			(75,000)		
USER FEES	(12,500)	(24,500)	(12,000)	96%	(24,500)			(24,500)		
LICENCES, PERMITS, RENTS	(718)	(9,000)	(8,282)	1,153%	(9,000)			(9,000)		
FINES AND PENALTIES	(225,000)	(290,000)	(65,000)	29%	(290,000)			(290,000)		
Total REVENUE	(247,753)	(398,500)	(150,747)	61%	(398,500)			(398,500)		
EXPENSE										
PERSONNEL COSTS	396,337	419,137	22,800	6%	419,137			419,137		
UTILITIES	2,700	1,500	(1,200)	(44%)	1,500			1,500		
CONTRACTED SERVICES	1,500	5,500	4,000	267%	5,500			5,500		
VEHICLE OR EQUIPMENT	23,000	23,000			23,000			23,000		
MATERIALS & SUPPLIES	7,000	4,500	(2,500)	(36%)	4,500			4,500		
ADMINISTRATIVE OTHER	19,609	37,109	17,500	89%	37,109			37,109		
TRANSFER TO RESERVE FUND	12,828	13,085	257	2%	13,347	262	2%	13,614	267	2%
Total EXPENSE	462,974	503,831	40,857	9%	504,093	262		504,360	267	
Total PROTECTIVE INSPECTION & CONTROL	215,221	105,331	(109,890)	(51%)	105,593	262		105,860	267	

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240 PROTECTION SERVICES										
CROSSING GUARDS										
EXPENSE										
PERSONNEL COSTS	45,870	47,483	1,613	4%	47,483			47,483		
CONTRACTED SERVICES	1,082	1,082			1,082			1,082		
Total EXPENSE	46,952	48,565	1,613	3%	48,565			48,565		
Total CROSSING GUARDS	46,952	48,565	1,613	3%	48,565			48,565		

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240 PROTECTION SERVICES										
EMERGENCY MANAGEMENT										
EXPENSE										
PERSONNEL COSTS	10,000	10,000			10,000			10,000		
Total EXPENSE	10,000	10,000			10,000			10,000		
Total EMERGENCY MANAGEMENT	10,000	10,000			10,000			10,000		



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget

Short Term Rental Licensing Department Overview

Short Term Rental Licensing

There continues to be a positive compliance rate for short term rentals, the year ahead will include a continued focus on enforcement for any non-compliance of the Short-Term Rental Licensing By-Law. All new licence applications will be required to have a fire inspection completed.

Summary of Operating Budget Changes

Staff recommend the Licensing Fee for renewals be reduced to \$ 400 for 2026. New licences will continue to be \$ 500 and include a fire inspection. Costs and revenue associated with the short-term rental licensing program continue to operate under a cost-recovery structure and provide confidence that the funding is sufficient should the number of short-term rentals change in the new year.

As a cost-recovery program, there is no impact on the overall 2026 Operating Budget.

Municipality of Lambton Shores

2026 Mayor's Budget

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Municipality of Lambton Shores
2026 Mayor's Budget

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Transportation Services

The Public Works Department oversees maintenance of a wide range of transportation related infrastructure within the Municipality including roads, sidewalks, bridges, culverts, street lighting, storm drain maintenance, traffic signals, signage, etc. The department has a fleet of equipment that operates out of two main locations, Northville and Forest. The Public Works Department administration consists of one Director, Transportation Manager, Infrastructure Manager, Drainage Superintendent, Engineering Technician, and an Administrative Assistant.

The department maintains approximately 330 kilometres of road, 130 kilometres is composed of gravel surface roads, and the remaining 200 kilometres are asphalt/tar and chip. Maintenance and repair of roads and sidewalks fall within this business unit. The department also has responsibility for monitoring and maintaining a significant inventory of bridges and culverts, 46 of which have a span greater than 3m and as such require legislated biannual inspections. Of the 46 structures, 8 would be considered traditional bridges with the remainder being culverts. The Public Works Department follows Minimum Maintenance Standards as mandated under the Municipal Act, 2001. This legislation is design to protect the municipality from liability associated with the care and maintenance of roads and sidewalks.

The department has set up its winter control service through its operations centres and augments the regular day to day monitoring and plowing of roads with what is referred to as a “Winter Night Patrol” which consists of two Operators patrolling the roads between

the hours of 3:00am & 11:30am on weekdays and from 6:00am to 10:00am on weekends from December to March.

During the summer season the department is also responsible for controlling weeds and ensuring that municipal ditches are maintained, this includes roadside grass cutting, weed spraying where necessary and tree trimming. Roadside grass cutting occurs twice a year generally the first week in June and the first week of September. It takes approximately five weeks for each operation to be complete.

The Municipality operates and maintains a significant infrastructure of municipally owned sidewalks and walking trails. Annual sidewalk inspections take place to identify things such as sidewalk surfaces for discontinuities. Annually the municipality also undertakes a capital replacement and installation program for sidewalks. This program includes both sidewalk replacement and the installation of new sidewalks.

Street lighting is also a component of the unit and as a result the Municipality operates and maintains approximately 1,200 streetlights throughout the Municipality. The department monitors these streetlights on a regular basis and schedules repairs and replacement as may be required. The Department is working through replacing the balance of its streetlight inventory to LED lights.

The Public Works Department oversees the maintenance of the urban storm water collection systems in Arkona, Forest, Grand Bend, and Thedford, and conducts scheduled street sweeping, winter salt management, and catch basin cleanout. The department monitors



the performance of these storm drains and if necessary, repairs or replaces non-performing sections during Capital replacement.

Summary of Operating Budget Changes

The following summarizes notable changes to the Transportation Budget proposed for 2026:

1. A reserve fund has been created to balance the costs of bi-annual OSIM inspections and the five-year Roads Needs Study evenly into future.
2. Revenues have been adjusted to better reflect recent trends and future changes.
3. Tree maintenance and tree planting budgets have been increased to reflect recent demands in these areas.
4. The sign budget has been increased to account for increasing sign inspection and standard requirements.
5. The line painting budget has been increased to reflect increasing in contract costs for Lambton Shores for these services.
6. Hydro costs in streetlights have been reduced to reflect savings due to conversions to LED light technology.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
300 TRANSPORTATION										
PUBLIC WORKS										
REVENUE										
USER FEES	(1,000)		1,000	(100%)						
LICENCES, PERMITS, RENTS	(2,150)	(3,700)	(1,550)	72%	(3,700)			(3,700)		
OTHER REVENUE		(4,000)	(4,000)		(4,000)			(4,000)		
Total REVENUE	(3,150)	(7,700)	(4,550)	144%	(7,700)			(7,700)		
EXPENSE										
PERSONNEL COSTS	674,472	691,495	17,023	3%	691,895	400		692,295	400	
UTILITIES	60,403	60,903	500	1%	61,849	946	2%	62,786	937	2%
CONTRACTED SERVICES		17,000	17,000		17,000			17,000		
MATERIALS & SUPPLIES	18,884	15,134	(3,750)	(20%)	15,334	200	1%	15,534	200	1%
MAINTENANCE & REPAIRS	116,000	95,000	(21,000)	(18%)	95,000			95,000		
ADMINSTRATIVE OTHER	17,605	17,805	200	1%	17,805			17,805		
Total EXPENSE	887,364	897,337	9,973	1%	898,883	1,546		900,420	1,537	
Total PUBLIC WORKS	884,214	889,637	5,423	1%	891,183	1,546		892,720	1,537	
CAPITAL RESERVE FUND ALLOCATIONS										
EXPENSE										
TRANSFER TO RESERVE FUND	2,238,100	1,682,362	(555,738)	(25%)	1,682,362			1,682,362		
Total EXPENSE	2,238,100	1,682,362	(555,738)	(25%)	1,682,362			1,682,362		
Total CAPITAL RESERVE FUND ALLOCATIONS	2,238,100	1,682,362	(555,738)	(25%)	1,682,362			1,682,362		
310 ROADWAYS										
ROADWAYS										
REVENUE										
GRANTS	(30,500)		30,500	(100%)						
USER FEES	(5,000)	(5,000)			(5,000)			(5,000)		
LICENCES, PERMITS, RENTS		(40,000)	(40,000)		(40,000)			(40,000)		
OTHER REVENUE	(1,000)	(1,000)			(1,000)			(1,000)		
TRANSFER FROM RESERVE FUND	(20,000)		20,000	(100%)						
Total REVENUE	(56,500)	(46,000)	10,500	(19%)	(46,000)			(46,000)		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
EXPENSE										
PERSONNEL COSTS	492,505	510,786	18,281	4%	510,786			510,786		
CONTRACTED SERVICES	202,450	128,700	(73,750)	(36%)	128,700			128,700		
INSURANCE	376,661	395,494	18,833	5%	415,269	19,775	5%	415,269		
VEHICLE OR EQUIPMENT	57,830	74,165	16,335	28%	74,165			74,165		
MATERIALS & SUPPLIES	43,000	44,000	1,000	2%	44,000			44,000		
MAINTENANCE & REPAIRS	60,000	75,000	15,000	25%	75,000			75,000		
Total EXPENSE	1,232,446	1,228,145	(4,301)		1,247,920	19,775	2%	1,247,920		
Total ROADWAYS	1,175,946	1,182,145	6,199	1%	1,201,920	19,775	2%	1,201,920		
SIDEWALK MAINTENANCE										
EXPENSE										
PERSONNEL COSTS	17,158	17,799	641	4%	17,799			17,799		
CONTRACTED SERVICES	41,000	41,500	500	1%	41,500			41,500		
MATERIALS & SUPPLIES	3,000	3,000			3,000			3,000		
Total EXPENSE	61,158	62,299	1,141	2%	62,299			62,299		
Total SIDEWALK MAINTENANCE	61,158	62,299	1,141	2%	62,299			62,299		
CATCH BASIN, CURB & GUTTER, SWEEPING										
EXPENSE										
PERSONNEL COSTS	45,481	47,238	1,757	4%	47,238			47,238		
CONTRACTED SERVICES	20,400	10,000	(10,400)	(51%)	10,000			10,000		
VEHICLE OR EQUIPMENT	33,574	33,574			33,574			33,574		
MATERIALS & SUPPLIES	5,600	7,000	1,400	25%	7,500	500	7%	8,000	500	7%
Total EXPENSE	105,055	97,812	(7,243)	(7%)	98,312	500	1%	98,812	500	1%
Total CATCH BASIN, CURB & GUTTER, SWEEPING	105,055	97,812	(7,243)	(7%)	98,312	500	1%	98,812	500	1%
HARD TOP MAINTENANCE										
REVENUE										
TRANSFER FROM RESERVE FUND					(100,000)	(100,000)			100,000	(100%)
Total REVENUE					(100,000)	(100,000)			100,000	(100%)
EXPENSE										
PERSONNEL COSTS	46,072	47,858	1,786	4%	47,858			47,858		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
CONTRACTED SERVICES	166,600	171,600	5,000	3%	171,600			171,600		
VEHICLE OR EQUIPMENT	33,547	34,901	1,354	4%	34,901			34,901		
MATERIALS & SUPPLIES	26,000	21,500	(4,500)	(17%)	21,500			21,500		
TRANSFER TO RESERVE FUND		20,000	20,000		20,000			20,000		
Total EXPENSE	272,219	295,859	23,640	9%	295,859			295,859		
Total HARD TOP MAINTENANCE	272,219	295,859	23,640	9%	195,859	(100,000)	(34%)	295,859	100,000	51%
LINE PAINTING										
EXPENSE										
PERSONNEL COSTS	7,807	8,114	307	4%	8,114			8,114		
CONTRACTED SERVICES	31,500	52,000	20,500	65%	52,000			52,000		
VEHICLE OR EQUIPMENT	1,893	1,893			1,893			1,893		
MATERIALS & SUPPLIES	10,000	10,000			10,000			10,000		
Total EXPENSE	51,200	72,007	20,807	41%	72,007			72,007		
Total LINE PAINTING	51,200	72,007	20,807	41%	72,007			72,007		
LOOSE TOP MAINTENANCE										
EXPENSE										
PERSONNEL COSTS	112,045	116,254	4,209	4%	116,254			116,254		
CONTRACTED SERVICES	108,500	110,500	2,000	2%	110,500			110,500		
VEHICLE OR EQUIPMENT	80,976	80,976			80,976			80,976		
MATERIALS & SUPPLIES	635,000	655,000	20,000	3%	655,000			655,000		
Total EXPENSE	936,521	962,730	26,209	3%	962,730			962,730		
Total LOOSE TOP MAINTENANCE	936,521	962,730	26,209	3%	962,730			962,730		
BRIDGES AND CULVERTS										
EXPENSE										
PERSONNEL COSTS	54,912	57,077	2,165	4%	57,077			57,077		
CONTRACTED SERVICES	42,000	18,000	(24,000)	(57%)	38,000	20,000	111%	18,000	(20,000)	(53%)
VEHICLE OR EQUIPMENT	41,566	41,566			41,566			41,566		
MATERIALS & SUPPLIES	10,000	10,000			10,000			10,000		
TRANSFER TO RESERVE FUND	30,000	40,600	10,600	35%	41,212	612	2%	41,836	624	2%
Total EXPENSE	178,478	167,243	(11,235)	(6%)	187,855	20,612	12%	168,479	(19,376)	(10%)

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
Total BRIDGES AND CULVERTS	178,478	167,243	(11,235)	(6%)	187,855	20,612	12%	168,479	(19,376)	(10%)
GRASS MOWING										
EXPENSE										
PERSONNEL COSTS	45,917	47,500	1,583	3%	47,500			47,500		
VEHICLE OR EQUIPMENT	21,033	21,033			21,033			21,033		
Total EXPENSE	66,950	68,533	1,583	2%	68,533			68,533		
Total GRASS MOWING	66,950	68,533	1,583	2%	68,533			68,533		
BRUSHING/TREE TRIMMING-REMOVAL										
EXPENSE										
PERSONNEL COSTS	58,902	61,150	2,248	4%	61,150			61,150		
CONTRACTED SERVICES	94,000	115,000	21,000	22%	118,000	3,000	3%	121,000	3,000	3%
VEHICLE OR EQUIPMENT	21,033	23,170	2,137	10%	23,170			23,170		
Total EXPENSE	173,935	199,320	25,385	15%	202,320	3,000	2%	205,320	3,000	1%
Total BRUSHING/TREE TRIMMING-REMOVAL	173,935	199,320	25,385	15%	202,320	3,000	2%	205,320	3,000	1%
SAFETY SIGNS										
EXPENSE										
PERSONNEL COSTS	65,845	68,373	2,528	4%	68,373			68,373		
CONTRACTED SERVICES	15,600	10,000	(5,600)	(36%)	10,000			10,000		
VEHICLE OR EQUIPMENT	8,939	8,939			8,939			8,939		
MATERIALS & SUPPLIES	33,000	43,500	10,500	32%	43,500			43,500		
Total EXPENSE	123,384	130,812	7,428	6%	130,812			130,812		
Total SAFETY SIGNS	123,384	130,812	7,428	6%	130,812			130,812		
STORM SEWER SYSTEMS										
EXPENSE										
PERSONNEL COSTS	4,082	4,236	154	4%	4,236			4,236		
CONTRACTED SERVICES	51,000	41,500	(9,500)	(19%)	41,500			41,500		
VEHICLE OR EQUIPMENT	28,291	29,291	1,000	4%	29,291			29,291		
MATERIALS & SUPPLIES	15,000	15,000			15,000			15,000		
Total EXPENSE	98,373	90,027	(8,346)	(8%)	90,027			90,027		
Total STORM SEWER SYSTEMS	98,373	90,027	(8,346)	(8%)	90,027			90,027		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
320 WINTER CONTROL										
WINTER CONTROL - MAINTENANCE										
EXPENSE										
PERSONNEL COSTS	103,247	107,217	3,970	4%	107,217			107,217		
CONTRACTED SERVICES	63,293	20,000	(43,293)	(68%)	20,000			20,000		
VEHICLE OR EQUIPMENT	168,262	196,752	28,490	17%	196,752			196,752		
MATERIALS & SUPPLIES	106,000	106,000			106,000			106,000		
Total EXPENSE	440,802	429,969	(10,833)	(2%)	429,969			429,969		
Total WINTER CONTROL - MAINTENANCE	440,802	429,969	(10,833)	(2%)	429,969			429,969		
WINTER PATROL										
EXPENSE										
PERSONNEL COSTS	35,420	36,774	1,354	4%	36,774			36,774		
Total EXPENSE	35,420	36,774	1,354	4%	36,774			36,774		
Total WINTER PATROL	35,420	36,774	1,354	4%	36,774			36,774		
340 STREETLIGHTS										
STREET LIGHTING										
EXPENSE										
PERSONNEL COSTS	1,516	1,575	59	4%	1,575			1,575		
UTILITIES	86,352	78,079	(8,273)	(10%)	79,894	1,815	2%	81,692	1,798	2%
VEHICLE OR EQUIPMENT	49,655	50,655	1,000	2%	50,655			50,655		
MATERIALS & SUPPLIES	10,400	5,600	(4,800)	(46%)	5,600			5,600		
Total EXPENSE	147,923	135,909	(12,014)	(8%)	137,724	1,815	1%	139,522	1,798	1%
Total STREET LIGHTING	147,923	135,909	(12,014)	(8%)	137,724	1,815	1%	139,522	1,798	1%
TRAFFIC SIGNALS										
EXPENSE										
UTILITIES	10,335	10,542	207	2%	10,759	217	2%	10,974	215	2%
CONTRACTED SERVICES	6,200	10,000	3,800	61%	10,000			10,000		
VEHICLE OR EQUIPMENT	3,000	7,000	4,000	133%	7,000			7,000		
Total EXPENSE	19,535	27,542	8,007	41%	27,759	217	1%	27,974	215	1%
Total TRAFFIC SIGNALS	19,535	27,542	8,007	41%	27,759	217	1%	27,974	215	1%



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget Department Overview

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The Public Works Department maintains a fleet of equipment and vehicles to conduct the operations of the municipality. The fleet includes graders, backhoes, pick-up trucks, loaders, tractors, 1-ton trucks, 5-ton tandem axle trucks, chippers, beach cleaner, sweeper truck, bucket truck, ice resurfacers, and a host of small equipment (i.e. lawn mowers, chain saws, etc.).

Operating costs include fuel, equipment repairs, and licensing. The Public Works Department's equipment is subjected to heavy and diverse use, and as the equipment ages maintenance requirements increase. The Municipality has a regular replacement program to ensure that equipment is replaced before maintenance costs become extreme. Equipment replacement is funded through the capital budget.

The cost of equipment is allocated to the individual business units as the various pieces are used in the operations relative to that specific business unit. For example, "Recreation – Parks" includes a line item showing the cost of equipment used to operate that department. As a result, the vehicle and equipment business unit recovers the full cost of operating equipment from all other business units.

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1. Adjustments have been made to reflect actual maintenance and fuel needs for all vehicles
2. Reductions have been made to the Vacuum Truck and Street Sweeper budgets assuming new capital purchases will reduce requirements and that new vehicles will have warranty.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
900 VEHICLE										
GENERAL OPERATIONS										
REVENUE										
LICENCES, PERMITS, RENTS	(581,478)	(660,641)	(79,163)	14%	(660,641)			(660,641)		
Total REVENUE	(581,478)	(660,641)	(79,163)	14%	(660,641)			(660,641)		
EXPENSE										
PERSONNEL COSTS	77,097	80,040	2,943	4%	80,040			80,040		
MATERIALS & SUPPLIES	25,000	25,000			25,000			25,000		
TRANSFER TO RESERVE FUND	(1,869)		1,869	(100%)	(2,181)	(2,181)		(2,181)		
Total EXPENSE	100,228	105,040	4,812	5%	102,859	(2,181)	(2%)	102,859		
Total GENERAL OPERATIONS	(481,250)	(555,601)	(74,351)	15%	(557,782)	(2,181)		(557,782)		
GRADERS										
EXPENSE										
VEHICLE OR EQUIPMENT	40,800	38,100	(2,700)	(7%)	38,100			38,100		
Total EXPENSE	40,800	38,100	(2,700)	(7%)	38,100			38,100		
Total GRADERS	40,800	38,100	(2,700)	(7%)	38,100			38,100		
BACKHOES										
EXPENSE										
VEHICLE OR EQUIPMENT	27,350	33,000	5,650	21%	33,000			33,000		
Total EXPENSE	27,350	33,000	5,650	21%	33,000			33,000		
Total BACKHOES	27,350	33,000	5,650	21%	33,000			33,000		
LOADERS										
EXPENSE										
VEHICLE OR EQUIPMENT	11,100	13,000	1,900	17%	13,000			13,000		
Total EXPENSE	11,100	13,000	1,900	17%	13,000			13,000		
Total LOADERS	11,100	13,000	1,900	17%	13,000			13,000		
TRACTORS										
EXPENSE										
VEHICLE OR EQUIPMENT	44,000	48,000	4,000	9%	48,000			48,000		
Total EXPENSE	44,000	48,000	4,000	9%	48,000			48,000		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
Total TRACTORS	44,000	48,000	4,000	9%	48,000			48,000		
PLOW TRUCKS										
EXPENSE										
VEHICLE OR EQUIPMENT	110,000	150,000	40,000	36%	150,000			150,000		
Total EXPENSE	110,000	150,000	40,000	36%	150,000			150,000		
Total PLOW TRUCKS	110,000	150,000	40,000	36%	150,000			150,000		
PICK UP TRUCKS										
EXPENSE										
VEHICLE OR EQUIPMENT	55,000	65,000	10,000	18%	65,000			65,000		
Total EXPENSE	55,000	65,000	10,000	18%	65,000			65,000		
Total PICK UP TRUCKS	55,000	65,000	10,000	18%	65,000			65,000		
ONE TONS										
EXPENSE										
VEHICLE OR EQUIPMENT	73,500	80,000	6,500	9%	80,000			80,000		
Total EXPENSE	73,500	80,000	6,500	9%	80,000			80,000		
Total ONE TONS	73,500	80,000	6,500	9%	80,000			80,000		
LIFT										
EXPENSE										
VEHICLE OR EQUIPMENT	2,100	4,000	1,900	90%	4,000			4,000		
Total EXPENSE	2,100	4,000	1,900	90%	4,000			4,000		
Total LIFT	2,100	4,000	1,900	90%	4,000			4,000		
SWEEPERS										
EXPENSE										
VEHICLE OR EQUIPMENT	18,100	20,000	1,900	10%	20,000			20,000		
Total EXPENSE	18,100	20,000	1,900	10%	20,000			20,000		
Total SWEEPERS	18,100	20,000	1,900	10%	20,000			20,000		
CHIPPERS										
EXPENSE										
VEHICLE OR EQUIPMENT	3,500	6,500	3,000	86%	6,500			6,500		
Total EXPENSE	3,500	6,500	3,000	86%	6,500			6,500		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
Total CHIPPERS	3,500	6,500	3,000	86%	6,500			6,500		
BEACH CLEANER										
EXPENSE										
VEHICLE OR EQUIPMENT	2,500	8,500	6,000	240%	8,500			8,500		
Total EXPENSE	2,500	8,500	6,000	240%	8,500			8,500		
Total BEACH CLEANER	2,500	8,500	6,000	240%	8,500			8,500		
HARBOUR BOATS										
REVENUE										
TRANSFER FROM RESERVE FUND		(67,000)	(67,000)			67,000	(100%)			
Total REVENUE		(67,000)	(67,000)			67,000	(100%)			
EXPENSE										
VEHICLE OR EQUIPMENT	5,000	72,000	67,000	1,340%	5,000	(67,000)	(93%)	5,000		
Total EXPENSE	5,000	72,000	67,000	1,340%	5,000	(67,000)	(93%)	5,000		
Total HARBOUR BOATS	5,000	5,000			5,000			5,000		
ZAMBONIS										
EXPENSE										
VEHICLE OR EQUIPMENT	11,800	21,000	9,200	78%	21,000			21,000		
Total EXPENSE	11,800	21,000	9,200	78%	21,000			21,000		
Total ZAMBONIS	11,800	21,000	9,200	78%	21,000			21,000		
SMALL EQUIPMENT										
EXPENSE										
VEHICLE OR EQUIPMENT	37,000	37,501	501	1%	37,501			37,501		
Total EXPENSE	37,000	37,501	501	1%	37,501			37,501		
Total SMALL EQUIPMENT	37,000	37,501	501	1%	37,501			37,501		
HYDROVAC										
EXPENSE										
VEHICLE OR EQUIPMENT	39,500	26,000	(13,500)	(34%)	26,000			26,000		
Total EXPENSE	39,500	26,000	(13,500)	(34%)	26,000			26,000		
Total HYDROVAC	39,500	26,000	(13,500)	(34%)	26,000			26,000		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
360 TRANSIT										
TRANSIT										
REVENUE										
GRANTS	(123,000)	(577,507)	(454,507)	370%	(577,507)			(577,507)		
USER FEES	(30,000)	(271,722)	(241,722)	806%	(271,722)			(271,722)		
OTHER REVENUE		(13,000)	(13,000)		(13,000)			(13,000)		
Total REVENUE	(153,000)	(862,229)	(709,229)	464%	(862,229)			(862,229)		
EXPENSE										
PERSONNEL COSTS	32,324	109,353	77,029	238%	109,353			109,353		
UTILITIES		209	209		209			209		
CONTRACTED SERVICES	118,635	632,268	513,633	433%	632,268			632,268		
VEHICLE OR EQUIPMENT		135,958	135,958		135,958			135,958		
MATERIALS & SUPPLIES	1,000	2,435	1,435	144%	2,435			2,435		
ADMINISTRATIVE OTHER	1,041	59,531	58,490	5,619%	59,531			59,531		
Total EXPENSE	153,000	939,754	786,754	514%	939,754			939,754		
Total TRANSIT		77,525	77,525		77,525			77,525		



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget
Department Overview

Environmental

Lambton Shores provides collection and disposal of recycling and solid waste for its 11,800 residents and businesses. In addition, the Municipality has yard waste options and an e-waste program available to residents.

The largest component of the Lambton Shores Waste Management system is the solid waste and recycling collection and disposal contract. Currently these services are contracted out to the Bluewater Recycling Association (BRA). In 2014 the municipality converted to BRA's automated collection system with the exception of the plan 24 area of Grand Bend. Starting in May of 2020 the remainder of Plan 24 was converted to the automated collection system. Lambton Shores in its entirety is now collected in this manner.

Lambton Shores operates a compost site at 7550 Brush Road in Forest under a Ministry of Environment Certificate of Approval. The site operates Saturdays and Wednesdays (9:30am to 1:00pm) and provides services to Lambton Shores' residents free of charge.

In cooperation with BRA, Lambton Shores provides an E-waste program to residents at the Lambton Shores Northville Works Yard. Residents can drop off their E-waste free of charge, and BRA collects the waste on an as required basis.

Summary of Operating Budget Changes

Revenues within the 2026 budget for Solid Waste were adjusted to reflect growth within Lambton Shores.

Adjustments were made in accordance with the Bluewater Recycling budget.

Bin and dumpster expenses historically shown in this business unit have been moved to the departments that benefit from those bins.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
440 ENVIRONMENTAL SERVICES										
GARBAGE COLLECTION/DEBRIS/LITTER										
REVENUE										
USER FEES	(757,000)	(790,000)	(33,000)	4%	(790,000)			(790,000)		
Total REVENUE	(757,000)	(790,000)	(33,000)	4%	(790,000)			(790,000)		
EXPENSE										
PERSONNEL COSTS	68,161	70,586	2,425	4%	70,586			70,586		
CONTRACTED SERVICES	426,200	397,150	(29,050)	(7%)	397,150			397,150		
VEHICLE OR EQUIPMENT	5,258	5,258			5,258			5,258		
MATERIALS & SUPPLIES	3,630	3,630			3,630			3,630		
Total EXPENSE	503,249	476,624	(26,625)	(5%)	476,624			476,624		
Total GARBAGE COLLECTION/DEBRIS/LITTER	(253,751)	(313,376)	(59,625)	23%	(313,376)			(313,376)		
RECYCLING										
REVENUE										
USER FEES	(3,184)	(3,184)			(3,184)			(3,184)		
Total REVENUE	(3,184)	(3,184)			(3,184)			(3,184)		
EXPENSE										
CONTRACTED SERVICES	45,010	46,360	1,350	3%	46,360			46,360		
MATERIALS & SUPPLIES	2,550	2,550			2,550			2,550		
Total EXPENSE	47,560	48,910	1,350	3%	48,910			48,910		
Total RECYCLING	44,376	45,726	1,350	3%	45,726			45,726		
COMPOST SITE/LEAF PICKUP										
EXPENSE										
PERSONNEL COSTS	59,714	61,990	2,276	4%	61,990			61,990		
CONTRACTED SERVICES	40,900	50,055	9,155	22%	50,055			50,055		
ADMINSTRATIVE OTHER	1,000	1,000			1,000			1,000		
Total EXPENSE	101,614	113,045	11,431	11%	113,045			113,045		
Total COMPOST SITE/LEAF PICKUP	101,614	113,045	11,431	11%	113,045			113,045		



Cemeteries

The Municipality of Lambton Shores owns and is responsible for the maintenance and administration of five cemeteries: Beechwood Cemetery in Forest, the Arkona Cemetery on Townsend Line, the Baptist Cemetery on Arkona Road, the Ward Cemetery on Sitter Road and Pinehill Cemetery on Ridge Road. Lambton Shores also owns 2/3 of the Pinery Cemetery on Klondyke Road with the Municipality of South Huron owning the other 1/3.

A private contractor is responsible for grass cutting at Beechwood Arkona and Pinehill cemeteries. A private contractor allows staff more time to focus on other areas like sports fields. Municipal staff will continue to maintain the Ward and Baptist cemeteries. Openings are done by municipal staff at Beechwood Cemetery and by private contractors at Arkona, Baptist and Pinehill cemeteries. The current contractor has submitted their notice effective December 31, 2025. A new contractor will begin in January. With the new contractor, the municipality will be responsible for the billing of their services to the funeral home/family and payment directly to the contractor. This is a change from what has occurred for many years. Staff will have to work through this administrative responsibility.

Corporate Services is responsible the day-to-day administrative duties for the Beechwood, Baptist, Arkona and Pinehill cemeteries, including selling interment rights, regulating monuments and coordinating arrangements between families, the Funeral Directors, contractors and the openings and burial. There are annual reporting requirements to the Bereavement Authority of Ontario which are completed by Clerk's Department staff. The municipality has cemetery specific software which has modernized cemetery records and processes.

Financial Services administers the financial transactions for the cemeteries and the prescribed Trust Funds and prepares the financial information for the annual audit.

Summary of Operating Budget Changes

The cemetery revenues have increased based on three- year averages. Expenses have been reduced to be reflective of actual costs of services. The cleanup of overgrown trees and shrubs will continue in 2026.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
500 HEALTH SERVICES										
BEECHWOOD CEMETERY										
REVENUE										
USER FEES	(38,050)	(46,000)	(7,950)	21%	(46,000)			(46,000)		
OTHER REVENUE	(4,200)	(10,000)	(5,800)	138%	(10,000)			(10,000)		
Total REVENUE	(42,250)	(56,000)	(13,750)	33%	(56,000)			(56,000)		
EXPENSE										
PERSONNEL COSTS	16,340	16,972	632	4%	16,972			16,972		
CONTRACTED SERVICES	40,000	41,011	1,011	3%	36,052	(4,959)	(12%)	36,094	42	
VEHICLE OR EQUIPMENT	12,620	12,620			12,620			12,620		
MATERIALS & SUPPLIES	3,200		(3,200)	(100%)						
MAINTENANCE & REPAIRS	15,000	10,000	(5,000)	(33%)	5,000	(5,000)	(50%)	5,000		
ADMINSTRATIVE OTHER		740	740		740			740		
Total EXPENSE	87,160	81,343	(5,817)	(7%)	71,384	(9,959)	(12%)	71,426	42	
Total BEECHWOOD CEMETERY	44,910	25,343	(19,567)	(44%)	15,384	(9,959)	(39%)	15,426	42	
ARKONA CEMETERY										
REVENUE										
USER FEES	(7,040)	(5,540)	1,500	(21%)	(5,540)			(5,540)		
OTHER REVENUE	(3,020)	(5,500)	(2,480)	82%	(5,500)			(5,500)		
Total REVENUE	(10,060)	(11,040)	(980)	10%	(11,040)			(11,040)		
EXPENSE										
CONTRACTED SERVICES	27,500	28,511	1,011	4%	28,552	41		28,594	42	
MATERIALS & SUPPLIES	2,000	1,000	(1,000)	(50%)	1,000			1,000		
MAINTENANCE & REPAIRS	1,000	1,000			1,000			1,000		
ADMINSTRATIVE OTHER	750	740	(10)	(1%)	740			740		
Total EXPENSE	31,250	31,251	1		31,292	41		31,334	42	
Total ARKONA CEMETERY	21,190	20,211	(979)	(5%)	20,252	41		20,294	42	
PINERY / BAPTIST / WARD / LVG / PIONEER										
REVENUE										
USER FEES	(1,300)	(1,685)	(385)	30%	(1,685)			(1,685)		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
OTHER REVENUE	(270)	(600)	(330)	122%	(600)			(600)		
Total REVENUE	(1,570)	(2,285)	(715)	46%	(2,285)			(2,285)		
EXPENSE										
CONTRACTED SERVICES		1,011	1,011		1,052	41	4%	1,094	42	4%
INSURANCE	2,370	2,489	119	5%	2,613	124	5%	2,613		
DONATION / GRANT		2,000	2,000		2,000			2,000		
ADMINSTRATIVE OTHER	4,000	740	(3,260)	(82%)	740			740		
Total EXPENSE	6,370	6,240	(130)	(2%)	6,405	165	3%	6,447	42	1%
Total PINERY / BAPTIST / WARD / LVG / PIONEER	4,800	3,955	(845)	(18%)	4,120	165	4%	4,162	42	1%
PINEHILL CEMETERY										
REVENUE										
USER FEES		(5,650)	(5,650)		(5,650)			(5,650)		
OTHER REVENUE		(500)	(500)		(500)			(500)		
Total REVENUE		(6,150)	(6,150)		(6,150)			(6,150)		
EXPENSE										
PERSONNEL COSTS	39,008		(39,008)	(100%)						
CONTRACTED SERVICES	32,000	29,011	(2,989)	(9%)	29,052	41		29,094	42	
MAINTENANCE & REPAIRS		1,000	1,000		1,000			1,000		
ADMINSTRATIVE OTHER		740	740		740			740		
Total EXPENSE	71,008	30,751	(40,257)	(57%)	30,792	41		30,834	42	
Total PINEHILL CEMETERY	71,008	24,601	(46,407)	(65%)	24,642	41		24,684	42	



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget Department Overview

Recreation and Culture Administration

Recreation and Cultural Administration encompasses the general operations of the Community Services Department. Community Services is responsible for operation and maintenance of municipal facilities, parks, playgrounds, marinas, cemeteries, and beaches. Community Services also provides support to volunteer organizations by providing access to municipal spaces (e.g., parks and facilities) for community events and programs. The Department also oversees the administration of the Blue Flag program, volunteer recognition and the Community Grant and Vibrancy Fund programs. The Community Services Administration consists of a Director, a Parks and Facilities Manager, Waterfront Manager, and a Facilities Booking Coordinator.

Council annually supports local recreation programs and community groups generously in the form of fee waivers and reductions for the use of municipal facilities. Waived revenue amounts are highlighted in each of the relevant business unit descriptions.

Summary of Operating Budget Changes

A separate budget department for “Community Programs” has been developed to provide better reporting. As a result, items previously included in this budget department such as volunteer recognition, community grants and the vibrancy fund program have been moved to the new budget department.

Significant changes to Recreation and Culture Administration include an increase to the training budget to reflect actual spending. Contributions to the reserve fund have increased to support capital expenditures.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
RECREATION GENERAL ADMINISTRATION										
REVENUE										
USER FEES	(9,000)	(9,000)			(9,000)			(9,000)		
OTHER REVENUE	(411)		411	(100%)						
TRANSFER FROM RESERVE FUND	(66,000)		66,000	(100%)						
Total REVENUE	(75,411)	(9,000)	66,411	(88%)	(9,000)			(9,000)		
EXPENSE										
PERSONNEL COSTS	521,277	547,428	26,151	5%	547,428			547,428		
UTILITIES		840	840		840			840		
CONTRACTED SERVICES	15,300	15,000	(300)	(2%)	15,000			15,000		
INSURANCE	85,084	89,338	4,254	5%	93,805	4,467	5%	93,805		
COMMUNITIES IN BLOOM	2,000		(2,000)	(100%)						
ADMINISTRATIVE OTHER	8,000	8,000			8,000			8,000		
TRANSFER TO RESERVE FUND	668,374	1,825,009	1,156,635	173%	1,825,009			1,825,009		
Total EXPENSE	1,300,035	2,485,615	1,185,580	91%	2,490,082	4,467		2,490,082		
Total RECREATION GENERAL ADMINISTRATION	1,224,624	2,476,615	1,251,991	102%	2,481,082	4,467		2,481,082		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
REC PROGRAMS										
REVENUE										
GRANTS		(21,800)	(21,800)			21,800	(100%)			
TRANSFER FROM RESERVE FUND		(75,211)	(75,211)		(75,211)			(75,211)		
Total REVENUE		(97,011)	(97,011)		(75,211)	21,800	(22%)	(75,211)		
EXPENSE										
DONATION / GRANT	139,500	160,571	21,071	15%	160,571			160,571		
MATERIALS & SUPPLIES		21,800	21,800			(21,800)	(100%)			
Total EXPENSE	139,500	182,371	42,871	31%	160,571	(21,800)	(12%)	160,571		
Total REC PROGRAMS	139,500	85,360	(54,140)	(39%)	85,360			85,360		



Parks

The Municipality has an inventory of 30 active and passive parks that are located throughout the municipality. These parks are maintained by the Community Services Department, who is responsible for garbage and recycling collection, grass cutting and trimming, tree planting and maintenance, building repair, cleaning and maintenance.

For tracking purposes, staff have removed sports fields and baseball diamonds from the parks operating budget and have created a new budget department for sports fields. Maintenance requirements for sports fields are different than general parks maintenance requirements, and revenue generation for sports fields can be significantly higher than for general park operations.

The parks budget now includes expenses related to parks that include open green space, playgrounds, spray pads, multi-use courts, pickleball courts, tennis courts, skate parks, and pavilions. These active use spaces within parks include monthly inspections on all equipment including fencing and playground structures and turf management.

Trails and landscaping remain within the parks budget. The Municipality owns and maintains two trails: the Forest Walkway Trail and Rotary Trail (Grand Bend). Maintenance of these areas consists primarily of inspections, grass and surface maintenance, bench maintenance and garbage collection. Landscaping occurs throughout Lambton Shores with significant staff resources required to plant and maintain areas in Grand Bend and Thedford, as well as flower watering throughout the municipality.

Other ongoing expenses within the parks budget includes weed control, portable washroom rentals throughout the parks systems, waste management, playground mulch, and flower purchasing.

Lastly, the Municipality's support of the phragmites program is funded through this business unit.

Parks is a mainly seasonal operation with little to no maintenance occurring through the late fall, winter and early spring.

Challenges Identified

Variable weather patterns in the spring and fall are challenging with grass cutting requirements as the season tends to conflict with timing for the arenas.

Summary of Operating Budget Changes

Wages and employment expenses have been reduced by approximately 50% and have been transferred to the new Sports Fields budget department.

Grand Bend Canada Day Fireworks have been included as both revenue and expense to accurately show what has historically occurred. The expense and revenue net to zero and has no impact on the budget.

Staff have reallocated funds to the appropriate GL (e.g., increase in Contracted Services, reduction in Facility/Ground Maintenance) for more accurate reporting throughout the budget.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
PARKS										
REVENUE										
GRANTS		(12,000)	(12,000)		(12,000)			(12,000)		
LICENCES, PERMITS, RENTS	(8,250)	(2,300)	5,950	(72%)	(2,300)			(2,300)		
REVENUE WAIVED	(51,500)	(8,000)	43,500	(84%)	(8,000)			(8,000)		
OTHER REVENUE		(39,000)	(39,000)		(39,000)			(39,000)		
Total REVENUE	(59,750)	(61,300)	(1,550)	3%	(61,300)			(61,300)		
EXPENSE										
PERSONNEL COSTS	434,490	225,398	(209,092)	(48%)	225,398			225,398		
UTILITIES	51,753	52,504	751	1%	53,592	1,088	2%	54,669	1,077	2%
CONTRACTED SERVICES	60,000	135,500	75,500	126%	135,500			135,500		
VEHICLE OR EQUIPMENT	10,516	17,638	7,122	68%	17,638			17,638		
DONATION / GRANT	50,000	8,000	(42,000)	(84%)	8,000			8,000		
MATERIALS & SUPPLIES	46,076	46,776	700	2%	45,776	(1,000)	(2%)	45,776		
MAINTENANCE & REPAIRS	63,080	22,080	(41,000)	(65%)	22,080			22,080		
PHRAGMITIES PROGRAM	35,000	35,000			35,000			35,000		
Total EXPENSE	750,915	542,896	(208,019)	(28%)	542,984	88		544,061	1,077	
Total PARKS	691,165	481,596	(209,569)	(30%)	481,684	88		482,761	1,077	

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
SPORTS FIELDS										
REVENUE										
LICENCES, PERMITS, RENTS		(7,000)	(7,000)		(7,000)			(7,000)		
REVENUE WAIVED		(87,000)	(87,000)		(87,000)			(87,000)		
Total REVENUE		(94,000)	(94,000)		(94,000)			(94,000)		
EXPENSE										
PERSONNEL COSTS		225,406	225,406		225,406			225,406		
UTILITIES		2,400	2,400		2,400			2,400		
CONTRACTED SERVICES		27,000	27,000		27,000			27,000		
DONATION / GRANT		87,000	87,000		87,000			87,000		
MATERIALS & SUPPLIES		13,500	13,500		13,500			13,500		
Total EXPENSE		355,306	355,306		355,306			355,306		
Total SPORTS FIELDS		261,306	261,306		261,306			261,306		



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget Department Overview

Sports Fields

The Municipality has an inventory of six baseball diamonds and a soccer complex located at Klondyke Sports Park. Five of the six baseball diamonds are equipped with lights. Sports fields are maintained by the Community Services Department.

Sports fields are rented by user groups including minor baseball and soccer associations, schools and adult leagues. Revenue for sports fields is collected from adult leagues and private rentals. Minor associations in Lambton Shores do not pay a fee to use the sports fields or baseball diamonds.

Maintenance at sports fields include grass cutting, diamond dragging, turf management and weed control.

Sports fields are typically open at the end of April to mid October, depending on weather conditions.

Challenges Identified

Variable weather patterns in the spring and fall are challenging with grass cutting requirements as the season tends to conflict with timing for the arenas.

Summary of Operating Budget Changes

Sports fields are a new budget department for 2026. Approximately 50% of salaries and other employment costs have been transferred from the Parks Department budget. Contracted services and other expenses have been moved from the Parks Department budget and are based on 2025 actual expenses.

The estimated waived revenue for sports fields for 2026 is \$87,000. The estimated rental revenue is \$7,000.



Beach and Parking Operations

Main Beach

The Grand Bend Municipal Beach is one of Lambton Shores' most popular assets and attracts tens of thousands of visitors every year. Grand Bend Main Beach has retained its Blue Flag status since 2009. The Blue Flag designation is awarded to beaches and marinas that meet strict environmental and educational criteria. The Municipality is required to reapply to the Blue Flag Program annually.

Beach preparations for the upcoming season typically begin in April or early May. This includes moving sand, removal of snow fence, cleanup of debris, placement of lifeguard towers, and maintenance, cleaning and repairs to the beach house facility. Daily maintenance of the beach includes raking/cleaning, collection of garbage and recycling, cleaning washrooms at the beach house, and general cleaning/maintenance of the property. The Municipality also maintains the gardens and parking lots adjacent to the beach.

The information booth has operated since 2021. Beach equipment lending programs including lifejackets, umbrellas and amphibious wheelchairs is facilitated through the information booth.

In addition to full time staff, there are numerous seasonal staff hired to support the beach operation. These staff are generally hired for the Victoria weekend in May, and include maintenance staff, beach house staff and the beach patrol staff. By-Law enforcement staff are responsible for enforcement of parking and other by-laws that pertain to beach activities (primarily the Parks and Facilities By-Law).

Beach Patrol will start June 6, 2026, with Saturday and Sunday coverage. Full-time coverage starts June 19, 2026. Beach patrol

hours are 12pm – 6pm Monday to Thursday, 12pm – 7pm Friday, 11am-7pm Saturday to Sunday and holidays. The beach patrol staff are in place until (and including) Labour Day Monday.

Water quality testing is conducted by Lambton Public Health.

South Beach

The maintenance for the South Beach is limited in its scope and involves a start of the season removal of wood and debris, and at a minimum, weekly hand picking of large debris and garbage from the beach. Public trash receptacles are also provided in this location. South Beach is unsupervised.

Summary of Operating Budget Changes

Parking revenues have increased based on 2025 actual revenue.

Funds have increased slightly to reflect actual maintenance and repair costs.

Beach Patrol wages have increased to reflect recommendations from the wage review conducted in 2025.

Municipality of Lambton Shores

2026 Mayor's Budget

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Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
REVENUE										
OTHER REVENUE		(1,750)	(1,750)		(1,750)			(1,750)		
Total REVENUE		(1,750)	(1,750)		(1,750)			(1,750)		
EXPENSE										
PERSONNEL COSTS	161,323	186,515	25,192	16%	186,515			186,515		
UTILITIES	338	363	25	7%	363			363		
MATERIALS & SUPPLIES	7,500	7,500			7,500			7,500		
Total EXPENSE	169,161	194,378	25,217	15%	194,378			194,378		
Total BEACH PATROL	169,161	192,628	23,467	14%	192,628			192,628		
PARKING										
REVENUE										
USER FEES	(1,100,000)	(1,300,000)	(200,000)	18%	(1,300,000)			(1,300,000)		
Total REVENUE	(1,100,000)	(1,300,000)	(200,000)	18%	(1,300,000)			(1,300,000)		
EXPENSE										
PERSONNEL COSTS	2,833	2,942	109	4%	2,942			2,942		
UTILITIES	2,817	1,400	(1,417)	(50%)	1,459	59	4%	1,518	59	4%
CONTRACTED SERVICES	4,500	12,500	8,000	178%	12,500			12,500		
PRINCIPAL & INTEREST	129,243	96,932	(32,311)	(25%)		(96,932)	(100%)			
INSURANCE	4,325	4,541	216	5%	4,768	227	5%	4,768		
VEHICLE OR EQUIPMENT	9,014	9,014			9,014			9,014		
MATERIALS & SUPPLIES	6,100	6,100			6,100			6,100		
ADMINSTRATIVE OTHER	72,200	86,200	14,000	19%	86,200			86,200		
Total EXPENSE	231,032	219,629	(11,403)	(5%)	122,983	(96,646)	(44%)	123,042	59	
Total PARKING	(868,968)	(1,080,371)	(211,403)	24%	(1,177,017)	(96,646)	9%	(1,176,958)	59	



Recreation Complexes

Lambton Shores operates The Shores and Legacy Recreation Centres and the Forest Arena. The Shores and the Legacy facilities consist of the main ice pad areas, dressing rooms, lobbies, public washrooms, concession booths, equipment storage areas and the mechanical rooms that house the ice making equipment. The Legacy Centre can also function as Emergency Reception Centre for the community in the event of emergencies.

The Shores Recreation Centre also includes a gymnasium and meeting room.

The Legacy Centre includes Thomas Hall, which was designed to be the premier location within the Municipality to hold events such as weddings, meetings, bridal showers, community events, special interest shows etc. The hall includes a professional grade kitchen, dividing wall to allow for more than one event to occur simultaneously, skylights, floor to ceiling windows to allow for natural light to flow through the entire area. A built-in bar has also been included within the area. The hall also hosts a limited number of recreational activities.

The costs of operating these facilities are offset through rental fees and the operating cost shortfall is funded by the general levy. The cost of maintaining the former Forest Arena is also captured in this business unit.

The Suncor Wellness Centre is in the Shores and is operated by the YMCA. The contract for the YMCA was renewed by Council for an additional three-year term and expires on December 31, 2026.

YMCA operations are offset by revenue-sharing, which is calculated based on the number of memberships. Once membership exceeds 350, Lambton Shores receives 40% of revenue resulting from the additional memberships.

Summary of Operating Budget Changes

The Shores Arena Concession is leased to the Optimist Club of Forest and the Legacy Concession is leased to the Thedford Optimist. This arrangement works well for all parties.

Ice rental revenues have increased at both facilities. This is partially due to increased use throughout the regular season, but also because of the extended ice season at the Shores Recreation Centre for an additional 6 weeks to mid-May 2026.

Utilities at both arenas have slightly decreased due to cost-saving measures like retrofitting light fixtures to LED.

Funds have been included for resealing the gymnasium floor at the Shores Recreation Centre. This is a one-time expense for 2026.

Funds have been reallocated from Building Repair to Contracted Services for more accurate reporting.

Contracted Services at Legacy Recreation Centre have increased to reflect actual historical spending.

Waived revenue for the Shores and Legacy Recreation Centres is budgeted to be approximately \$47,725 for 2026, which is a slight increase from 2025.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
721 RECREATION COMPLEXES										
LEGACY RECREATION CENTRE										
REVENUE										
USER FEES	(1,100)	(1,100)			(1,100)			(1,100)		
LICENCES, PERMITS, RENTS	(224,900)	(258,200)	(33,300)	15%	(258,200)			(258,200)		
REVENUE WAIVED	(24,175)	(24,175)			(24,175)			(24,175)		
OTHER REVENUE	(20,000)		20,000	(100%)						
TRANSFER FROM DEVELOPMENT CHARGES	(20,000)		20,000	(100%)						
Total REVENUE	(290,175)	(283,475)	6,700	(2%)	(283,475)			(283,475)		
EXPENSE										
PERSONNEL COSTS	194,680	202,048	7,368	4%	202,048			202,048		
UTILITIES	206,460	173,345	(33,115)	(16%)	181,630	8,285	5%	185,259	3,629	2%
CONTRACTED SERVICES	60,000	135,500	75,500	126%	135,500			135,500		
PRINCIPAL & INTEREST	245,505	245,505			245,805	300		245,505	(300)	
INSURANCE	77,380	81,249	3,869	5%	85,311	4,062	5%	85,311		
VEHICLE OR EQUIPMENT	12,820	16,096	3,276	26%	16,096			16,096		
DONATION / GRANT	24,175	24,175			24,175			24,175		
MATERIALS & SUPPLIES	25,275	30,000	4,725	19%	30,000			30,000		
MAINTENANCE & REPAIRS	47,200	5,500	(41,700)	(88%)	5,500			5,500		
Total EXPENSE	893,495	913,418	19,923	2%	926,065	12,647	1%	929,394	3,329	
extra										
5124 HYDRO - GREEN ENERGY		2,800	2,800		2,800			2,800		
Total extra		2,800	2,800		2,800			2,800		
Total LEGACY RECREATION CENTRE	603,320	632,743	29,423	5%	645,390	12,647	2%	648,719	3,329	1%

Municipality of Lambton Shores

2026 Mayor's Budget

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Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
LICENCES, PERMITS, RENTS	(40,062)	(40,062)			(40,062)			(40,062)		
Total REVENUE	(40,062)	(40,062)			(40,062)			(40,062)		
EXPENSE										
CONTRACTED SERVICES	43,275	48,569	5,294	12%	48,569			48,569		
MATERIALS & SUPPLIES	9,800		(9,800)	(100%)						
Total EXPENSE	53,075	48,569	(4,506)	(8%)	48,569			48,569		
Total FITNESS AREA	13,013	8,507	(4,506)	(35%)	8,507			8,507		



Community Centres and Libraries

Community Centres

The Municipality of Lambton Shores operates a total of five community centres. These centres vary in size, but their primary function is to serve as gathering and activity centres for their respective communities. The Community Services Department coordinates the booking of these facilities, with the exception of the Arkona Seniors Centre which is leased to the Arkona Seniors. The primary costs of operating these facilities include; heat, hydro and basic custodial duties, although many of the facilities are aging and require ongoing servicing and repairs.

The Arkona Community Centre: this facility is the former Arkona School and now includes the Arkona library (operated by the County of Lambton), the Lions meeting room, office, and a small all-purpose room along with public washroom facilities.

The Arkona Seniors Centre: this facility serves both as the Arkona Fire Hall and the seniors centre. The seniors centre has a capacity of approximately 60 people and has kitchen facilities and serves as the Emergency Evacuation Centre for the Arkona area. The Seniors Club provides programming and oversees rentals of the facility.

The Thedford Village Complex: the Community Room is a component of the larger Village Complex building that houses the Thedford Fire Station and Lambton EMS (Thedford). The Community Centre holds approximately 70 people and has kitchen facilities and two offices.

Port Franks Community Centre: The Port Franks Community Centre consists of three main facilities, the main hall with a seating capacity of 246 people, the West Wing, with a seating capacity of 149 and the

Optimist Room with a capacity of 82. In addition to these meeting facilities the centre also houses the Port Franks Library (operated by Lambton County), and three small office/storage rooms. There are three separate kitchen facilities within the complex and the facility also serves as the Emergency Evacuation Centre for the Port Franks area. The Optimist Room is leased to the Ausable Port Franks Optimist Club, who has exclusive use of this area.

The Grand Bend Recreation Centre: The Grand Bend Recreation Centre is part of the Grand Bend School/Library facility constructed in 2003. The "Community Centre" component consists of gymnasium and community room. The community room has a capacity of approximately 40 people and contains a small kitchen.

Libraries

Lambton Shores has five library facilities within the community; these library facilities are located in Arkona, Forest, Grand Bend, Port Franks, and Thedford. Most of the libraries are housed in community centres, with the exception of the Forest Library as a stand-alone building. The Municipality is responsible for the provision of the physical library facility and outdoor spaces, and the County is responsible for providing the books, staffing and programming required for operations.

The Community Services Department is responsible for the maintenance and repair of libraries and conducts annual inspections of the facilities to check, roofs, drainage, heating and cooling systems, etc. and make repairs as needed. There is a small provision in the Library budget for minor repairs with the Capital & Equipment Reserve providing for any larger repairs that may be required.



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget Department Overview

Summary of Operating Budget Changes

The 2026 budget for waived revenue at Community Centres is \$97,660, an increase from 2025. Waived revenue occurs as a result of historical agreements, current agreements, and the Community Grant Program.

Although there is no direct financial impact of waived revenue at the Community Centres as it is shown in the budget as revenue offset by the expense, however it should be noted that the amount of waived revenue is significantly higher than actual revenue received, which is budgeted to be only \$20,900 in 2026.

Increases to the budget include one-time maintenance items that have been recommended for completion through the building condition assessment reports. GL reallocations more accurately reflect how maintenance is completed.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
ARKONA COMMUNITY CENTRE										
REVENUE										
LICENCES, PERMITS, RENTS	(370)	(370)			(370)			(370)		
REVENUE WAIVED	(3,800)	(4,850)	(1,050)	28%	(4,850)			(4,850)		
Total REVENUE	(4,170)	(5,220)	(1,050)	25%	(5,220)			(5,220)		
EXPENSE										
UTILITIES	4,962	4,962			5,066	104	2%	5,170	104	2%
CONTRACTED SERVICES	8,500	18,000	9,500	112%	16,000	(2,000)	(11%)	16,000		
INSURANCE	5,522	5,798	276	5%	6,088	290	5%	6,088		
VEHICLE OR EQUIPMENT	304	304			304			304		
DONATION / GRANT	3,800	4,850	1,050	28%	4,850			4,850		
MATERIALS & SUPPLIES	1,300	1,300			1,300			1,300		
MAINTENANCE & REPAIRS	5,000	1,000	(4,000)	(80%)	1,000			1,000		
Total EXPENSE	29,388	36,214	6,826	23%	34,608	(1,606)	(4%)	34,712	104	
Total ARKONA COMMUNITY CENTRE	25,218	30,994	5,776	23%	29,388	(1,606)	(5%)	29,492	104	
PORT FRANKS COMMUNITY CENTRE										
REVENUE										
LICENCES, PERMITS, RENTS	(9,350)	(9,537)	(187)	2%	(9,537)			(9,537)		
REVENUE WAIVED	(77,000)	(78,540)	(1,540)	2%	(78,540)			(78,540)		
Total REVENUE	(86,350)	(88,077)	(1,727)	2%	(88,077)			(88,077)		
EXPENSE										
PERSONNEL COSTS	3,334	3,463	129	4%	3,463			3,463		
UTILITIES	19,419	17,829	(1,590)	(8%)	18,198	369	2%	18,564	366	2%
CONTRACTED SERVICES	15,000	37,800	22,800	152%	30,800	(7,000)	(19%)	30,800		
VEHICLE OR EQUIPMENT	1,160	1,160			1,160			1,160		
DONATION / GRANT	77,000	78,540	1,540	2%	78,540			78,540		
MATERIALS & SUPPLIES	8,500	9,000	500	6%	9,000			9,000		
MAINTENANCE & REPAIRS	12,000	1,000	(11,000)	(92%)	1,000			1,000		
Total EXPENSE	136,413	148,792	12,379	9%	142,161	(6,631)	(4%)	142,527	366	

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
Total PORT FRANKS COMMUNITY CENTRE	50,063	60,715	10,652	21%	54,084	(6,631)	(11%)	54,450	366	1%
GRAND BEND COMMUNITY CENTRE										
REVENUE										
LICENCES, PERMITS, RENTS	(2,300)	(2,346)	(46)	2%	(2,346)			(2,346)		
REVENUE WAIVED	(500)	(500)			(500)			(500)		
Total REVENUE	(2,800)	(2,846)	(46)	2%	(2,846)			(2,846)		
EXPENSE										
CONTRACTED SERVICES	4,000	1,000	(3,000)	(75%)	1,000			1,000		
DONATION / GRANT	500	500			500			500		
MATERIALS & SUPPLIES	350	350			350			350		
Total EXPENSE	4,850	1,850	(3,000)	(62%)	1,850			1,850		
Total GRAND BEND COMMUNITY CENTRE	2,050	(996)	(3,046)	(149%)	(996)			(996)		
THEDFORD VILLAGE COMPLEX										
REVENUE										
LICENCES, PERMITS, RENTS	(7,500)	(8,650)	(1,150)	15%	(8,650)			(8,650)		
REVENUE WAIVED	(13,500)	(13,770)	(270)	2%	(13,770)			(13,770)		
Total REVENUE	(21,000)	(22,420)	(1,420)	7%	(22,420)			(22,420)		
EXPENSE										
UTILITIES	12,223	12,435	212	2%	12,658	223	2%	12,880	222	2%
CONTRACTED SERVICES	3,500	7,500	4,000	114%	7,500			7,500		
VEHICLE OR EQUIPMENT	580	580			580			580		
DONATION / GRANT	13,500	13,770	270	2%	13,770			13,770		
MATERIALS & SUPPLIES	3,490	3,490			3,490			3,490		
MAINTENANCE & REPAIRS	5,000	1,000	(4,000)	(80%)	1,000			1,000		
Total EXPENSE	38,293	38,775	482	1%	38,998	223	1%	39,220	222	1%
Total THEDFORD VILLAGE COMPLEX	17,293	16,355	(938)	(5%)	16,578	223	1%	16,800	222	1%

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
LIBRARIES										
EXPENSE										
UTILITIES	12,761	12,958	197	2%	13,227	269	2%	13,492	265	2%
CONTRACTED SERVICES	5,000	6,000	1,000	20%	6,000			6,000		
INSURANCE	5,784	6,073	289	5%	6,377	304	5%	6,377		
MAINTENANCE & REPAIRS	600	600			600			600		
Total EXPENSE	24,145	25,631	1,486	6%	26,204	573	2%	26,469	265	1%
Total LIBRARIES	24,145	25,631	1,486	6%	26,204	573	2%	26,469	265	1%

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
700 RECREATION & CULTURAL SERVICES										
GRAND BEND HARBOUR										
REVENUE										
GRANTS	(30,000)		30,000	(100%)						
USER FEES	(349,197)	(253,247)	95,950	(27%)	(253,247)			(253,247)		
LICENCES, PERMITS, RENTS	(176,835)	(190,560)	(13,725)	8%	(190,560)			(190,560)		
OTHER REVENUE	(3,500)	(3,500)			(3,500)			(3,500)		
Total REVENUE	(559,532)	(447,307)	112,225	(20%)	(447,307)			(447,307)		
EXPENSE										
PERSONNEL COSTS	94,513	156,476	61,963	66%	156,476			156,476		
UTILITIES	34,593	35,251	658	2%	35,942	691	2%	36,626	684	2%
CONTRACTED SERVICES	16,953	34,700	17,747	105%	34,700			34,700		
INSURANCE	9,933	10,430	497	5%	10,951	521	5%	10,951		
VEHICLE OR EQUIPMENT	270,100	210,100	(60,000)	(22%)	210,100			210,100		
MATERIALS & SUPPLIES	16,155	18,155	2,000	12%	18,155			18,155		
MAINTENANCE & REPAIRS	30,000	21,000	(9,000)	(30%)	21,000			21,000		
DREDGING	70,000	1,000	(69,000)	(99%)	1,000			1,000		
ADMINSTRATIVE OTHER	7,527	7,200	(327)	(4%)	7,200			7,200		
Total EXPENSE	549,774	494,312	(55,462)	(10%)	495,524	1,212		496,208	684	
Total GRAND BEND HARBOUR	(9,758)	47,005	56,763	(582%)	48,217	1,212	3%	48,901	684	1%
PORT FRANKS HARBOUR										
REVENUE										
USER FEES	(48,000)	(53,700)	(5,700)	12%	(53,700)			(53,700)		
LICENCES, PERMITS, RENTS	(207,575)	(190,830)	16,745	(8%)	(190,830)			(190,830)		
Total REVENUE	(255,575)	(244,530)	11,045	(4%)	(244,530)			(244,530)		
EXPENSE										
PERSONNEL COSTS	97,428	129,952	32,524	33%	129,952			129,952		
UTILITIES	17,531	11,882	(5,649)	(32%)	12,221	339	3%	12,557	336	3%
CONTRACTED SERVICES	16,500	26,400	9,900	60%	26,400			26,400		
INSURANCE	10,806	11,346	540	5%	11,913	567	5%	11,913		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
VEHICLE OR EQUIPMENT	1,116	7,116	6,000	538%	7,116			7,116		
MATERIALS & SUPPLIES	8,900	10,520	1,620	18%	10,520			10,520		
MAINTENANCE & REPAIRS	8,500	4,500	(4,000)	(47%)	4,500			4,500		
DREDGING	70,000	1,000	(69,000)	(99%)	1,000			1,000		
ADMINISTRATIVE OTHER	1,126	1,300	174	15%	1,300			1,300		
Total EXPENSE	231,907	204,016	(27,891)	(12%)	204,922	906		205,258	336	
Total PORT FRANKS HARBOUR	(23,668)	(40,514)	(16,846)	71%	(39,608)	906	(2%)	(39,272)	336	(1%)
GREATER HARBOUR MAINTENANCE										
EXPENSE										
MAINTENANCE & REPAIRS	50,000		(50,000)	(100%)						
TRANSFER TO RESERVE FUND		50,000	50,000		50,000			50,000		
Total EXPENSE	50,000	50,000			50,000			50,000		
Total GREATER HARBOUR MAINTENANCE	50,000	50,000			50,000			50,000		



Drainage

The Municipality of Lambton Shores has approximately 184 drains (360 km) under its control and management. These drains are created and maintained pursuant to the Municipal Drainage Act and require an extensive amount of administration and supervision. The Department maintains files on all drains and monitors the maintenance and capital needs on an annual basis.

The Municipality has a full time Drainage Superintendent who manages day to day works and administration of the drainage department. The Drainage Superintendent is typically responsible for monitoring of drains and liaising with the affected property owners on any issues that may arise. The cost of capital and maintenance works on Municipal Drains is coordinated by the Drainage Superintendent and billed to the affected property owners as noted in the drainage assessment.

Lambton Shores has seven drainage pumps which require continual observation. They are in place to aid not only in drainage, but irrigation to crop land as well. Six pumps are placed in the Bog area and one within Ipperwash. Lambton Shores currently has 4 commissioners under by-law to assist the drainage superintendent in the running maintenance and operational procedures of these pumps. We are in the process of reviewing the pump commissioner system and their importance in pump maintenance and emergencies.

The maintenance and construction projects for drains are very difficult to budget due to the timing of the work and the grants from OMAFRA. The work, grants and billing to property owners may span 2 or more years. The costs are carried by the municipality and the annual operating revenue and expenses are netted to zero at the end

of the year. The only cost to Lambton Shores is the personnel cost for the Drainage Superintendent, which is also subsidized by OMAFRA, and any assessment charged to us as a property owner.

Summary of Operating Budget Changes

The drain maintenance and construction numbers have been adjusted down to better reflect expected costs and recoveries. Both of these sections are fully funded from the benefitting property owners and therefore no impact to taxation.

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
800 PLANNING AND DEVELOPMENT										
PLANNING AND ZONING										
REVENUE										
USER FEES	(103,000)	(103,000)			(103,000)			(103,000)		
Total REVENUE	(103,000)	(103,000)			(103,000)			(103,000)		
EXPENSE										
CONTRACTED SERVICES	6,500	6,500			6,500			6,500		
LEGAL	15,000	15,000			15,000			15,000		
MATERIALS & SUPPLIES	1,000	1,000			1,000			1,000		
ADMINSTRATIVE OTHER	1,614	1,614			1,614			1,614		
Total EXPENSE	24,114	24,114			24,114			24,114		
Total PLANNING AND ZONING	(78,886)	(78,886)			(78,886)			(78,886)		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
800 PLANNING AND DEVELOPMENT										
ECONOMIC DEVELOPMENT										
REVENUE										
USER FEES		(3,000)	(3,000)		(3,000)			(3,000)		
LICENCES, PERMITS, RENTS	(30,000)		30,000	(100%)						
TRANSFER FROM RESERVE FUND	(50,000)		50,000	(100%)						
Total REVENUE	(80,000)	(3,000)	77,000	(96%)	(3,000)			(3,000)		
EXPENSE										
PERSONNEL COSTS	185,737	190,458	4,721	3%	190,458			190,458		
UTILITIES	500	500			500			500		
DONATION / GRANT	32,000	32,000			32,000			32,000		
ADMINSTRATIVE OTHER	42,000	11,100	(30,900)	(74%)	11,100			11,100		
TRANSFER TO RESERVE FUND	51,273	10,000	(41,273)	(80%)	10,314	314	3%	10,634	320	3%
Total EXPENSE	311,510	244,058	(67,452)	(22%)	244,372	314		244,692	320	
Total ECONOMIC DEVELOPMENT	231,510	241,058	9,548	4%	241,372	314		241,692	320	

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
800 PLANNING AND DEVELOPMENT										
COMMUNITY IMPROVEMENT PLAN										
REVENUE										
TRANSFER FROM RESERVE FUND		(25,000)	(25,000)		(25,000)			(25,000)		
Total REVENUE		(25,000)	(25,000)		(25,000)			(25,000)		
EXPENSE										
DONATION / GRANT	52,000	50,000	(2,000)	(4%)	50,000			50,000		
Total EXPENSE	52,000	50,000	(2,000)	(4%)	50,000			50,000		
Total COMMUNITY IMPROVEMENT PLAN	52,000	25,000	(27,000)	(52%)	25,000			25,000		

Municipality of Lambton Shores

2026 Mayor's Budget

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Municipality of Lambton Shores
2026 Mayor's Budget

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Municipality of Lambton Shores
2026 Mayor's Budget

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Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
800 PLANNING AND DEVELOPMENT										
MUNICIPAL DRAINAGE OPERATIONS										
REVENUE										
GRANTS	(40,000)	(62,000)	(22,000)	55%	(62,000)			(62,000)		
Total REVENUE	(40,000)	(62,000)	(22,000)	55%	(62,000)			(62,000)		
EXPENSE										
PERSONNEL COSTS	123,075	126,793	3,718	3%	126,793			126,793		
UTILITIES	788	788			788			788		
VEHICLE OR EQUIPMENT	3,576	3,576			3,576			3,576		
MATERIALS & SUPPLIES	225	225			225			225		
TRANSFER TO RESERVE FUND	10,000	6,128	(3,872)	(39%)	6,128			6,128		
Total EXPENSE	137,664	137,510	(154)		137,510			137,510		
Total MUNICIPAL DRAINAGE OPERATIONS	97,664	75,510	(22,154)	(23%)	75,510			75,510		
NATURAL WATER COURSE										
EXPENSE										
PERSONNEL COSTS	6,130	6,360	230	4%	6,360			6,360		
Total EXPENSE	6,130	6,360	230	4%	6,360			6,360		
Total NATURAL WATER COURSE	6,130	6,360	230	4%	6,360			6,360		
MUNICIPAL DRAIN MAINTENANCE										
REVENUE										
GRANTS	(45,000)	(45,000)			(45,000)			(45,000)		
USER FEES	(120,000)	(120,000)			(120,000)			(120,000)		
OTHER REVENUE	(10,000)	(10,000)			(10,000)			(10,000)		
Total REVENUE	(175,000)	(175,000)			(175,000)			(175,000)		
EXPENSE										
PERSONNEL COSTS	2,595	2,694	99	4%	2,694			2,694		
UTILITIES	61,118	62,277	1,159	2%	65,708	3,431	6%	67,022	1,314	2%
CONTRACTED SERVICES	100,000	100,000			100,000			100,000		
INSURANCE	3,340	3,507	167	5%	3,682	175	5%	3,682		
ADMINISTRATIVE OTHER	7,947	5,876	(2,071)	(26%)	1,572	(4,304)	(73%)	1,572		

Municipality of Lambton Shores

2026 Mayor's Budget

	2025 Approved Budget	2026 Mayor's Budget	Change Amount Over 2025	% Change Over 2025	2027 Forecast	Amount Changed Over 2026	% Change Over 2026	2028 Forecast	Amount Change Over 2027	% Change Over 2027
Total EXPENSE	175,000	174,354	(646)		173,656	(698)		174,970	1,314	1%
Total MUNICIPAL DRAIN MAINTENANCE		(646)	(646)		(1,344)	(698)	108%	(30)	1,314	(98%)
MUNICIPAL DRAIN CONSTRUCTION										
REVENUE										
GRANTS	(200,000)	(200,000)			(200,000)			(200,000)		
USER FEES	(100,000)	(100,000)			(100,000)			(100,000)		
Total REVENUE	(300,000)	(300,000)			(300,000)			(300,000)		
EXPENSE										
CONTRACTED SERVICES	300,000	400,000	100,000	33%	300,000	(100,000)	(25%)	300,000		
Total EXPENSE	300,000	400,000	100,000	33%	300,000	(100,000)	(25%)	300,000		
Total MUNICIPAL DRAIN CONSTRUCTION		100,000	100,000			(100,000)	(100%)			
TILE DRAINAGE										
REVENUE										
USER FEES	(6,059)	(6,059)			(6,059)			(6,059)		
Total REVENUE	(6,059)	(6,059)			(6,059)			(6,059)		
EXPENSE										
PRINCIPAL & INTEREST	6,793	6,793			6,793			6,793		
ADMINISTRATIVE OTHER	2,268	2,268			2,268			2,268		
Total EXPENSE	9,061	9,061			9,061			9,061		
Total TILE DRAINAGE	3,002	3,002			3,002			3,002		



THE MUNICIPALITY OF

LAMBTON SHORES

2026 Budget Department Overview

Water Department

Lambton Shores serves more than 7000 water customers throughout its water distribution infrastructure. This infrastructure includes approximately 360km of watermains, two elevated storage facilities, a reservoir, and two booster/pumping stations. The Municipality shares in the ownership of its two water suppliers, the Lake Huron Primary Water Supply System (LHPWSS) and the Lambton Area Water Supply System (LAWSS).

The Municipality currently contracts with Jacobs for the operation of the Municipality's water distribution system. The contract was recently renewed for a ten (10) year term that expires on December 31, 2030. Jacobs is responsible for the day-to-day operation of the system, maintenance, responding to complaints and repair issues, and ensuring that the Provincial water quality standards are met.

In late 2010 the Municipality became licensed under the new water licensing program. The license demonstrates that Lambton Shores has the operational and management systems and procedures in place to provide sustainable and safe drinking water to all customers. The license was renewed in 2015, 2020, and most recently successfully renewed in 2025.

The business unit operates on a fully self-funded model through user rates and has no impact to the tax levy. Rates are set based on a Financial Plan required by the Safe Water Drinking Act, and adopted by Council.

Every water account is metered for billing purposes and ensuring that users are being charged on an equitable per use basis. These water meters are repaired as needed.

Summary of Operating Budget Changes

Jacobs fees have been updated based on contract values for 2026.

Revenue and water purchase amounts have been adjusted to reflect growth and trending usage amounts.

Municipality of Lambton Shores
2026 Mayor's Budget

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Municipality of Lambton Shores

2026 Mayor's Budget

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2026 CAPITAL BUDGET

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Executive Summary

The 2026 Capital Budget outlines the Municipality's planned investment in infrastructure, facilities, and other long-lived assets required to support municipal services and community well-being. The budget reflects a continued focus on renewing existing infrastructure, managing risk, and planning responsibly for future needs.

Total planned capital spending for 2026 is \$25.8 million across 97 projects, representing a modest increase over 2025. More than half of this investment is directed to transportation-related infrastructure, reflecting the ongoing need to renew roads, bridges, culverts, sidewalks, and street lighting. The majority of projects focus on asset renewal and replacement, with some targeted investments to support service expansion and evolving community needs.

The capital program is funded through a combination of reserves, external grants, and limited financing. A significant portion of funding is drawn from reserves, which helps limit reliance on debt but results in planned reductions in reserve balances. Overall, reserves are projected to be approximately \$4.6 million lower at the end of 2026 compared to the beginning of the year, highlighting the importance of sustainable reserve contributions in future operating budgets.

The 2026 Capital Budget is informed by the Municipality's Asset Management Plan (2025) and a comprehensive building condition assessment completed in 2025. Improved asset data confirmed renewal and rehabilitation needs, particularly for facilities, and resulted in the addition of several projects to both the 2026 capital program and the multi-year capital forecast.

To support long-term decision-making, the budget includes a capital forecast for the period 2027–2035, identifying approximately \$93.6 million in anticipated future capital requirements. While forecast projects do not represent approval to spend beyond 2026, they provide important context for assessing affordability, reserve sustainability, and financial risk.

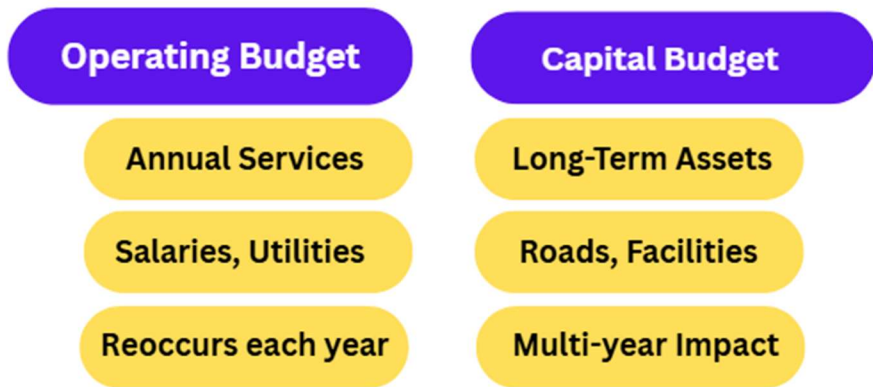
Overall, the 2026 Capital Budget reflects a balanced approach to infrastructure investment that addresses current needs while recognizing long-term funding pressures. The sections that follow provide additional detail on capital planning, funding sources, project listings, reserve impacts, and key risks to support informed decision-making by Council.

Section 1: Introduction to the Capital Budget

The Capital Budget outlines the Municipality’s planned investments in infrastructure, facilities, and other long-lived assets that support the delivery of municipal services and protect the community’s financial and physical well-being.

Capital projects typically involve significant expenditures and provide benefits over many years. As a result, capital planning plays a critical role in ensuring that municipal assets are maintained, renewed, and replaced in a timely and financially sustainable manner, while also responding to community growth and evolving service needs.

To support long-term decision-making, the 2026 Capital Budget includes both an annual capital program and a long-range capital forecast covering the period from 2027 to 2035. This approach, consistent with the methodology used for the 2025 budget, reflects Council’s continued commitment to proactive planning and long-term financial sustainability.



A capital project generally involves the construction, replacement, rehabilitation, or major upgrade of a municipal asset with a useful life extending beyond one year. Examples include roads, bridges, sidewalks, water and wastewater infrastructure, fleet, equipment, and municipal facilities. Capital projects differ from operating expenditures, which relate to the day-to-day costs of delivering services such as staffing, utilities, and routine maintenance.

Municipal infrastructure represents one of the Municipality’s most significant investments. Proactive capital planning helps maintain safe and reliable infrastructure, extend the useful life of existing assets, reduce long-term costs through lifecycle management, and limit service disruptions and unplanned repairs, while balancing infrastructure needs with affordability for taxpayers.

The Capital Budget is developed in alignment with key municipal planning documents, including the Asset Management Plan, Council-approved strategic priorities, applicable legislative and regulatory requirements, and long-term financial and reserve strategies. The capital program is the primary mechanism through which the Asset Management Plan is implemented, translating identified asset needs and funding pressures into planned investments.

While many capital projects focus on maintaining and replacing existing infrastructure, some projects represent expansions to current service levels. These investments respond to changing community needs but also increase the Municipality’s long-term asset base and future capital and operating funding requirements.

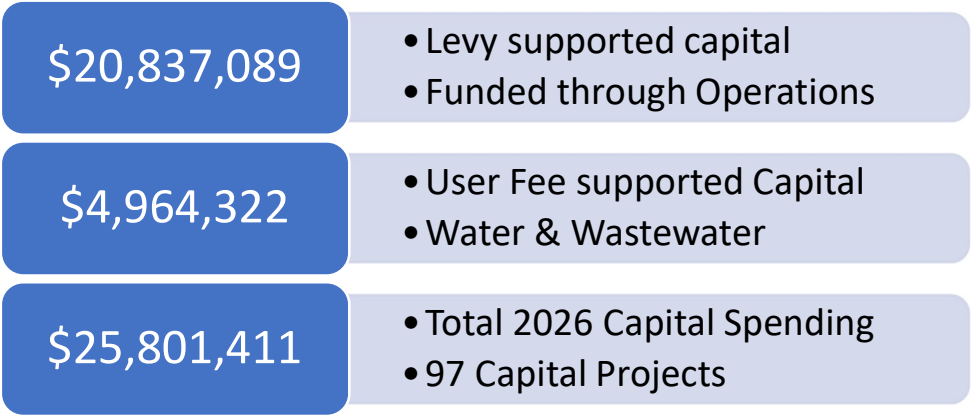
The inclusion of the 2027–2035 capital forecast supports compliance with provincial asset management requirements and provides Council with early visibility into anticipated future capital needs. This long-range outlook supports informed discussion about affordability, reserve adequacy, debt management, and service sustainability.

The 2026 Capital Budget reflects a balanced approach between renewing existing infrastructure, addressing critical risk areas, and planning for future needs. It includes both new and previously approved multi-year projects and identifies the funding sources required to support these investments.

The sections that follow explain the level of capital investment planned for 2026, how projects will be funded, and where funding will be directed. They also provide project-level detail and a multi-year outlook to support informed decision-making by Council and the community.

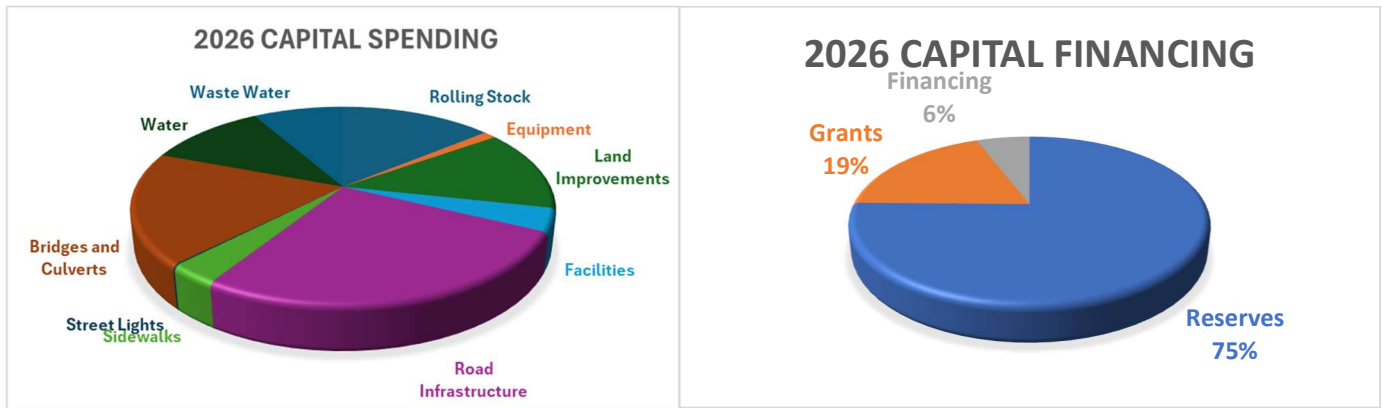
Section 2: Capital Budget at a Glance

The 2026 Capital Budget includes total planned spending of \$25,801,411 across 97 capital projects. This investment reflects a continued focus on maintaining existing infrastructure while addressing key risk areas and service needs.



For comparison, total capital spending in 2025 was \$23,981,481, consisting of \$20,138,881 in levy-supported projects and \$3,842,600 in user fee-supported projects. The 2026 program represents a modest increase in overall capital investment, reflecting rising construction costs, continued infrastructure renewal needs, and the advancement of multi-year projects. However, it should be noted that some capital projects approved in 2025 were not completed within the year and are being carried forward into 2026. These carry forward projects do not represent new initiatives, but rather the continuation of previously approved work.

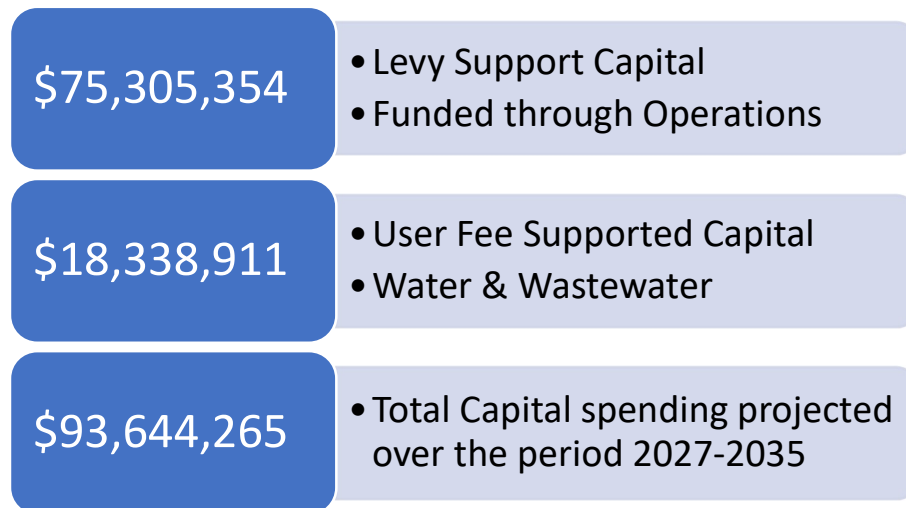
The 2026 capital program is funded through a combination of municipal reserves, external funding, and financing. Funding sources include \$15,783,579 from reserves, \$8,517,832 from grants, and \$1.5 million from financing as shown on the graph below:



A significant portion of the 2026 capital budget is funded from reserves, which represent the Municipality's accumulated savings set aside to support future infrastructure needs. While the use of reserves reduces reliance on debt and minimizes immediate impacts on taxpayers and ratepayers, it also highlights the importance of ongoing contributions to reserves through the operating budget to ensure these funds are replenished and remain available for future capital requirements.

Grant funding continues to play an important role in supporting capital investment; however, grants are often one-time in nature and subject to external approval and timing considerations. Financing is used selectively to spread the cost of major infrastructure over the period in which the assets provide benefit.

In addition to the 2026 capital program, the budget includes a long-range capital forecast for the period 2027 to 2035, consistent with the approach used in the 2025 budget.

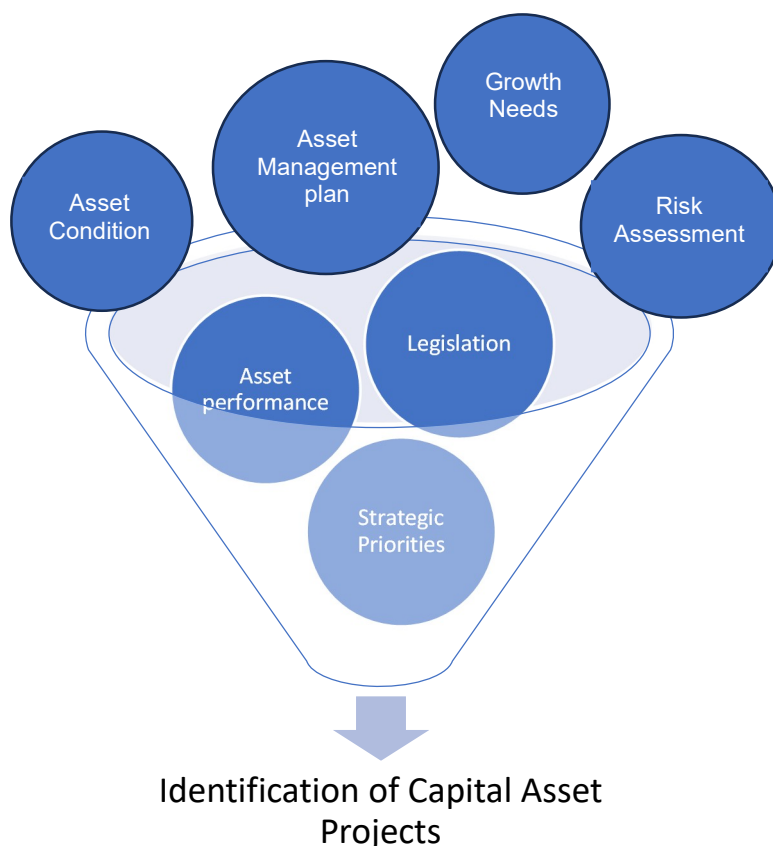


The total forecast capital spending of \$93,644,265 between 2027 and 2035, the nine-year forecast period, includes \$75,305,354 is projected for levy-supported capital and \$18,338,911 is projected for user fee-supported capital. The forecast provides Council with early visibility into future infrastructure needs and supports long-term planning for reserves, funding strategies, and affordability.

The 2027 - 2035 capital program is also funded through a combination of municipal reserves, external funding, and financing. Funding sources include \$15,783,579 from reserves, \$8,517,832 from grants, and \$1.5 million from financing as shown on the graph below:

Section 3: Capital Planning Framework and Project Prioritization

The Capital Planning Framework provides a structured and consistent approach to identifying, evaluating, and prioritizing capital projects. Given the long-term nature and cost of capital investments, the framework helps ensure that limited financial resources are directed to projects that best support municipal objectives, manage risk, and maintain service levels, while remaining affordable.



Capital projects are identified through multiple sources, including asset condition and lifecycle information from the Municipality's Asset Management Plan, departmental reviews, legislative and regulatory requirements, and Council direction and strategic priorities. Consideration is also given to growth-related infrastructure needs and risk factors related to health, safety, and service continuity.

Once identified, projects are evaluated using consistent criteria to determine priority and timing. Projects that address higher-risk issues, regulatory requirements, or critical asset renewal needs are generally prioritized over discretionary or service enhancement projects.

The Capital Budget is a key implementation tool of the Municipality's Asset Management Plan. Asset condition assessments, lifecycle strategies, and identified funding gaps inform both the annual capital program and the long-range capital forecast. The inclusion of the 2027–2035 forecast supports long-term planning and compliance with provincial asset management requirements.

All proposed capital projects are reviewed for affordability and funding availability to ensure that decisions made today do not create unsustainable financial pressures in future years. This review considers reserve sustainability, operating budget impacts, potential financing requirements, and reliance on one-time or external funding sources such as grants.

The proposed capital budget and long-range forecast are presented to Council as part of the annual budget process. Council approval provides authority to proceed with projects in the approved year, subject to funding availability and project readiness. Projects included in future years are presented for planning purposes only unless specifically approved.

Approved projects are monitored throughout the year, with updates provided to Council to track progress, spending, and timing. Projects not completed within the budget year may be carried forward in accordance with Council-approved financial policies.

Section 4: Asset Management and State of Municipal Infrastructure

The Municipality manages a diverse and significant portfolio of infrastructure assets that support the delivery of municipal services and contribute to the community's quality of life. These assets include roads, bridges, water and wastewater systems, stormwater infrastructure, municipal facilities, parks and land improvements, vehicles, and equipment.

The Municipality's Asset Management Plan (AMP) 2025, adopted by Council in July 2025, provides the foundation for understanding the current state of these assets and planning for their long-term sustainability. The plan fulfills the final phase of Ontario Regulation 588/17 and documents current and proposed levels of service, asset condition, risk, lifecycle strategies, and long-term financial needs.

The Asset Management Plan includes a comprehensive inventory of both core and non-core municipal assets, with an estimated replacement value of approximately \$1.5 billion. Asset condition assessments are based on a combination of inspection data, age profiles, and industry-standard evaluation methods.

The AMP documents both technical and community levels of service, identifying how assets perform today and establishing proposed targets for the future. These service levels help guide capital investment decisions by clarifying expectations related to reliability, safety, regulatory compliance, and customer service.

What Do "Levels of Service" Mean?

Levels of service describe the condition, reliability, and performance the community can reasonably expect from municipal assets. These expectations help guide capital investment decisions by linking service outcomes to cost and risk.

For example, in municipal arenas, levels of service relate to keeping facilities safe, open, and reliable for scheduled programming. This includes maintaining ice quality, ensuring mechanical systems such as refrigeration and heating operate as expected, and replacing major components before failure. Capital investment decisions directly affect whether arenas experience planned renewals or unplanned closures and emergency repairs.

For roads, levels of service reflect expectations related to safety, surface condition, and responsiveness to issues. This includes how quickly potholes are repaired, how often surface treatments are applied to extend road life, and how road conditions are managed across the network. Investment decisions influence whether roads are maintained proactively or allowed to deteriorate more quickly, leading to higher long-term costs and service disruptions.

By defining and monitoring levels of service, the Municipality can better understand the trade-offs between service quality, risk, and affordability when setting capital priorities.

The plan also incorporates risk-based analysis to identify assets where failure would have the greatest impact on public safety, service delivery, or financial stability. Assets with higher risk profiles are prioritized in the capital planning process to reduce the likelihood of service disruptions, emergency repairs, and unplanned costs.

Overall asset condition varies by asset class. Some systems, such as the water system, are generally well-supported by existing funding strategies. Other asset categories, including facilities, land improvements, vehicles, and equipment, face greater funding pressure over the long term, reflecting the age and condition of assets and historical investment levels. A number of projects included in the multi-year capital plan were identified through the building condition assessment completed in 2025, which helped confirm renewal and rehabilitation needs for municipal facilities.

The Capital Budget is the primary tool used to implement the strategies identified in the Asset Management Plan. Asset condition data, lifecycle needs, and risk assessments directly inform the selection and timing of capital projects included in the annual budget. The inclusion of a multi-year capital forecast aligns with the AMP's long-term financial strategy by identifying future capital requirements beyond the current budget year. While not all identified needs can be addressed immediately, the forecast provides important context for understanding funding pressures and planning for sustainable investment over time.

When Council approved the Asset Management Plan in the summer of 2025, no decisions were required regarding how identified funding gaps would be addressed. Consideration of funding strategies was intentionally deferred to the budget process, where capital priorities, affordability, and funding options could be reviewed together. The 2026 budget represents the point at which those funding considerations are now being addressed, informed by the improved asset data and long-term needs identified through the Asset Management Plan. This budget therefore provides Council with the opportunity to consider how capital investment levels, reserve contributions, and funding strategies can be aligned to address identified infrastructure needs in a financially sustainable manner.

Funding the AMP Funding Gap

Funding gaps identified through the Asset Management Plan were intentionally deferred to the budget process. The 2026 budget represents the point at which those funding considerations are now being addressed using improved asset data and long-term planning information.

The Asset Management Plan is intended to be a living document that evolves as asset data improves. Council has directed staff to continue strengthening the quality and quantity of asset information, including improved condition assessments and monitoring of levels of service, to support more informed decision-making. As part of this ongoing work, a comprehensive building condition assessment was completed in 2025, significantly improving the Municipality's facility asset data. The results of this assessment confirmed renewal and rehabilitation needs and directly informed the addition of several new projects to the 2026 capital budget and the multi-year capital plan.

By aligning capital investment decisions with the Asset Management Plan, the Municipality is taking a proactive and responsible approach to infrastructure stewardship. This approach supports long-term financial sustainability, reduces risk, and ensures that infrastructure investment decisions are transparent, evidence-based, and aligned with Council priorities and legislative requirements.

Section 5: Capital Funding Sources and Affordability

The Municipality uses a range of funding tools to pay for capital projects and to ensure these investments remain affordable over the long term. Because capital assets provide benefits over many years, funding decisions must balance today's infrastructure needs with the ability of taxpayers to support those investments both now and in the future.

Capital projects are funded through a combination of municipal savings, external funding, and financing. Depending on the type of project, this may include the use of reserves and reserve funds, grants from other levels of government, user fees and rates, development charges, and, in some cases, financing. The overall funding approach is selected to reduce financial risk while ensuring that important infrastructure projects can move forward.

Reserves and reserve funds are a primary source of funding for the 2026 capital program. These reserves represent funds set aside in prior years to support future capital needs and are an important part of the Municipality's long-term financial strategy. Using reserves helps limit reliance on debt, reduces interest costs, and minimizes immediate impacts on the tax levy and user rates. At the same time, reserves are limited resources. The significant use of reserves in the capital program highlights the importance of making ongoing contributions through the operating budget so that these funds can be replenished and remain available to support future infrastructure needs identified in the long-range forecast.

Grants and external contributions also play an important role in reducing the local cost of capital projects. Where available, grant funding is applied strategically to eligible projects. Grant funding is typically one-time in nature and subject to approval timelines and reporting requirements outside the Municipality's control. As a result, the capital program is developed to balance opportunities for grant funding with the need to ensure that critical infrastructure projects can proceed if funding approvals are delayed or not received.

Financing is used selectively for major capital investments where it is appropriate to spread costs over the useful life of an asset. This approach helps align the cost of infrastructure with the period over which residents benefit from it. When financing is considered, factors such as debt servicing costs, long-term affordability, financial flexibility, and compliance with Council-approved debt policies are carefully reviewed.

Affordability remains a key consideration throughout the capital planning process. Financial impacts are assessed by reviewing reserve balances and long-term sustainability, planned and forecast capital requirements, potential impacts on operating budgets, and the balance between renewing existing assets and expanding services. The inclusion of the 2027–2035 capital forecast provides important context for understanding future funding pressures and reinforces the need to align capital investment decisions with sustainable funding strategies over time.

In addition to renewing and replacing existing infrastructure, the capital program includes projects that expand current service levels or add new municipal assets. While these investments support community growth and enhanced services, they also increase the Municipality's long-term financial responsibilities. New or expanded assets will require future funding to maintain and replace them at the end of their useful life and may also result in additional operating costs, such as staffing, maintenance, utilities, or lifecycle work. These impacts are considered as part of the capital planning and affordability review to help ensure that investment decisions remain sustainable.

Understanding the connection between capital expansion, future operating costs, and long-term capital replacement needs supports informed decision-making and helps ensure that service enhancements are aligned with the Municipality's financial capacity.

Overall, a balanced funding approach allows the Municipality to continue investing in critical infrastructure while managing financial risk and maintaining long-term affordability. By clearly identifying funding sources and considering future impacts, the Municipality demonstrates responsible stewardship of public resources and supports informed decisions by Council and the community.

Section 6: Debt and Financial Risk

Debt is one of several tools available to fund capital infrastructure and is used selectively to support large projects that provide long-term benefit to the community. When used appropriately, debt allows the cost of infrastructure to be spread over the period during which residents benefit from the asset.

The Municipality considers the use of financing carefully as part of the capital planning process. Decisions about debt are guided by Council-approved policies, long-term affordability considerations, and the Municipality's overall financial position. Financing is typically considered for major infrastructure projects where upfront costs are significant and where spreading costs over time supports intergenerational fairness.

When evaluating the use of debt, the Municipality reviews the impact on annual debt servicing costs, long-term financial flexibility, and compliance with established debt limits. Debt servicing costs must be supported within the operating budget and balanced against other funding priorities, including reserve contributions and service delivery needs.

The capital budget is structured to limit reliance on debt by making strategic use of reserves and external funding where possible. This approach helps manage financial risk and reduces long-term interest costs. At the same time, maintaining some capacity to finance future projects provides flexibility to respond to significant infrastructure needs as they arise.

Financial risk is also considered more broadly as part of capital planning. Factors such as construction cost escalation, grant timing and approval, market conditions, and staff capacity to deliver projects can affect both project timing and overall affordability. The inclusion of a long-range capital forecast supports proactive risk management by identifying future funding pressures early and allowing Council to consider adjustments over time.

Overall, the Municipality's approach to debt and financial risk reflects a commitment to responsible financial management. By using financing prudently, monitoring financial impacts, and planning for future needs, the Municipality works to ensure that capital investments remain affordable, sustainable, and aligned with long-term community priorities.

The 2026 budget includes planned debt repayment obligations related to previously approved capital projects, as well as consideration of any new financing required to support the approved capital program. Annual debt servicing costs, including principal and interest, are incorporated into the operating budget and reviewed alongside other ongoing financial commitments.

Debt servicing requirements are monitored to ensure compliance with Council-approved debt limits and to maintain long-term financial flexibility. Detailed information on outstanding debt, annual repayment

requirements, and projected debt servicing impacts is provided in Appendix B – 2026 Estimated Debt Repayment.

Section 7: Capital Budget by Department

The 2026 Capital Budget is allocated across municipal departments and to support a broad range of municipal services and infrastructure assets. Total planned capital spending for 2026 is \$25.8 million, with investment concentrated in areas responsible for core infrastructure and essential services.

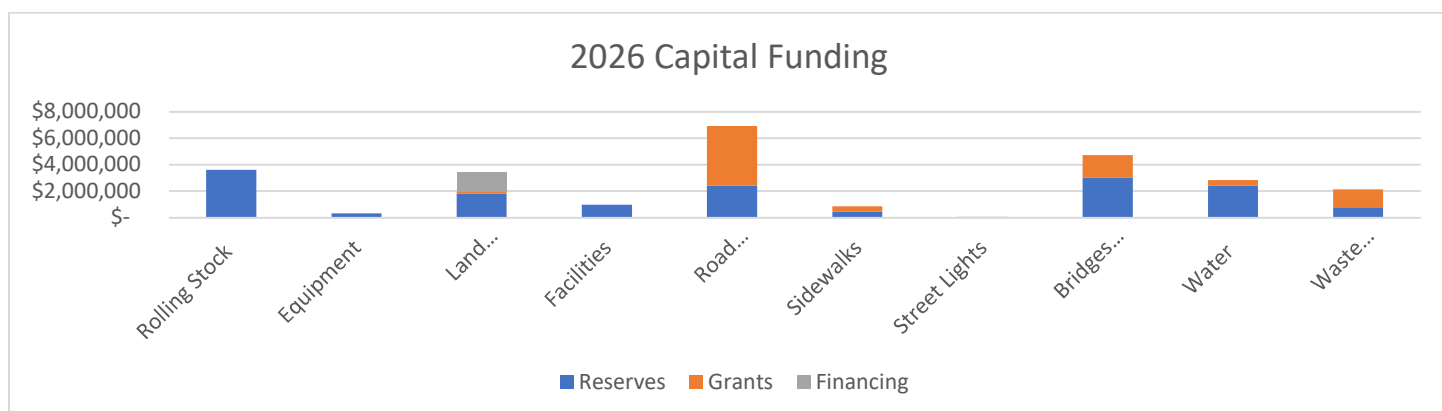
The largest portion of capital funding is directed to Transportation services, reflecting significant investment in road infrastructure, bridges and culverts, sidewalks, and street lighting. Transportation-related projects account for over half of the total capital program and focus primarily on the renewal and rehabilitation of existing infrastructure.

Capital investment is also directed to Recreation services, including facilities, equipment, and land improvements, as well as Protection Services and General Government, which include rolling stock and equipment required to support municipal operations. Funding for Planning and Development reflects growth-related land and infrastructure investments.

User fee-supported capital investment is primarily associated with Water and Wastewater services, with funding directed to the maintenance and renewal of underground infrastructure necessary to support reliable service delivery. These projects are funded separately from levy-supported capital and reflect the lifecycle needs of these systems.

The following table summarizes 2026 capital spending by department and service area, including levy-supported and user fee-supported projects.

	General Government	Protection Services	Transportation	Recreation	Planning & Development	Water	Wastewater	Total
Rolling Stock		\$ 1,874,000	\$ 1,667,000	\$ 65,000				\$ 3,606,000
Equipment	\$ 38,500	\$ 124,000	\$ 10,000	\$ 134,281				\$ 306,781
Land Improvements		\$ 56,000		\$ 1,870,002	\$ 1,500,000			\$ 3,426,002
Facilities		\$ 53,800		\$ 910,100				\$ 963,900
Road Infrastructure			\$ 6,922,735					\$ 6,922,735
Sidewalks			\$ 850,000					\$ 850,000
Street Lights			\$ 44,699					\$ 44,699
Bridges and Culverts			\$ 4,716,972					\$ 4,716,972
Water						\$ 2,823,736		\$ 2,823,736
Waste Water							\$ 2,140,586	\$ 2,140,586
Totals	\$ 38,500	\$ 2,107,800	\$ 14,211,406	\$ 2,979,383	\$ 1,500,000	\$ 2,823,736	\$ 2,140,586	\$ 25,801,411



Section 8: Capital Project Listing

This section provides detailed information on the individual capital projects included in the 2026 Capital Budget. The project listing is intended to support transparency and provide Council and the public with a clear understanding of what projects are planned, how much is being invested, and how those projects will be funded.

The capital projects included in the table represent a mix of new initiatives, previously approved multi-year projects, and projects carried forward from prior years that were not completed within the original budget year. Carry forward projects reflect the continuation of work already approved by Council and do not represent new spending commitments.

Each project has been reviewed as part of the capital planning process described earlier in this document. Projects are included based on factors such as asset condition, risk, regulatory requirements, service impacts, financial sustainability, and alignment with Council priorities.

The project listing includes key information for each capital project, such as a brief description of the work, the approved 2026 budget amount, total project cost where applicable, and the primary funding sources. Where projects span multiple years, the table reflects the portion of funding planned for 2026. Together, the project details provide context for the overall capital investment program and demonstrate how the Municipality's capital funding is being allocated across services, asset types, and priorities.

The following tables summarize the capital projects approved for 2026, including project descriptions, budget amounts, and funding sources.

Levy-Supported Capital Projects

Levy-supported capital projects are funded primarily through property tax revenues, reserves, grants, and, where applicable, financing. These projects support services that benefit the broader community and are not directly recovered through user fees. Examples include roads, bridges, sidewalks, municipal facilities, parks, fleet, and corporate infrastructure.

Rolling Stock

Rolling stock includes vehicles used to deliver municipal services, such as fire apparatus, public works vehicles, and other specialized fleet. These assets are essential to daily operations, emergency response, and service delivery and are replaced based on age, condition, and operational needs.

		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Rolling Stock				
Pumper - Fire	\$ 1,224,000	\$ 1,224,000	\$ -	\$ -
Tanker - Fire	\$ 650,000	\$ 650,000	\$ -	\$ -
Pick up - Transportation	\$ 85,000	\$ 85,000	\$ -	\$ -
One Ton - Transportation	\$ 132,000	\$ 132,000	\$ -	\$ -
Sweeper- Transportation	\$ 600,000	\$ 600,000	\$ -	\$ -
Vac Truck- Transportation	\$ 850,000	\$ 850,000	\$ -	\$ -
Pick up - Recreation	\$ 65,000	\$ 65,000	\$ -	\$ -
Rolling Stock Total	\$ 3,606,000	\$ 3,606,000	\$ -	\$ -

Equipment

Equipment includes machinery, tools, and specialized assets used by municipal staff to carry out maintenance, operational, and service-related activities. This category covers items with shorter

lifespans than vehicles and facilities and is replaced or upgraded to ensure safety, efficiency, and reliability.

		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Equipment				
IT Requirements - Administration	\$ 38,500	\$ 38,500	\$ -	\$ -
Bunker Gear - Fire	\$ 40,000	\$ 40,000	\$ -	\$ -
Radios & Pagers - Fire	\$ 7,000	\$ 7,000	\$ -	\$ -
Infrared Camera - Fire	\$ 20,000	\$ 20,000	\$ -	\$ -
Small Equipment - Fire	\$ 30,000	\$ 30,000	\$ -	\$ -
Sea Can For Lives - Fire	\$ 7,000	\$ 7,000	\$ -	\$ -
Extrication Equipment - Fire	\$ 20,000	\$ 20,000	\$ -	\$ -
Small Equipment - Transporation	\$ 10,000	\$ 10,000	\$ -	\$ -
Thomas Hall Tables - Recreation	\$ 15,000	\$ 15,000	\$ -	\$ -
Fitness Equipment - Recreation	\$ 7,500	\$ 7,500	\$ -	\$ -
Sound System - Recreation	\$ 11,781	\$ 11,781	\$ -	\$ -
Buoys - Harbours	\$ 10,000	\$ 10,000	\$ -	\$ -
Pumpout - GB Harbour	\$ 20,000	\$ 20,000	\$ -	\$ -
Navigation Equipment - Northside vessel	\$ 70,000	\$ 70,000	\$ -	\$ -
Total Equipment	\$ 306,781	\$ 306,781	\$ -	\$ -

Land Improvements

Land improvements include investments in parks, open spaces, and other municipally owned lands, such as site grading, pathways, landscaping, and outdoor amenities. These assets support recreation, community use, and environmental stewardship.

		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Land Improvements				
Forest Fire Hall Parking Lot	\$ 56,000	\$ 56,000	\$ -	\$ -
Pedestrian Bridge	\$ 20,000	\$ 20,000	\$ -	\$ -
Utter Ball Diamond Lights	\$ 230,000	\$ 230,000	\$ -	\$ -
Four Season Washroom	\$ 120,000	\$ 120,000	\$ -	\$ -
Thedford Village Green - Site Works	\$ 20,000	\$ 20,000	\$ -	\$ -
Swing Set - Esli Dodge Park	\$ 15,000	\$ 15,000	\$ -	\$ -
Forest Downtown Parkette	\$ 200,000	\$ 77,500	\$ 122,500	\$ -
Playground Equipment - Beach	\$ 20,000	\$ 20,000	\$ -	\$ -
Ontario St Parking Lot Fence	\$ 7,002	\$ 7,002	\$ -	\$ -
6276 Townsend Line Parking Lot Paving	\$ 575,000	\$ 575,000	\$ -	\$ -
Zamboni Entrance Parking Lot Paving	\$ 30,000	\$ 30,000	\$ -	\$ -
Shores Arena - Fence Compound	\$ 20,000	\$ 20,000	\$ -	\$ -
Arkona Seniors - Flag Poles (x2)	\$ 10,000	\$ 10,000	\$ -	\$ -
Tennis Court/Pickel Ball Court	\$ 65,000	\$ 65,000	\$ -	\$ -
Forest Library - Flag poles	\$ 15,000	\$ 15,000	\$ -	\$ -
Grand Bend Marina - Fuel Tank Replacement	\$ 500,000	\$ 500,000	\$ -	\$ -
Port Franks Marina - Dock Repairs	\$ 23,000	\$ 23,000	\$ -	\$ -
Forest industrial lands servicing	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
Total Land Improvements	\$ 3,426,002	\$ 1,803,502	\$ 122,500	\$ 1,500,000

Facilities

Facilities include municipal buildings and structures such as arenas, community centres, administrative buildings, fire stations, and public works facilities. Capital projects in this category focus on maintaining safe, functional, and accessible spaces through renewal, rehabilitation, and system upgrades.

		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Facilities				
Forest Fire Station - Window sealants, interior and exterior metal doors.	\$ 30,300	\$ 30,300	\$ -	\$ -
Northville Works Depot - Building sealants, vehicle exhaust system	\$ 23,500	\$ 23,500	\$ -	\$ -
Beach house facility - Exterior sealants, LED lighting	\$ 17,000	\$ 17,000	\$ -	\$ -
Legacy Recreation Complex - Rooftop HVAC, refrigeration compressor, hot water tank, LED lighting, shower flooring, interior doors.	\$ 483,000	\$ 483,000	\$ -	\$ -
Legacy Pony Barn - Siding and Door	\$ 30,000	\$ 30,000	\$ -	\$ -
Shores Recreation Complex - Hot water heater, plumbing fixtures, LED lighting, interior glass door.	\$ 117,000	\$ 117,000	\$ -	\$ -
Arkona Community Centre & Library - Windows, fire alarm panel, LED lighting.	\$ 113,100	\$ 113,100	\$ -	\$ -
Arkona Seniors - LED lighting	\$ 12,000	\$ 12,000	\$ -	\$ -
Port Franks Community Centre - Eavestrophs, soffits, fascia, fire alarm panel, painted wall finishes.	\$ 110,000	\$ 110,000	\$ -	\$ -
Forest Library - wood shakes on tower roof	\$ 15,000	\$ 15,000	\$ -	\$ -
Port Franks Harbour - Automated gate	\$ 13,000	\$ 13,000	\$ -	\$ -
Total Facilities	\$ 963,900	\$ 963,900	\$ -	\$ -

Transportation Infrastructure - (Roads, Sidewalks, Street Lights, Bridges and Culverts)

Transportation infrastructure includes the roadway network and related assets that support the safe movement of vehicles, pedestrians, and active transportation users. This category includes roads, sidewalks, street lighting, bridges, and culverts, all of which work together to support mobility and access throughout the Municipality.

Capital projects in this area focus on road reconstruction, resurfacing, and lifecycle treatments to maintain safe driving conditions and extend asset life. Investments also support sidewalk construction and rehabilitation to improve pedestrian safety and accessibility, upgrades to street lighting to enhance visibility and reliability, and the inspection-based rehabilitation and replacement of bridges and culverts to manage structural risk and ensure safe passage.

		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Road Infrastructure				
Road Re-Construction				
Forest - Enterprise Drive	\$ 1,650,000	\$ 204,424	\$ 1,445,576	\$ -
Forest - Townsend	\$ 30,000	\$ 30,000	\$ -	\$ -
Forest - King St. Downtown	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
Forest - Storm Water Masterplan	\$ 175,000	\$ 175,000	\$ -	\$ -
Forest - Storm Water Mackenzie St.	\$ 500,000	\$ 500,000	\$ -	\$ -
Grand Bend - Storm Water Masterplan	\$ 100,000	\$ 100,000	\$ -	\$ -
Forest - King St. East	\$ 408,455	\$ 408,455	\$ -	\$ -
Total Road Re-Construction	\$ 3,863,455	\$ 2,417,879	\$ 1,445,576	\$ -
Road Surface Treatment - Asphalt				
Various projects	\$ 2,333,780	\$ -	\$ 2,333,780	\$ -
Road Surface Treatment - Tar & Chip				
Various projects	\$ 725,500	\$ -	\$ 725,500	\$ -
Sidewalks				
Annual Sidewalk Replacement Program	\$ 150,000	\$ -	\$ 150,000	\$ -
Forest Sidewalks	\$ 200,000	\$ -	\$ 200,000	\$ -
West Ipperwash Paved Shoulders	\$ 250,000	\$ 185,724	\$ 64,276	\$ -
Ipperwash Paved Shoulders	\$ 250,000	\$ 250,000	\$ -	\$ -
Total Sidewalks	\$ 850,000	\$ 435,724	\$ 414,276	\$ -
Streetlights				
Intersection/Safety	\$ 21,267	\$ 21,267	\$ -	\$ -
Intersection Lighting	\$ 23,432	\$ 23,432	\$ -	\$ -
Total Sidewalks	\$ 44,699	\$ 44,699	\$ -	\$ -
Bridges & Culverts				
Ontario St. Bridget	\$ 3,879,022	\$ 3,011,022	\$ 868,000	
Brush Road	\$ 150,000	\$ -	\$ 150,000	\$ -
Decker Road	\$ 337,950	\$ -	\$ 337,950	\$ -
Kinnarid Road	\$ 350,000	\$ -	\$ 350,000	\$ -
Total Sidewalks	\$ 4,716,972	\$ 3,011,022	\$ 1,705,950	\$ -
Total Road Infrastructure	\$ 12,534,406	\$ 5,909,324	\$ 6,625,082	\$ -

User Fee-Supported Capital Projects

User fee-supported capital projects are funded through fees or rates paid by users of specific services. These projects relate to services where costs are recovered directly from users rather than through the tax levy. Common examples include water and wastewater infrastructure, where capital investment and ongoing operating costs are supported by rates charged to customers.

Water

Water assets include wells, treatment facilities, storage, distribution mains, and related infrastructure used to provide safe drinking water. Capital investments support regulatory compliance, system reliability, and the ongoing renewal of underground infrastructure.

		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Water				
Water Meter Changeout Program	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
Road Related Replacements	\$ 221,746	\$ 221,746	\$ -	\$ -
Widder, Springer, Main Watermain	\$ 550,000	\$ 148,500	\$ 401,500	\$ -
LAWS System	\$ 136,990	\$ 136,990	\$ -	\$ -
Infrastructure Renewal	\$ 165,000	\$ 165,000	\$ -	\$ -
Highway 21 Chamber Rehabilitation	\$ 300,000	\$ 300,000	\$ -	\$ -
Scada System	\$ 450,000	\$ 450,000	\$ -	\$ -
Rolling Stock Total	\$ 2,823,736	\$ 2,422,236	\$ 401,500	\$ -

Waste Water

Wastewater assets include collection systems, pumping stations, and treatment facilities that manage sewage and protect public health and the environment. Capital projects focus on maintaining system capacity, addressing aging infrastructure, and meeting regulatory requirements.

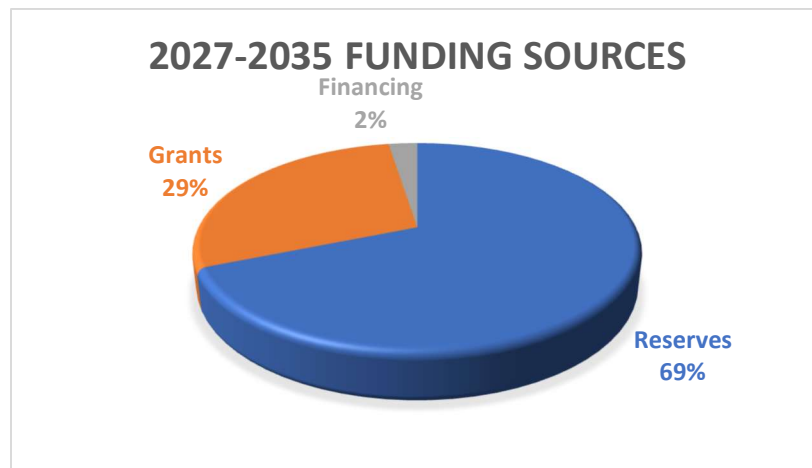
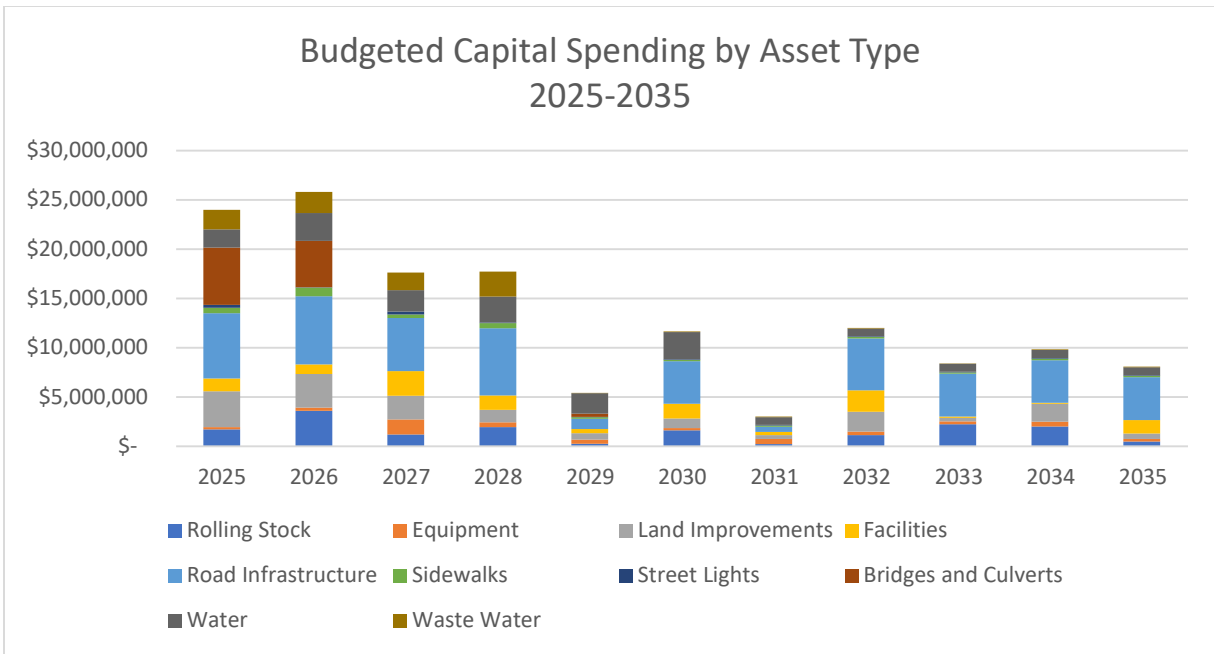
		Funding Source		
Project Description	2026 Cost	Reserves	Grant	Financing
Wastewater				
Road Related Replacements	\$ 40,568	\$ 40,568	\$ -	\$ -
Arkona STP Sand Filtration System	\$ 1,500,000	\$ 131,250	\$ 1,368,750	\$ -
Inflow/Infiltration System	\$ 100,000	\$ 100,000	\$ -	\$ -
Forest Lagoon	\$ 500,000	\$ 500,000	\$ -	\$ -
Rolling Stock Total	\$ 2,140,568	\$ 771,818	\$ 1,368,750	\$ -

Section 9: Multi-Year Capital Forecast (2027–2035)

The capital forecast provides a longer-term view of anticipated infrastructure investment needs beyond the 2026 budget year. Covering the period from 2027 to 2035, the forecast supports long-term planning and helps Council consider future funding requirements, affordability, and infrastructure sustainability. The forecast reflects known asset lifecycle needs, planned multi-year projects, and anticipated future capital requirements identified through the Municipality's asset management and financial planning processes. While the forecast does not represent approval to spend beyond the current budget year, it provides important context for understanding future pressures and planning ahead.

Over the 2027–2035 period, total forecast capital spending is \$93.6 million, consisting of \$75.3 million in levy-supported capital and \$18.3 million in user fee-supported capital. Capital investment is expected to continue to focus primarily on the renewal and replacement of existing infrastructure, with some planned investments to support growth and evolving service needs.

Forecasted capital requirements will vary from year to year based on asset condition, lifecycle timing, project readiness, and external factors such as construction costs and grant availability. As a result, the forecast is updated annually as part of the budget process to reflect the most current information.



The multi-year forecast highlights the importance of maintaining sustainable funding strategies, including appropriate reserve contributions, prudent use of financing, and consideration of operating impacts associated with both asset renewal and service expansion. By identifying future capital needs early, the Municipality is better positioned to manage risk, plan funding strategies, and support informed decision-making.

Together, the annual capital budget and the multi-year forecast support a balanced and proactive approach to infrastructure investment that aligns with long-term financial capacity and community needs.

Section 10: 2026 Capital Reserve Impact

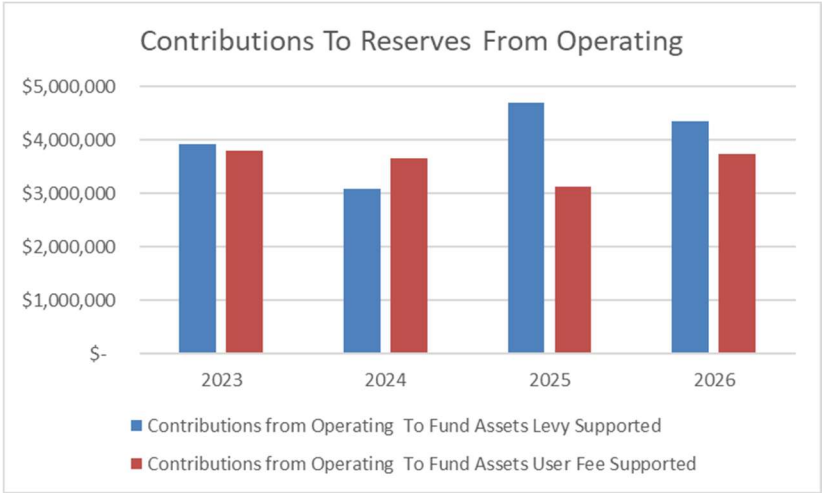
The 2026 Capital Budget includes significant activity within the Municipality's reserve and reserve fund structure. Reserves are a key funding source for capital projects and represent funds set aside in prior years to support infrastructure investment and manage long-term financial risk.

In 2026, several reserve funds will experience planned draws to support approved capital projects. These withdrawals reflect the use of savings accumulated for specific purposes and are aligned with the capital program approved by Council. At the same time, the budget includes ongoing contributions to reserves through the operating budget, supporting the long-term sustainability of these funds.

Reserve contributions for levy-supported assets total \$4.35 million in 2026, representing a decrease of \$337,740 (7%) compared to 2025. While reserve contributions increased significantly in 2025, the reduction in 2026 partially offsets that increase and reflects the challenge of maintaining consistent contribution levels while balancing operating budget pressures.

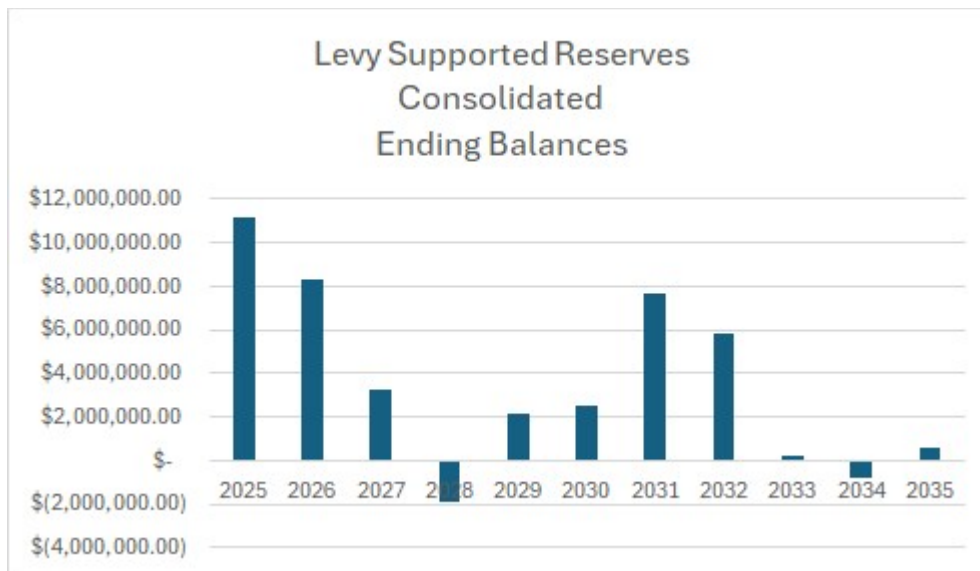
Reserve contributions for user fee-supported assets total \$3.74 million in 2026, representing an increase of \$618,673 (19.8%) compared to the prior year. This increase follows reductions in user fee-supported reserve contributions in 2023 and 2024 totaling \$682,488. As a result, the 2026 increase helps restore progress toward sustainable funding levels for rate-supported assets, though it does not fully offset prior reductions.

Historical reserve contributions from operating are illustrated in the following graph, which highlights recent fluctuations and underscores the importance of maintaining stable and predictable reserve funding to support long-term capital needs.



The combined impact of capital funding requirements and operating contributions has been reviewed to estimate year-end reserve balances over the forecast period. While reserve balances are expected to fluctuate as projects proceed and funding sources are finalized, the overall reserve position remains an important consideration in assessing affordability and financial flexibility.

It should be noted that the consolidated balance of levy-supported reserves is projected to fall into a negative position in two years within the 2026–2035 forecast period, reflecting the timing of significant capital funding requirements. The most significant pressure occurs in 2028, when the consolidated levy-supported reserve balance is projected to be approximately \$1.8 million below required levels. As shown in the following graph, reserve balances recover in subsequent years; however, these periods of negative balances highlight the importance of continued attention to reserve contribution levels and the timing of capital investments.



The use of reserves in 2026 reinforces the importance of maintaining sustainable contribution levels in future operating budgets to ensure that reserve funds remain available to support infrastructure replacement and renewal identified in the multi-year capital forecast.

Overall, reserve balances are projected to be approximately \$4,594,162 lower at the end of 2026 compared to the beginning of the year, underscoring the importance of maintaining sustainable reserve contribution levels to support future capital needs. If reserves are insufficient to fund planned capital projects, additional pressure may be placed on the operating levy or alternative funding strategies may be required to address infrastructure requirements.

Detailed information on individual reserve fund activity in 2026 is provided in Appendix A – 2026 Reserve Fund Budget Impacts. Additionally, the individual reserve fund activity for the period 2026-2035 is provided in Appendix D – Projected Reserve Balances 2026-2035.

Section 11: Key Capital Highlights and Changes

The 2026 Capital Budget reflects a continued focus on maintaining and renewing the Municipality's existing infrastructure while planning responsibly for future needs. Several key highlights and changes are outlined below to assist Council and the public in understanding the overall capital program.

Significant Capital Investment in Core Infrastructure

The 2026 Capital Budget includes total planned spending of \$25.8 million across 97 projects, with more than half of the investment directed to transportation-related infrastructure. This reflects the ongoing need to renew roads, bridges, culverts, sidewalks, and street lighting, which together represent a significant portion of the Municipality's asset base.

Continued Emphasis on Asset Renewal

The majority of capital projects in 2026 focus on the renewal and replacement of existing assets, rather than service expansion. This approach supports the Municipality's asset management objectives by addressing aging infrastructure, managing risk, and reducing the likelihood of unplanned failures or emergency repairs.

Impact of the 2025 Asset Management Plan and Building Condition Assessment

A number of projects included in both the 2026 capital program and the multi-year capital forecast were identified through the Asset Management Plan and the building condition assessment completed in 2025. These assessments confirmed the need for renewal and rehabilitation investments, particularly within municipal facilities, and informed the timing and prioritization of projects.

Use of Reserves to Support Capital Investment

Reserves and reserve funds continue to be a primary funding source for the 2026 capital program. While this approach helps limit reliance on debt and manage short-term affordability, it results in planned drawdowns of reserve balances and reinforces the importance of maintaining sustainable reserve contribution levels in future operating budgets.

Multi-Year Capital Outlook

The inclusion of a 2027–2035 capital forecast provides Council with early visibility into future infrastructure needs and funding pressures. While the forecast does not represent approval to spend beyond the current budget year, it highlights the importance of long-term planning, reserve sustainability, and affordability as capital needs extend beyond 2026.

Service Expansion and Future Implications

While most projects focus on asset renewal, some capital investments represent expansions to existing service levels or the addition of new assets. These projects support evolving community needs but also increase future capital replacement and operating funding requirements, which have been considered as part of the capital planning and affordability review.

Section 12: Risk and Uncertainties

The capital budget is prepared using the best information available at the time; however, capital planning is subject to a number of risks and uncertainties that may affect project costs, timing, and funding.

Construction costs and market conditions remain a key risk. Material price volatility, labour availability, supply chain challenges, and external factors such as tariffs and trade conditions may result in tender prices that differ from budget estimates, particularly for large or specialized projects.

Inflationary pressures may continue to affect the cost of goods, services, and construction. While cost escalation is considered during budget preparation, sustained increases may impact project affordability or require adjustments to project timing.

Grant funding is subject to external approval, eligibility criteria, and timing considerations outside the Municipality's control. Delays or changes in grant funding may require projects to be rescheduled or funding strategies to be adjusted.

Project delivery capacity can also influence capital outcomes. Availability of contractors, coordination with utilities and regulators, and internal staffing capacity may affect schedules or require projects to be phased over multiple years.

Asset condition and scope refinement represent an inherent uncertainty, particularly for underground infrastructure and older facilities, where additional work may be identified during design or construction.

The Municipality manages these risks through conservative budgeting, use of contingencies, ongoing monitoring and reporting, alignment with asset management planning, and regular review of the capital program. The multi-year capital forecast, reserve planning, and prudent use of financing further support the Municipality's ability to respond to changing conditions.

APPENDIX A: 2026 Estimated Budget Impacts

2026 Estimated Budget Impacts

	2025 R/R/ Year End	2026 Capital Expense	2026 Operating		2026 R/R/ Year End Estimate
			Expense	Revenue	
RESERVE FUND					
Working Funds	\$ 960,481				\$ 960,481
Opportunities and Contingency	\$ 179,137				\$ 179,137
Tax Rate Stabilization	\$ 653,458		\$ 379,360		\$ 274,098
Election	\$ 67,710		\$ 68,153	\$ 16,182	\$ 15,739
Parking	\$ 1,103,139	\$ 575,000			\$ 528,139
Information Technology	\$ 242,773	\$ 38,500	\$ 30,000	\$ 150,240	\$ 324,513
Bridge & Road Inspection /Studies	\$ 235,629			\$ 40,600	\$ 276,229
Arkona Cemetery	\$ 113,630				\$ 113,630
Pinehill Cemetery	\$ 43,294				\$ 43,294
Harbour Maintenance	\$ 581,367	\$ 549,336			\$ 32,031
Rolling Stock	\$ 1,897,227	\$ 2,756,000		\$ 1,187,203	\$ 328,430
Equipment	\$ 631,012	\$ 198,281		\$ 371,897	\$ 804,628
Transportation Services	\$ 6,656,377	\$ 2,898,302		\$ 1,000,000	\$ 4,758,075
Building and Facilities	\$ 1,516,779	\$ 562,919		\$ 879,526	\$ 1,833,386
Land Improvements	\$ 443,232	\$ 790,002		\$ 915,038	\$ 568,268
Water	\$ 18,910,122	\$ 3,272,236		\$ 2,952,323	\$ 18,590,209
Wastewater	\$ 2,948,446	\$ 771,836	\$ 50,000	\$ 790,946	\$ 2,917,556
Economic Development	\$ 105,605				\$ 105,605
Short Term Rental	\$ 407,280		\$ 3,053		\$ 404,227
MAT Tax	\$ -			\$ 241,506	\$ 241,506
Carry Forward	\$ 1,137,581	\$ 196,645			\$ 940,936
Building Department Cost Stabilization	\$ 1,128,321				\$ 1,128,321
Community Improvement Plan	\$ 94,258				\$ 94,258
SUB TOTAL RESERVE FUNDS	\$ 40,056,859	\$ 12,609,057	\$ 530,566	\$ 8,545,461	\$ 35,462,697
DEFERRED REVENUE					
Federal Gas Tax	\$ 1,058,755	\$ 1,058,755			\$ 0
Provincial Gas Tax	\$ -				\$ -
Cash-in-lieu of Parkland Revenue	\$ 250,020				\$ 250,020
Cash-in-lieu of Parking	\$ 306,061				\$ 306,061
Ontario Community Infrastructure Fund (OCIF)	\$ 2,658,666	\$ 2,658,666			-\$ 0
Vibrancy Fund	\$ 1,950,250		\$ 100,211		\$ 1,850,039
Segregated Vibrancy Fund	\$ 1,650,619				\$ 1,650,619
MTO Connecting Link Funding	\$ -				\$ -
Ontario Trillium Foundation	\$ -				\$ -
Community Improvement - Water Quality	\$ 4,567				\$ 4,567
Community Improvement - Skateboard/Basketball Park	\$ 3,378				\$ 3,378
SUB TOTAL DEFERRED REVENUE	\$ 7,882,316	\$ 3,717,421	\$ 100,211	\$ -	\$ 4,064,684
TOTAL	\$ 47,939,174	\$ 16,326,478	\$ 630,777	\$ 8,545,461	\$ 39,527,380

APPENDIX B: 2026 Estimated Debt Repayment

Municipality of Lambton Shores 2026 Estimated Debt Repayment for Budget Purposes

Description	Expiry	2025		Funded by
		Year End PRI	Annual Pmt	
Wastewater				
GB STF & PS2	Dec, 2031	295,868	47,940	Rates, DC and connection fees
		295,868	47,940	
Water				
Phase IV Waterline	Oct, 2027	95,316	49,561	Property owners, DC and rates
		95,316	49,561	
Recreation				
Shores Rec Centre	Sept, 2033	1,386,071	214,165	User Fees and Taxation
Beach P.Lot	Sept, 2026	95,477	96,932	Parking / concession revenues
Legacy Rec Centre	Nov, 2034	437,778	53,391	User Fees and Taxation
Legacy Rec Centre	Dec, 2039	2,113,389	192,114	User Fees and Taxation
		4,032,715	556,603	
Administration				
Administration Office	Dec, 2054	4,507,210	292,763	User Fees and Taxation
		4,507,210	292,763	
		8,931,109	946,867	

Does not include Tile Loan Debenture

APPENDIX C: 2026 Detailed Project Descriptions

Municipality of Lambton Shores

Capital Projects

Project	RS-934 Pickup Truck #05		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Provides for the replacement of a light-duty pickup truck used to support transportation and public works operations. The replacement maintains operational efficiency and reduces maintenance costs.
Lifecycle Replacement of existing fleet
Vehicle #05

Asset Replacement Information

Asset #7080
Age-Based Condition: Very Poor
Risk Rating: High
Asset Age: 11 years
Useful Life: 12 years
Historical Cost: \$26,834
Year of Purchase: 2014

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	85,000	85,000						
Expenditures Total	85,000	85,000						
Funding								
Reserve Funds	85,000	85,000						
Funding Total	85,000	85,000						

Municipality of Lambton Shores

Capital Projects

Project	RS-937 Pickup Truck - Recreation		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

New Fleet Addition for Community Services Department

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	65,000	65,000						
Expenditures Total	65,000	65,000						
Funding								
Reserve Funds	65,000	65,000						
Funding Total	65,000	65,000						

Municipality of Lambton Shores

Capital Projects

Project	RS-944 One Ton #08		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement of existing fleet
Vehicle #08

Asset Replacement Information

Asset #7264
Age-Based Condition: Very Poor
Risk Rating: High
Asset Age: 8
Useful Life: 10
Historical Cost: \$79,796
Year of Purchase: 2016

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	132,000	132,000						
Expenditures Total	132,000	132,000						
Funding								
Reserve Funds	132,000	132,000						
Funding Total	132,000	132,000						

Municipality of Lambton Shores

Capital Projects

Project	RS-944 One Ton #08		
Department	Transportation		
Version	05 Council Review	Year	2026

Gallery

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Municipality of Lambton Shores

Capital Projects

Project	RS-946 Sweeper		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle Replacement of existing unit
The replacement supports road maintenance, stormwater management, and environmental protection.
Vehicle #32

Asset Replacement Information

Asset #7279
Age-Based Condition: Very Poor
Risk Rating: Very High
Asset Age: 9 years
Useful Life: 10 years
Historical Cost: \$251,755
Year of Purchase: 2016

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	600,000	600,000						
Expenditures Total	600,000	600,000						
Funding								
Reserve Funds	600,000	600,000						
Funding Total	600,000	600,000						

Municipality of Lambton Shores

Capital Projects

Project	RS-949 Hydrovac Truck		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle Replacement
Vehicle #81

Asset Replacement Information

Asset #7121
Age-Based Condition - Poor
Risk Rating: Very High
Asset Age: 10 years
Useful Life: 15 years
Historical Cost: \$167,918
Year of Purchase: 2015

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	850,000	850,000						
Expenditures Total	850,000	850,000						
Funding								
Reserve Funds	850,000	850,000						
Funding Total	850,000	850,000						

Municipality of Lambton Shores

Capital Projects

Project	RS-949 Hydrovac Truck		
Department	Transportation		
Version	05 Council Review	Year	2026

Gallery

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Municipality of Lambton Shores

Capital Projects

Project	RS-963 Pumper - Forest		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

The Fire Engine in Forest is due to be replaced. As of 2026 this vehicle will be 23 years old. As a fire apparatus, it is no longer considered a front line first response apparatus under the National Fire Protection Association (NFPA) and the Fire Underwrites Survey of Canada (FUS).

Asset Replacement Information

Asset #4749

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	1,224,000	1,224,000						
Expenditures Total	1,224,000	1,224,000						
Funding								
Reserve Funds	1,224,000	1,224,000						
Funding Total	1,224,000	1,224,000						

Municipality of Lambton Shores

Capital Projects

Project	RS-965 Tanker - Thedford		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

The Thedford Tanker is 25 this year. As a fire apparatus, it is no longer considered a front line first response apparatus under the National Fire Protection Association (NFPA) and the Fire Underwrites Survey of Canada (FUS).

Asset Replacement Information

Asset #4748
 Age-Based Condition: Very Poor
 Risk Rating: Very High
 Asset Age: 24 years
 Useful Life: 25 years
 Historical Cost: \$83,433
 Year of Purchase: 2001

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Rolling Stock	650,000	650,000						
Expenditures Total	650,000	650,000						
Funding								
Reserve Funds	650,000	650,000						
Funding Total	650,000	650,000						

Municipality of Lambton Shores

Capital Projects

Project	EQ-100 IT Capital		
Department	General Government		
Version	05 Council Review	Year	2026

Description

Project Description

Workstation, laptop, printers, smart screens, tv displays and wireless network replacements.

Asset Replacement Information

Pooled Assets

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	484,000	38,500	56,500	42,000	43,000	44,500	45,500	68,000
Expenditures Total	484,000	38,500	56,500	42,000	43,000	44,500	45,500	68,000
Funding								
Reserve Funds	484,000	38,500	56,500	42,000	43,000	44,500	45,500	68,000
Funding Total	484,000	38,500	56,500	42,000	43,000	44,500	45,500	68,000

Municipality of Lambton Shores

Capital Projects

Project	EQ-101 Bunker Gear		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement of existing bunker gear

Asset Replacement Information

Pooled assets

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	435,000	40,000	75,000	40,000	40,000	40,000	40,000	40,000
Expenditures Total	435,000	40,000	75,000	40,000	40,000	40,000	40,000	40,000
Funding								
Reserve Funds	435,000	40,000	75,000	40,000	40,000	40,000	40,000	40,000
Funding Total	435,000	40,000	75,000	40,000	40,000	40,000	40,000	40,000

Capital Projects

EQ-103 Radios & Pagers

Protection Services

2026

[illegible]

Municipality of Lambton Shores

Capital Projects

Project	EQ-104 Infrared Camera		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement

Asset Replacement Information

Multiple assets

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	40,000	20,000					20,000	
Expenditures Total	40,000	20,000					20,000	
Funding								
Reserve Funds	40,000	20,000					20,000	
Funding Total	40,000	20,000					20,000	

Capital Projects

EQ-105 Fire - Small Equipment

Protection Services

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	375,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000
Expenditures Total	375,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000
Funding								
Reserve Funds	375,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000
Funding Total	375,000	30,000	30,000	35,000	35,000	35,000	40,000	40,000

Municipality of Lambton Shores

Capital Projects

Project	EQ-106 Extrication Equipment - Forest		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement of existing equipment

Asset Replacement Information

Asset #5136
 Age-Based Condition - Poor
 Risk Rating - High
 Asset Age - 15 years
 Useful Life - 20 years
 Historical Cost - \$24,824
 Year of Purchase - 2010

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	100,000	20,000					80,000	
Expenditures Total	100,000	20,000					80,000	
Funding								
Reserve Funds	100,000	20,000					80,000	
Funding Total	100,000	20,000					80,000	

Municipality of Lambton Shores

Capital Projects

Project	EQ-107 Public Works - Small Equipment		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Annual allocation for capital small equipment purchases.

Asset Replacement Information

Pooled asset.

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Funding								
Reserve Funds	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Funding Total	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000

Municipality of Lambton Shores

Capital Projects

Project	EQ-114 Sea Can for Live Fires		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

New equipment for fire fighting training

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	7,000	7,000						
Expenditures Total	7,000	7,000						
Funding								
Reserve Funds	7,000	7,000						
Funding Total	7,000	7,000						

Municipality of Lambton Shores

Capital Projects

Project	EQ-115 Thomas Hall Accessories		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Replacement of tables and chairs that are in need of replacement. This type of purchase is made as necessary.

Asset Replacement Information

Asset #5450-5456
Year of Purchase - 2011
Asset #8148
Year of Purchase -2023

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	45,000	15,000	10,000	10,000	10,000			
Expenditures Total	45,000	15,000	10,000	10,000	10,000			
Funding								
Reserve Funds	45,000	15,000	10,000	10,000	10,000			
Funding Total	45,000	15,000	10,000	10,000	10,000			

Municipality of Lambton Shores

Capital Projects

Project	EQ-117 Fitness Equipment		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement of existing equipment

Asset Replacement Information

Pooled Assets

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	75,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Expenditures Total	75,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Funding								
Reserve Funds	75,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Funding Total	75,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500

Municipality of Lambton Shores

Capital Projects

Project	EQ-171 Buoys - GB Marina		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	5,000	5,000						
Expenditures Total	5,000	5,000						
Funding								
Reserve Funds	5,000	5,000						
Funding Total	5,000	5,000						

Municipality of Lambton Shores

Capital Projects

Project	EQ-172 Buoys - PF Marina		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	5,000	5,000						
Expenditures Total	5,000	5,000						
Funding								
Reserve Funds	5,000	5,000						
Funding Total	5,000	5,000						

Municipality of Lambton Shores

Capital Projects

Project	EQ-183 Sound System - PFCC		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Lifecycle replacement of existing equipment

Asset Replacement Information

Asset #6962
 Age-Based Condition - Very Poor
 Risk Rating - Low
 Asset Age - 12 years
 Useful Life - 10 years
 Historical Cost - \$8,565
 Year of Purchase - 2013

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	11,781	11,781						
Expenditures Total	11,781	11,781						
Funding								
Reserve Funds	11,781	11,781						
Funding Total	11,781	11,781						

Municipality of Lambton Shores

Capital Projects

Project	EQ-189 Pumpout - GB Marina		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Pumpout at Grand Bend Marina

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Equipment	20,000	20,000						
Expenditures Total	20,000	20,000						
Funding								
Reserve Funds	20,000	20,000						
Funding Total	20,000	20,000						

Municipality of Lambton Shores

Capital Projects

Project	EQ-192 Northside Navigation Upgrades		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Northside Vessel Modifications

Asset Replacement Information

To create a balanced operation, staff recommends implementing the necessary measures to remove the sheltered water restriction on the Northside, including the installation of navigational lights. This will allow the flexibility to move Northside to Grand Bend as may be operationally required from time to time.

Other

DCS#35-2025

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	70,000	70,000						
Expenditures Total	70,000	70,000						
Funding								
Reserve Funds	70,000	70,000						
Funding Total	70,000	70,000						

Capital Projects

LI-802 Port Franks Marina

Recreation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	1,243,636	23,000	23,500	84,000	30,636	25,000	25,500	26,000
Expenditures Total	1,243,636	23,000	23,500	84,000	30,636	25,000	25,500	26,000
Funding								
Reserve Funds	1,243,636	23,000	23,500	84,000	30,636	25,000	25,500	26,000
Funding Total	1,243,636	23,000	23,500	84,000	30,636	25,000	25,500	26,000

Municipality of Lambton Shores

Capital Projects

Project	LI-817 Thedford Village Green		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	555,400	20,000	90,000	20,000		425,400		
Expenditures Total	555,400	20,000	90,000	20,000		425,400		
Funding								
Reserve Funds	555,400	20,000	90,000	20,000		425,400		
Funding Total	555,400	20,000	90,000	20,000		425,400		

Capital Projects

LI-820 Legacy Recreation Centre

Recreation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	189,800	30,000				122,000		
Expenditures Total	189,800	30,000				122,000		
Funding								
Reserve Funds	189,800	30,000				122,000		
Funding Total	189,800	30,000				122,000		

Capital Projects

LI-821 Shores Recreation Centre

Recreation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	952,000	20,000						932,000
Expenditures Total	952,000	20,000						932,000
Funding								
Reserve Funds	952,000	20,000						932,000
Funding Total	952,000	20,000						932,000

Municipality of Lambton Shores

Capital Projects

Project	LI-823 Arkona Seniors		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	15,000	10,000			5,000			
Expenditures Total	15,000	10,000			5,000			
Funding								
Reserve Funds	15,000	10,000			5,000			
Funding Total	15,000	10,000			5,000			

Municipality of Lambton Shores

Capital Projects

Project	LI-824 Port Franks Community Centre		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	625,000	65,000	175,000	200,000		134,000		51,000
Expenditures Total	625,000	65,000	175,000	200,000		134,000		51,000
Funding								
Reserve Funds	625,000	65,000	175,000	200,000		134,000		51,000
Funding Total	625,000	65,000	175,000	200,000		134,000		51,000

Municipality of Lambton Shores

Capital Projects

Project	LI-830 Beach		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	1,125,762	20,000		170,000	255,200			
Expenditures Total	1,125,762	20,000		170,000	255,200			
Funding								
Reserve Funds	1,125,762	20,000		170,000	255,200			
Funding Total	1,125,762	20,000		170,000	255,200			

Municipality of Lambton Shores

Capital Projects

Project	LI-832 Forest Library		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Remove p&Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	361,000	15,000		144,000	198,000		4,000	
Expenditures Total	361,000	15,000		144,000	198,000		4,000	
Funding								
Reserve Funds	361,000	15,000		144,000	198,000		4,000	
Funding Total	361,000	15,000		144,000	198,000		4,000	

Municipality of Lambton Shores

Capital Projects

Project	LI-835 Grand Bend Marina		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	645,520	500,000	20,000	80,000	45,520			
Expenditures Total	645,520	500,000	20,000	80,000	45,520			
Funding								
Reserve Funds	645,520	500,000	20,000	80,000	45,520			
Funding Total	645,520	500,000	20,000	80,000	45,520			

Municipality of Lambton Shores

Capital Projects

Project	LI-837 Industrial Land Servicing		
Department	Planning and Development		
Version	05 Council Review	Year	2026

Description

Project Description

Road & Servicing Industrial Park

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Other	3,000,000	1,500,000	1,500,000					
Expenditures Total	3,000,000	1,500,000	1,500,000					

Municipality of Lambton Shores

Capital Projects

Project	LI-839 Forest Fire Station		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	75,500	56,000					19,500	
Expenditures Total	75,500	56,000					19,500	
Funding								
Reserve Funds	75,500	56,000					19,500	
Funding Total	75,500	56,000					19,500	

Municipality of Lambton Shores

Capital Projects

Project	LI-850 Veteran's Memorial Park		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	40,000	20,000					20,000	
Expenditures Total	40,000	20,000					20,000	
Funding								
Reserve Funds	40,000	20,000					20,000	
Funding Total	40,000	20,000					20,000	

Municipality of Lambton Shores

Capital Projects

Project	LI-853 Utter Ball Diamond		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	340,000	230,000	83,500		26,500			
Expenditures Total	340,000	230,000	83,500		26,500			
Funding								
Reserve Funds	340,000	230,000	83,500		26,500			
Funding Total	340,000	230,000	83,500		26,500			

Municipality of Lambton Shores

Capital Projects

Project	LI-856 Rotary Civic Square		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	224,200	120,000	104,200					
Expenditures Total	224,200	120,000	104,200					
Funding								
Reserve Funds	224,200	120,000	104,200					
Funding Total	224,200	120,000	104,200					

Municipality of Lambton Shores

Capital Projects

Project	LI-856 Rotary Civic Square		
Department	Recreation		
Version	05 Council Review	Year	2026

Gallery

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Municipality of Lambton Shores

Capital Projects

Project	LI-857 Parking		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	1,309,899	582,002	385,000	86,500	51,397	106,500		97,000
Expenditures Total	1,309,899	582,002	385,000	86,500	51,397	106,500		97,000
Funding								
Reserve Funds	1,309,899	582,002	385,000	86,500	51,397	106,500		97,000
Funding Total	1,309,899	582,002	385,000	86,500	51,397	106,500		97,000

Municipality of Lambton Shores

Capital Projects

Project	LI-858 Other Parks		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Upgrades / lifecycle replacement of existing assets

Asset Replacement Information

Various

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	605,340	215,000		120,000			12,000	125,840
Expenditures Total	605,340	215,000		120,000			12,000	125,840
Funding								
Reserve Funds	605,340	215,000		120,000			12,000	125,840
Funding Total	605,340	215,000		120,000			12,000	125,840

Municipality of Lambton Shores

Capital Projects

Project	FA-719 Forest Fire Hall		
Department	Protection Services		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	89,300	30,300					42,000	
Expenditures Total	89,300	30,300					42,000	
Funding								
Reserve Funds	89,300	30,300					42,000	
Funding Total	89,300	30,300					42,000	

Capital Projects

FA-721 Northville Works Depot

Protection Services

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	91,500	23,500						
Facility Services - Other	10,000				10,000			
Facility Interior	32,200					12,600		
Expenditures Total	133,700	23,500			10,000	12,600		
Funding								
Reserve Funds	133,700	23,500			10,000	12,600		
Funding Total	133,700	23,500			10,000	12,600		

Capital Projects

FA-728 Beach House Facility

Recreation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	7,000	7,000						
Facility Services - Other	200,000						200,000	
Facility Interior	64,200	10,000				8,000		46,200
Expenditures Total	271,200	17,000				8,000	200,000	46,200
Funding								
Reserve Funds	271,205	17,000				8,000	200,000	46,200
Funding Total	271,205	17,000				8,000	200,000	46,200

Capital Projects

FA-729 Legacy Recreation Complex

Recreation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	359,800					11,000		
Facility Shell - Roof	2,000,000		2,000,000					
Facility Services - HVAC	860,000	250,000	130,000	140,000	130,000	140,000	70,000	
Facility Services - Other	738,500	160,000		68,600	60,800	304,700		
Facility Interior	714,500	73,000		9,000	19,800	395,200		
Expenditures Total	4,672,800	483,000	2,130,000	217,600	210,600	850,900	70,000	
Funding								
Reserve Funds	6,172,800	483,000	2,130,000	217,600	210,600	850,900	70,000	1,500,000
Funding Total	6,172,800	483,000	2,130,000	217,600	210,600	850,900	70,000	1,500,000

Capital Projects

FA-730 Pony Barn - Legacy Recreation Complex

Recreation

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	30,000	30,000						
Facility Interior	25,000		25,000					
Expenditures Total	55,000	30,000	25,000					
Funding								
Reserve Funds	55,000	30,000	25,000					
Funding Total	55,000	30,000	25,000					

Municipality of Lambton Shores

Capital Projects

Project	FA-731 Shores Recreation Complex		
Department	Recreation		
Version	05 Council Review	Year	2026

Description
Project Description
Asset Replacement Information
Other

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	107,500		20,000					
Facility Shell - Roof	900,000			900,000				
Facility Services - HVAC	210,700		150,700	60,000				
Facility Services - Other	840,500	60,000		41,700	81,000	112,300	9,300	365,000
Facility Interior	494,700	57,000			22,000	270,100		
Expenditures Total	2,553,400	117,000	170,700	1,001,700	103,000	382,400	9,300	365,000
Funding								
Reserve Funds	2,553,400	117,000	170,700	1,001,700	103,000	382,400	9,300	365,000
Funding Total	2,553,400	117,000	170,700	1,001,700	103,000	382,400	9,300	365,000

Municipality of Lambton Shores

Capital Projects

Project	FA-733 Arkona CC & Library		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	70,000	70,000						
Facility Services - Other	114,500	11,100	88,400	15,000				
Facility Interior	122,800	32,000		63,000	20,000			
Expenditures Total	307,300	113,100	88,400	78,000	20,000			
Funding								
Reserve Funds	307,300	113,100	88,400	78,000	20,000			
Funding Total	307,300	113,100	88,400	78,000	20,000			

Municipality of Lambton Shores

Capital Projects

Project	FA-734 Arkona Seniors		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

2024 - Lifecycle Replacement - Windows

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	10,000				10,000			
Facility Shell - Roof	36,100			12,000				
Facility Services - Other	12,000	12,000						
Facility Interior	56,000					31,000		
Expenditures Total	114,100	12,000		12,000	10,000	31,000		
Funding								
Reserve Funds	114,100	12,000		12,000	10,000	31,000		
Funding Total	114,100	12,000		12,000	10,000	31,000		

Municipality of Lambton Shores

Capital Projects

Project	FA-735 Port Franks CC & Library		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	116,600	80,000	23,000	13,600				
Facility Shell - Roof	156,000					156,000		
Facility Services - Other	22,000	10,000		12,000				
Facility Interior	165,500	20,000	11,000	84,900	15,000	19,000		
Expenditures Total	460,100	110,000	34,000	110,500	15,000	175,000		
Funding								
Reserve Funds	460,100	110,000	34,000	110,500	15,000	175,000		
Funding Total	460,100	110,000	34,000	110,500	15,000	175,000		

Municipality of Lambton Shores

Capital Projects

Project	FA-737 Forest Library		
Department	Recreation		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	62,500	15,000			23,500	20,000	4,000	
Facility Shell - Roof	52,300			52,300				
Expenditures Total	114,800	15,000		52,300	23,500	20,000	4,000	
Funding								
Reserve Funds	114,800	15,000		52,300	23,500	20,000	4,000	
Funding Total	114,800	15,000		52,300	23,500	20,000	4,000	

Capital Projects

FA-738 Port Franks Harbour

Recreation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Facility Shell - Other	7,500				7,500			
Facility Services - Other	13,000	13,000						
Facility Interior	35,000							
Expenditures Total	55,500	13,000			7,500			
Funding								
Reserve Funds	55,500	13,000			7,500			
Funding Total	55,500	13,000			7,500			

Municipality of Lambton Shores

Capital Projects

Project	RI-313 FO Enterprise Drive		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	1,650,000	1,650,000						
Expenditures Total	1,650,000	1,650,000						
Funding								
Reserve Funds	619,862	619,862						
Gas Tax	1,030,138	1,030,138						
Funding Total	1,650,000	1,650,000						

Capital Projects

RI-318 FO - Townsend

Transportation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	749,000	30,000	719,000					
Expenditures Total	749,000	30,000	719,000					
Funding								
Reserve Funds	749,000	30,000	719,000					
Funding Total	749,000	30,000	719,000					

Municipality of Lambton Shores

Capital Projects

Project	RI-319 FO - King St E Downtown		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Reconstruction

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	1,000,000	1,000,000						
Expenditures Total	1,000,000	1,000,000						
Funding								
Reserve Funds	1,000,000	1,000,000						
Funding Total	1,000,000	1,000,000						

Capital Projects

RI-321 Forest SMW Masterplan

Transportation

05 Council Review

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	175,000	175,000						
Expenditures Total	175,000	175,000						
Funding								
Reserve Funds	175,000	175,000						
Funding Total	175,000	175,000						

Municipality of Lambton Shores

Capital Projects

Project	RI-322 Forest SMW Mackenzie St		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Storm sewer

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	500,000	500,000						
Expenditures Total	500,000	500,000						
Funding								
Reserve Funds	500,000	500,000						
Funding Total	500,000	500,000						

Municipality of Lambton Shores

Capital Projects

Project	RI-324 GB SWM Masterplan		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

LIDS Urban Area, detail engineering

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	800,000	100,000	700,000					
Expenditures Total	800,000	100,000	700,000					
Funding								
Reserve Funds	800,000	100,000	700,000					
Funding Total	800,000	100,000	700,000					

Municipality of Lambton Shores

Capital Projects

Project	RI-325 FO - King St East		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Road resurfacing between Amtelecom Pkwy and North limit of Connecting Link

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	408,455	408,455						
Expenditures Total	408,455	408,455						
Funding								
Grants	251,856	251,856						
Reserve Funds	156,599	156,599						
Funding Total	408,455	408,455						

Municipality of Lambton Shores

Capital Projects

Project	RI-301 Re-surface Treatment - Asphalt		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Re-surface Treatment - Various Locations - Asphalt Roads
Lifecycle road resurfacing as recommended in the RNS

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	11,352,080	2,333,780	2,906,100	2,699,800	965,300	396,000	260,700	1,790,400
Expenditures Total	11,352,080	2,333,780	2,906,100	2,699,800	965,300	396,000	260,700	1,790,400
Funding								
Reserve Funds	2,205,900		1,206,100	999,800				
OCIF	9,146,180	2,333,780	1,700,000	1,700,000	965,300	396,000	260,700	1,790,400
Funding Total	11,352,080	2,333,780	2,906,100	2,699,800	965,300	396,000	260,700	1,790,400

Municipality of Lambton Shores

Capital Projects

Project	RI-316 Re-surface Treatment - Tar & Chip		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Re-surface treatment - various locations - tar & chip
Lifecycle road resurfacing as recommend in the RNS

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	1,720,700	725,500	385,900	98,200	73,300	173,700	264,100	
Expenditures Total	1,720,700	725,500	385,900	98,200	73,300	173,700	264,100	
Funding								
Reserve Funds	1,720,700	725,500	385,900	98,200	73,300	173,700	264,100	
Funding Total	1,720,700	725,500	385,900	98,200	73,300	173,700	264,100	

Municipality of Lambton Shores

Capital Projects

Project	SW-500 Annual Sidewalk Replacement Program		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Annual allocation to repair priority sidewalk sections. Priority determined based upon springtime inspection cycle.

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Expenditures Total	1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Funding								
Reserve Funds	1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Funding Total	1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000

Municipality of Lambton Shores

Capital Projects

Project	SW-506 Forest Sidewalks		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Additional Sidewalks

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	400,000	200,000	200,000					
Expenditures Total	400,000	200,000	200,000					
Funding								
Reserve Funds	400,000	200,000	200,000					
Funding Total	400,000	200,000	200,000					

Municipality of Lambton Shores

Capital Projects

Project	SW-508 West Upperwash Paved Shoulder		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	250,000	250,000						
Expenditures Total	250,000	250,000						
Funding								
Reserve Funds	250,000	250,000						
Funding Total	250,000	250,000						

Municipality of Lambton Shores

Capital Projects

Project	SW-509 Ipperwash Paved Shoulder		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	250,000	250,000						
Expenditures Total	250,000	250,000						
Funding								
Reserve Funds	175,000	175,000						
DC	75,000	75,000						
Funding Total	250,000	250,000						

Municipality of Lambton Shores

Capital Projects

Project	SL-550 Intersection / Safety		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Annual Allocation to allow for capital maintenance repairs as identified throughout the year.

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	243,538	21,267	21,905	22,563	23,240	23,937	24,655	25,394
Expenditures Total	243,538	21,267	21,905	22,563	23,240	23,937	24,655	25,394
Funding								
Reserve Funds	243,538	21,267	21,905	22,563	23,240	23,937	24,655	25,394
Funding Total	243,538	21,267	21,905	22,563	23,240	23,937	24,655	25,394

Municipality of Lambton Shores

Capital Projects

Project	SL-552 Misc. Intersection Lighting		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Intersection Lighting Improvements

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	256,574	23,432	23,901	24,379	24,866	25,364	25,871	26,388
Expenditures Total	256,574	23,432	23,901	24,379	24,866	25,364	25,871	26,388
Funding								
Reserve Funds	256,574	23,432	23,901	24,379	24,866	25,364	25,871	26,388
Funding Total	256,574	23,432	23,901	24,379	24,866	25,364	25,871	26,388

Municipality of Lambton Shores

Capital Projects

Project	BC-200 Ontario St Bridge		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Replacement and Widening of existing bridge

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	3,879,022	3,879,022						
Expenditures Total	3,879,022	3,879,022						
Funding								
Grants	868,000	868,000						
Committed Funds	596,083	596,083						
DC	2,414,939	2,414,939						
Funding Total	3,879,022	3,879,022						

Municipality of Lambton Shores

Capital Projects

Project	BC-202 Brush Road		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Culvert replacement between Douglas and Hubbard

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	150,000	150,000						
Expenditures Total	150,000	150,000						
Funding								
Reserve Funds	150,000	150,000						
Funding Total	150,000	150,000						

Municipality of Lambton Shores

Capital Projects

Project	BC-204 Decker Rd		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Culvert #1022 - Culvert replacement between Gordon and Arkona. The project includes the replacement of an existing CSP culvert with approximately 23m of precast concrete box culvert along with the associated removals and restoration works. This project is required to maintain the integrity of the Decker Creek culvert crossing.

Asset Replacement Information

Asset #2164
 Age-Based Condition - Poor
 Risk Rating - Low
 Asset Age - 56 years
 Useful Life - 50 years
 Historical Cost - \$21,422
 In-Service Year - 1968

Other

Report DPW 22-2025 - Awarded this project to VanBree Infrastructure in the amount of \$332,104.60 excluding HST, (\$337,949.64 net of refundable HST).

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	337,950	337,950						
Expenditures Total	337,950	337,950						
Funding								
Reserve Funds	337,950	337,950						
Funding Total	337,950	337,950						

Municipality of Lambton Shores

Capital Projects

Project	BC-205 Kinnaird Road		
Department	Transportation		
Version	05 Council Review	Year	2026

Description

Project Description

Culvertreplacement

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	350,000	350,000						
Expenditures Total	350,000	350,000						
Funding								
Reserve Funds	350,000	350,000						
Funding Total	350,000	350,000						

Capital Projects

WA-400 Meter Changeout Program

Water

01 Base Budget

2026

[illegible]

Municipality of Lambton Shores

Capital Projects

Project	WA-401 LAWS System		
Department	Water		
Version	01 Base Budget	Year	2026

Description

Project Description

Contribution to LAWSS capital program based on flow proportion.

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Other	1,568,701	136,990	141,100	145,333	149,693	154,183	158,809	163,573
Expenditures Total	1,568,701	136,990	141,100	145,333	149,693	154,183	158,809	163,573
Funding								
Reserve Funds	1,568,701	136,990	141,100	145,333	149,693	154,183	158,809	163,573
Funding Total	1,568,701	136,990	141,100	145,333	149,693	154,183	158,809	163,573

Municipality of Lambton Shores

Capital Projects

Project	WA-402 Road Related Replacements		
Department	Water		
Version	01 Base Budget	Year	2026

Description

Project Description

Repairs to distribution system in footprint of road related capital work.

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	2,539,257	221,746	228,398	235,250	242,307	249,577	257,064	264,776
Expenditures Total	2,539,257	221,746	228,398	235,250	242,307	249,577	257,064	264,776
Funding								
Reserve Funds	2,539,257	221,746	228,398	235,250	242,307	249,577	257,064	264,776
Funding Total	2,539,257	221,746	228,398	235,250	242,307	249,577	257,064	264,776

Capital Projects

WA-404 Infrastructure Renewal

Water

01 Base Budget

2026

[illegible]

Municipality of Lambton Shores

Capital Projects

Project	WA-411 Northville Tower Maintenance		
Department	Water		
Version	01 Base Budget	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Construction	1,000,000		1,000,000					
Expenditures Total	1,000,000		1,000,000					
Funding								
Reserve Funds	1,000,000		1,000,000					
Funding Total	1,000,000		1,000,000					

Municipality of Lambton Shores

Capital Projects

Project	WA-419 TH - Widder, Springer, Main Watermain Improvements		
Department	Water		
Version	01 Base Budget	Year	2026

Description

Project Description

WatermainImprovements

Asset Replacement Information

Other

Budget

Total	2026	2027	2028	2029	2030	2031	2032
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Municipality of Lambton Shores

Capital Projects

Project	WA-420 Highway 21 Chamber Rehab		
Department	Water		
Version	01 Base Budget	Year	2026

Description

Project Description

Asset Replacement Information

Other

Budget

Total	2026	2027	2028	2029	2030	2031	2032
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Municipality of Lambton Shores

Capital Projects

Project	WW-600 Road Related Replacements		
Department	Wastewater		
Version	01 Base Budget	Year	2026

Description

Project Description

Repairs to collection system in footprint of road related capital work.

Asset Replacement Information

Other

Budget

	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Asset Upgrades / Replacement	465,275	40,586	41,804	43,058	44,350	45,680	47,050	48,462
Expenditures Total	465,275	40,586	41,804	43,058	44,350	45,680	47,050	48,462
Funding								
Reserve Funds	465,275	40,586	41,804	43,058	44,350	45,680	47,050	48,462
Funding Total	465,275	40,586	41,804	43,058	44,350	45,680	47,050	48,462

Capital Projects

WW-601 Ark - STP Sand Filtration System

Wastewater

2026

Budget								
	Total	2026	2027	2028	2029	2030	2031	2032
Expenditures								
Other	1,500,000	1,500,000						
Expenditures Total	1,500,000	1,500,000						
Funding								
Reserve Funds	1,500,000	1,500,000						
Funding Total	1,500,000	1,500,000						

Municipality of Lambton Shores

Capital Projects

Project	WW-615 Inflow/Infiltration Program		
Department	Wastewater		
Version	01 Base Budget	Year	2026

Description

Project Description

Monitors

Asset Replacement Information

Other

Budget

Total	2026	2027	2028	2029	2030	2031	2032
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Municipality of Lambton Shores

Capital Projects

Project	WW-616 Forest Lagoon		
Department	Wastewater		
Version	01 Base Budget	Year	2026

Description

Project Description

Sludge Removal

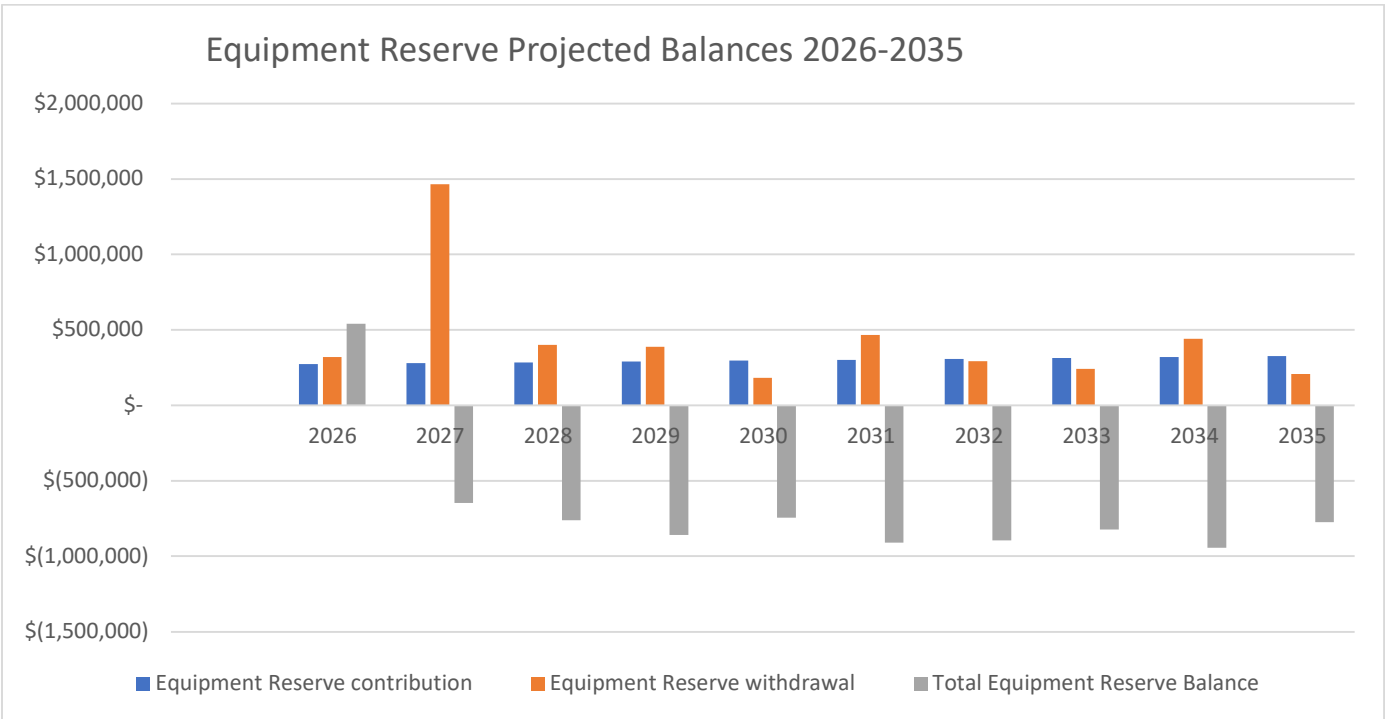
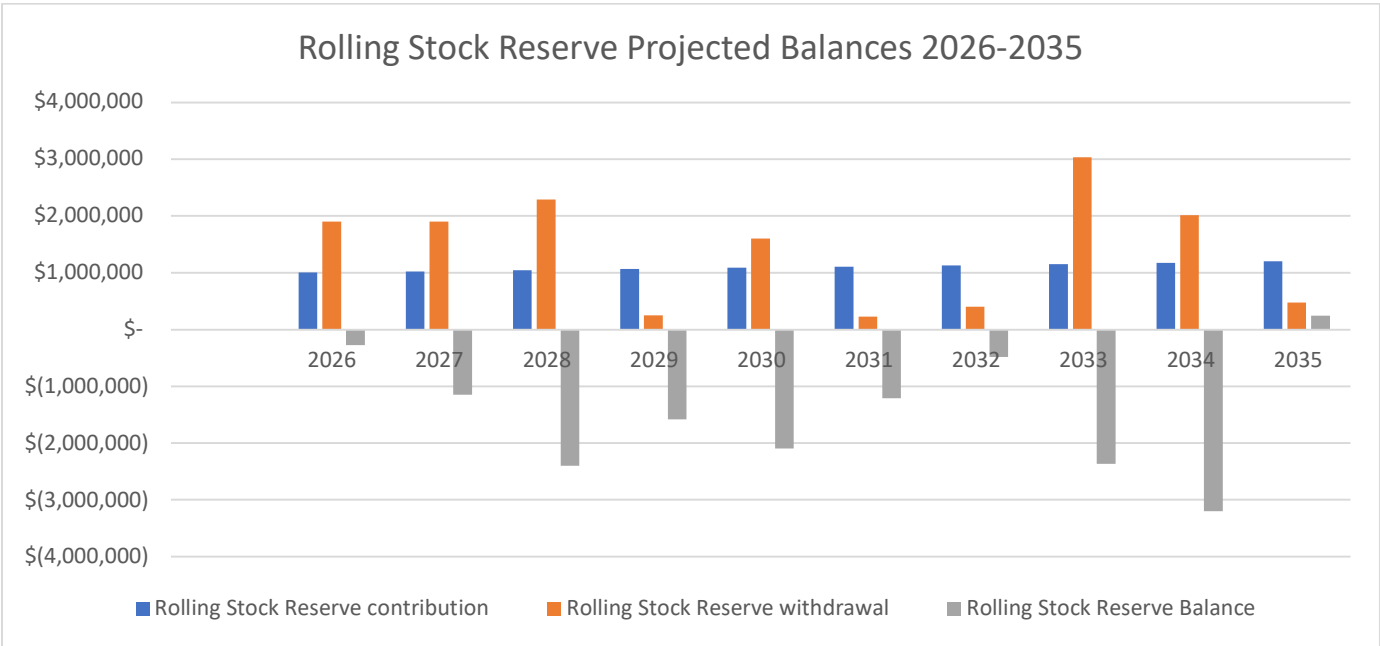
Asset Replacement Information

Other

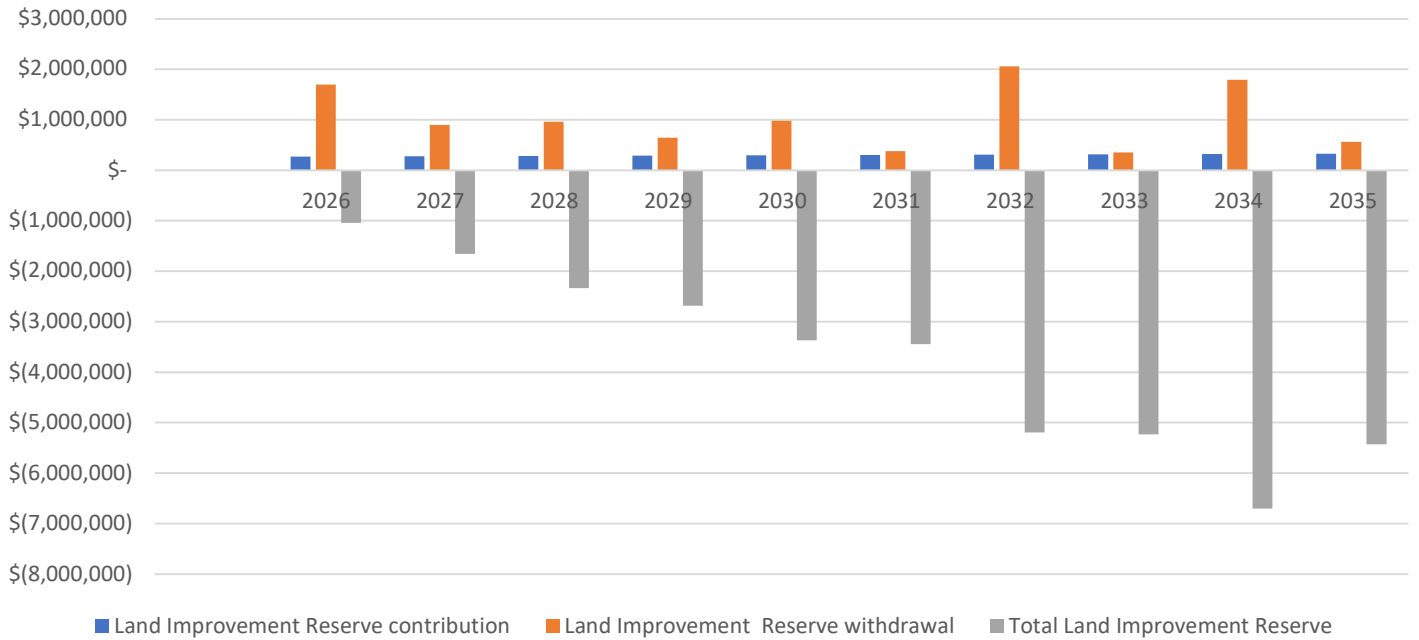
Budget

Total	2026	2027	2028	2029	2030	2031	2032
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APPENDIX D: 2026-2035 Projected Reserve Balances 2026-2035



Land Improvements Reserve Projected Balances 2026-2035



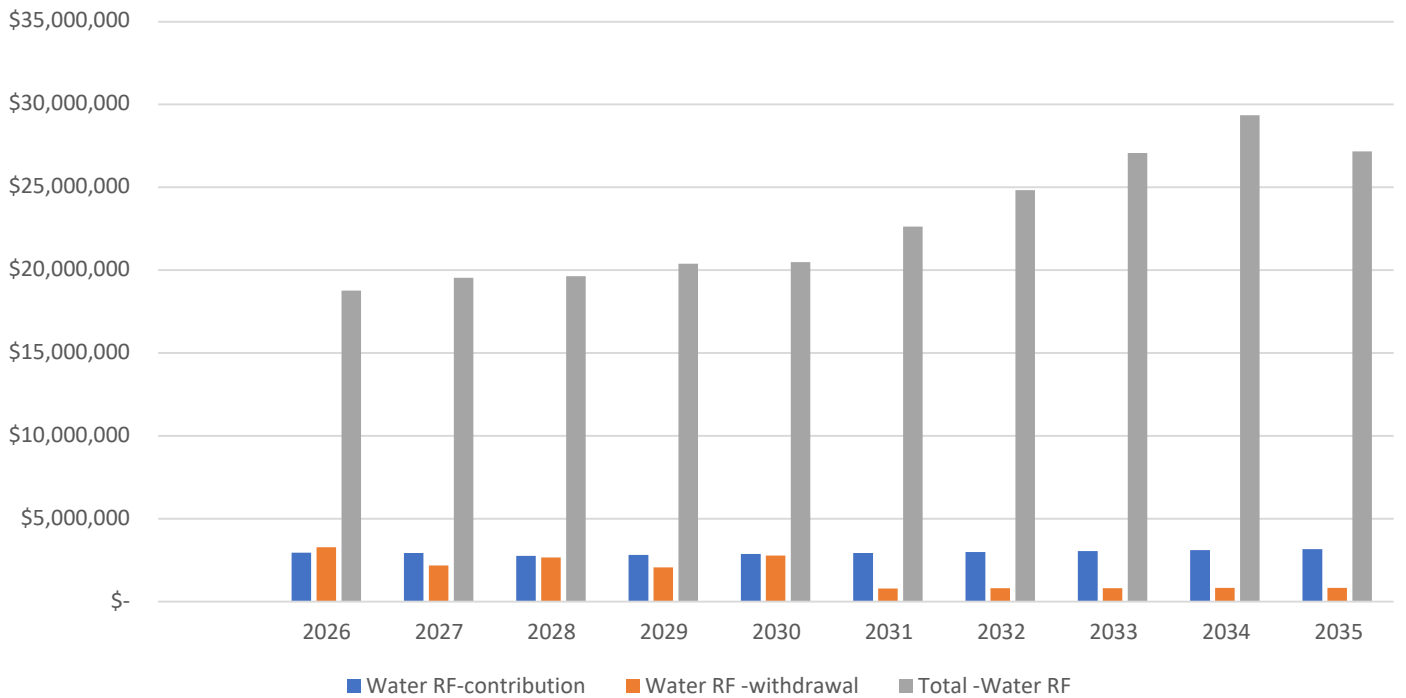
Facilities Reserve Projected Balances 2026-2035



Transportation Reserve Projected Balances 2026-2035



Water Reserve Projected Balancees 2026-2035



Waste Water Reserve Projected Balances 2026-2035

